

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,120

Thursday September 15 1983

IMF finds the right
recipe with
Mexico, Page 12

Australia	Sch. 15	Indonesia	Rp 2500	Peru	So 65
Belgium	Fr 150	Italy	L. 1100	S. Africa	Rand 6.50
Canada	Can 1.25	Japan	Yen 160	Singapore	S\$ 4.10
Denmark	Dkr 7.00	Malaysia	Mal 2.50	Spain	Pes 165
France	Fr 100	Norway	Nkr 4.50	Sweden	Skr 9.50
Germany	DM 2.00	Portugal	Esc 200	Switzerland	Sfr 1.50
Greece	Dr 160	South Korea	Won 100	Taiwan	Nt 250
Holland	Fl 2.00	Thailand	Bat 50	USA	Doll 1.00
India	Rs 15	USSR	Rub 150		

NEWS SUMMARY

GENERAL

Lebanon peace moves intensify

Diplomatic moves to halt the Lebanon conflict were stepped up. Saudi Arabia was understood to have asked the U.S. to take no military action for 48 hours while attempts continued to achieve a ceasefire.

On Tuesday the U.S. authorised air strikes from its naval forces off the coast should its land-based marine peace-keeping force be attacked. Page 4

In Tel Aviv, Israeli intelligence chief General Eliahu Barak said 1,000 armed Palestinians were in Beirut, a year after Israel forced the Palestine Liberation Organisation out of the city.

In Washington, former U.S. Defense Secretary Robert McNamara disclosed that the U.S. and the Soviet Union almost went to war in June 1967 over the Middle East - and that a nuclear bomb almost exploded in the U.S. in 1961 when a U.S. bomber crashed. Page 6

General dismissed

Spain's Socialist Government dismissed General Fernando Soteras, a regional commander based at Valladolid, after his remarks in support of the men who attempted a military coup in 1981. Earlier story, Page 2

Berlin talks

West Berlin mayor Richard von Weizsäcker holds talks with East German leader Erich Honecker in East Berlin today.

Israeli shot dead

Romanian-born Israeli businessman Efi Halperin, 46, who had lived in Hamburg for three years, was shot dead by an unknown assailant as he arrived home.

Iranians injured

Iran said 26 Iranian pilgrims were injured by Saudi police in Mecca after taking part in a demonstration.

Kampuchea fighting

Thailand said heavy fighting broke out in Kampuchea when rebels attacked Vietnamese bases near the Thai border.

Veterans press claim

Some 5,000 former Spanish officers who fought for the Republicans in the Civil War plan to take their claim for pensions and other benefits to the European Human Rights Commission in January if Spain does not pay them.

Ship captain jailed

The captain of a Volga riverboat on which more than 100 people died when it hit a bridge has been jailed for 10 years for negligence.

\$1m finder is keeper

A 16-year-old orphan boy from Hollywood, Florida, can keep jewels worth \$1m he found six months ago. Police say no one has been able to prove ownership.

Animal expert killed

Russian-born wildlife expert Ura de Woronin, 69, was gored to death by an elephant in northern Zimbabwe. In Johannesburg, two bull terriers attacked and killed their owner's maid.

Briefly...

Western Samoa: Bush fires have destroyed many plantations and livestock, causing economic disaster.

Graz, Austria: Mountain coach crash killed 13 Hungarian tourists. Czech guard, 19, dashed across the border into Bavaria, seeking asylum.

BUSINESS

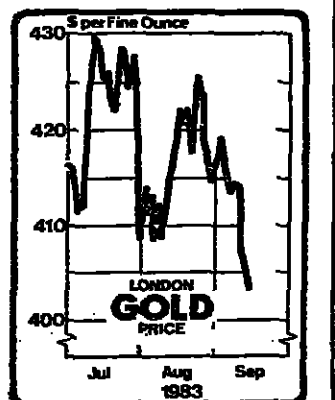
EEC may launch \$500m aid bank

THE EEC Commission is considering launching a bank with about \$500m capital to channel medium and long-term funds to public and private enterprises in Latin America. Page 20

DOLLAR gained more ground, reaching DM 2.855 (from DM 2.870), FFf 3.105 (FFf 3.085), SwFr 2.185 (SwFr 2.175), and ¥245.25 (¥243.9). Its Bank of England trade-weighted index advanced from 128.8 to 129.1. In New York it closed at DM 2.6785; SwFr 2.178; FFf 3.0875; and ¥244.95. Page 43

STERLING fell 35 points to \$1.4955, was unchanged at DM 4.005, and improved to FFf 12.08 (FFf 12.075), SwFr 3.28 (SwFr 3.255), and ¥365.75 (¥365). Its trade weighting edged up from 84.7 to 84.8. In New York it closed at \$1.4955. Page 43

GOLD fell \$3.5 in London to \$403.375. It dropped \$5 in Frankfurt to \$401.75, and \$5 in Zurich to \$402.5. In New York Comex September settlement closed at \$406.4 (\$407.1). Page 42



LONDON: FT Industrial Ordinary index gained 4 points, to 698.4. Government Securities remained stable. Report, FT Share Information Service, Pages 37-38

WALL STREET: Dow Jones index closed up 5.38 at 1229.47. Report, Full Share Listings, Pages 32-35

TOKYO: Nikkei Dow index edged up by 25.22 to 9274.11, and the Stock Exchange fell 4.56 to 682.09. Report, Page 33, Leading prices, other exchanges, Page 36

IRISH Foreign Minister Peter Barry, who is due to take over the European Community presidency in July, called on Japan to take steps to help cure its trade imbalance with the EEC.

PORTUGAL: plans emergency taxes. Targets include capital gains, nightclubs, gambling, larger cars, and rental income. Page 2

ITALY: now expects its 1983 gross domestic product to fall 1.2 per cent, compared with an earlier zero growth forecast. Page 2

BULL: France's largest computer maker, expects to lose about FFf 600m (\$74m) this year, having lost FFf 1.26bn in 1982. Page 20

MESA PETROLEUM, Texas independent, has bid \$460m for KN Energy, a Colorado-based gas pipeline company. Page 21

BALDWIN-UNITED, troubled U.S. financial group, agreed to sell MGIC Investment, the biggest insurer of home mortgages in the U.S., which it bought for \$1.2bn late in 1981, as soon as possible. Page 21

PHILADELPHIA Savings Fund Society issue of 30.2m shares was priced at \$114 by underwriters led by Salomon Brothers.

WOOLWORTH HOLDINGS of the UK, which bought out U.S. and other interests in the British retail chain, cut first-half pre-tax losses to £1.8m (\$2.6m) from £18.4m. Lex, Page 20; details, Page 26

Delors brings in tough budget to combat inflation

BY DAVID HOUSEGO IN PARIS

The French Government yesterday raised taxes on higher incomes and clamped down on the growth of expenditure in a restrictive budget for 1984 intended to reinforce its anti-inflationary programme.

Total Government expenditure will rise by only 6.3 per cent to FFf 937bn (\$115bn) implying only a marginal increase in real terms. The increase reflects a marked slowdown during the past two years and leaves a budget deficit of FFf 125bn, equivalent to 3 per cent of gross national product (GNP).

The squeeze will not touch the priority areas of research, the newly nationalised industries and training, where through active state intervention the Government's aim is to modernise France's productive apparatus.

The research budget is being raised by 15.1 per cent to FFf 37.5bn, industrial aid by 14.4 per cent to FFf 43.6bn, and injections of capital for the newly nationalised industries by 26 per cent to FFf 14bn.

M. Jacques Delors, the Finance Minister, presenting the budget to the press yesterday, placed it under the double banner of continuing the process of disinflation and of improving France's competitive capabilities.

The major new levy is a surtax on middle and higher incomes, under which those paying more than FFf 20,000 in taxes will pay an additional 5 to 8 per cent.

It is backed by small increases in wealth tax and succession duties reflecting the Socialists' political choice that in difficult times the rich should pay.

Forestalling criticism over the growing weight of tax and social security payments, M. Delors said one of the risks of France's present situation was that those with responsibility would get discouraged. He claimed credit for securing further spending cuts that had prevented a "tax bombardment".

The budget carries the marginal tax rate to around 70 per cent and tax social security payments as a

proportion of GNP to around 45 per cent from 42.7 per cent in 1980.

In political terms, the budget reflects the Government's calculation that in continuing to depress demand, inflation will be brought down to a level comparable with that of France's European partners by the end of next year and the trade deficit reduced from an expected FFf 60bn this year to FFf 7bn by the end of 1984.

This will give the Government more leeway to encourage growth in 1985 before the 1986 municipal elections. M. Delors even spoke yesterday of the possibility of tax cuts in 1985, though he is also worried that a prolonged slowdown in the European economies will reduce his margin for manoeuvre.

The budget is based on the assumption of a 1 per cent growth in real GNP next year after 0.1 per cent this year. Optimistically, almost all this growth is seen as coming from exports, which in the budget calculations are forecast as rising margin for manoeuvre.

Continued on Page 20

Greece seizes control of major cement exporter

BY DAVID TONGE IN ATHENS

THE GREEK Government yesterday took control of Heracles General Cement, one of Europe's largest single cement exporters, following ministerial accusations that the company had been involved in fraud and currency smuggling.

The Tsatsos family, founders and largest private shareholders in the company, resigned yesterday. The company, which owes \$100m to equipment suppliers and banks headed by Paribas, is now to be run by a board chosen by the state-controlled National Bank of Greece, which owns 35 per cent of the shares in the company, compared with the 20 per cent owned by the Tsatsos family.

This abrupt shake-up is the greatest blow to business confidence in Greece's Socialist Government since it took office 23 months ago.

The accusations were made on Monday night by Mr Gerassimos Arsenis, Minister of National Economy, and had been personally cleared by Dr Andreas Papandreu,

the Prime Minister. The Government accused Heracles General Cement - one of Greece's few profitable firms - of setting up dummy companies abroad to allow it to transfer large sums of capital out of Greece or avoid Greek taxes.

It has presented a 4,000-word petition to the public prosecutor in Athens. Mr George Tsatsos, until yesterday managing director of the company, rejected the charges as "unsubstantiated" and insisted that at no point had the company had an opportunity to answer its critics.

The Greek Federation of Industry yesterday strongly attacked the Government for denouncing Heracles publicly before the judiciary had even started an investigation.

The Government move is expected to please its supporters, who have been increasingly restless at the stagnation of the economy and the prospect of a winter of austerity aimed at curbing inflation, now running at around 20 per cent. Foreign banks in Athens yesterday expressed concern at the move, warning it could cause Greece's next entry into the international capital market to be less successful than the \$250m loan recently raised by OTE, the state telecommunications organisation.

The Government insists that its denunciation of Heracles is not part of a general attack on business, however, it is currently pursuing Miss Christina Onassis, manager of her father's shipping fortune, on tax charges.

Heracles General Cement has a market capitalisation of around Dr 24bn (\$250m), making it one of Greece's fourth largest companies. It produced 5.5m tonnes of cement last year, controls 42 per cent of the Greek cement market, and has been earning around \$150m annually from its sales to the Middle East, Nigeria and North Africa. It recently brought on stream a new \$200m plant and this year expects to export around 3.7m tonnes of cement.

Private enterprise tackled, Page 2

Taubman cleared to bid for Sotheby's

BY CHARLES BATCHELOR IN LONDON

MR ALFRED TAUBMAN, the American multi-millionaire property developer, has been given clearance by UK authorities to go ahead with his £22.8m (\$123m) agreed bid for Sotheby's, the London auction group.

Mr Taubman will announce the offer terms on Monday once he has completed the purchase of the 29.9 per cent holding stake built up by the original American bidders, Mr Marshall Cogan and Mr Stephen Swid.

Mr Taubman, who already owns or has options on 30.2m shares of Sotheby's, will be making a general offer of £7 a share.

The bid has been approved by Britain's Monopolies Commission which decided after a three-month

investigation that the bid would not operate against the public interest. It said it saw no disadvantage in Sotheby's passing into foreign hands, in contrast to the bid from Enserch Corporation of the U.S. for Davy Corporation, and the Hong Kong and Shanghai Banking Corporation and Standard Chartered Bank bids for the Royal Bank of Scotland, where specific market factors were at work.

The Commission's only reservation is that once Sotheby's becomes part of a U.S. holding company it will publish less information about its worldwide activities than at present.

Continued on Page 20

A man and his throne, Page 8; Lex, Page 20

Wells Fargo loan threat to Venezuela

By William Hall in New York

WELLS FARGO, a major U.S. West Coast bank, is refusing to renew its \$10m share of a \$310m loan to Inos, the Venezuelan state-owned water authority, a move which threatens to result in the public utility being declared in default.

The action is being watched closely by international banks, which are becoming increasingly angry at Venezuela's apparent inability to service its interest payments on private sector foreign debts despite the fact that it has nearly \$10bn in foreign exchange reserves.

Last week, Wells Fargo sent a telex to Venezuelan President Luis Herrera Campins asking him to intervene in the long-running dispute

Continued on Page 20

Britain stands ground on missile count

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

MR MICHAEL HESELTINE, Britain's Defence Minister, reiterated yesterday the UK's rejection of Soviet demands that the British and French independent strategic deterrents be included in the U.S.-Soviet negotiations in Geneva on intermediate-range nuclear weapons in Europe.

Mr Heselstine, who was in Washington for talks with leading members of the Reagan Administration, repeated that there was "no way" the British deterrent could be included in talks which concerned totally different sorts of weapons.

Mr Heselstine's renewed rejection of the Soviet demands came after Mr George Kornienko, Soviet Deputy Foreign Minister, told a Moscow news conference yesterday that the West should not expect the Soviet Union's position in the arms talks to change as a result of the outcry following the shooting down of the South Korean airliner.

Mr Kornienko warned against expectations that Moscow would give ground on including the French and British deterrents. The expectations were raised by Mr Hans-Dietrich Genscher, West Germany's Foreign Minister, who said in Madrid last week that Mr Andrei Gromyko, the Soviet Foreign Minister, appeared to be shifting his position on whether the British and French deterrents should be classified as "intermediate" or "strategic".

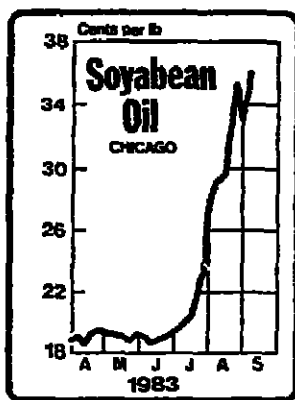
Mr Kornienko continued to insist that even a partial deployment of new American cruise and Pershing 2 missiles in Western Europe, due to start in December, was unacceptable to Moscow. The latest round of the negotiations, which resumed in Geneva last week, would be "decisive," he said.

The new round would determine whether or not there could be an agreement to prevent "a new and rather dangerous spiral in the nuclear arms race in Europe," Mr Kornienko said. He accused Washington of not even trying to find a mutually acceptable accord.

Mr Heselstine, however, said that he was utterly convinced that the Reagan Administration wanted an agreement and that "there is still time." It was up to Moscow to decide if it wanted an agreement, and he hoped that the Soviet Union would "want to test to good will of the West."

Mr Heselstine said that in attempting to include the British and French deterrents, the Soviet Union was trying to confuse public opinion in Western Europe. Until the Soviet Union had deployed its own intermediate-range SS-20 missiles it had always treated the British and French deterrents as intercontinental missiles, he said.

Bonn's countdown to disaster, Page 3



Brazil may pay \$80m for soya buy-back

By Andrew Whitley in Rio de Janeiro

OVERSELLING of soyabean oil by Brazilian exporters could cost the country, the world's second largest producer of soyabean, up to \$80m in buy-back operations over the coming months.

Brazilian traders, seeking to take advantage of the shortfall in this year's crop from the U.S., the biggest producer, and consequent rising prices, are estimated to have agreed to export contracts totalling between 100,000 to 250,000 tonnes in excess of available supplies. The average price was \$450 a tonne. Since then, prices have reached about \$800, a difference which will make the cost of buying in enough oil to meet the contracts extremely expensive.

As a result, Caex, the export arm of the state-owned Banco do Brasil, has been forced to step in to halt sales.

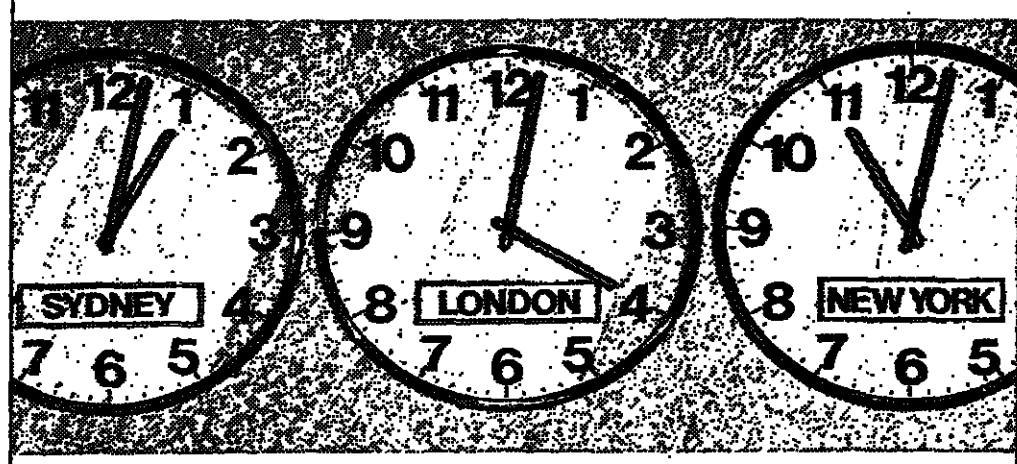
Brazil's exports are concentrated on soyabean products - meal used for animal feed and soya oil, for a wide range of manufactured products ranging from margarine to detergents.

The prolonged drought and heat-wave in the U.S. has cut the expected American soyabean crop to be harvested shortly by about a third to just below 42m tonnes. So buyers have increasingly turned to Brazil as the main alternative source of supplies.

Caex announced on Tuesday a temporary suspension of new soyabean sale contracts for the second time in three weeks. And it also halted completely all new sales of soyabean and soya oil from the 1983 crop.

Up to August 23, when Caex first surprised the market by abruptly halting the registration of sales, soya exporters were obliged to notify the foreign trade regulatory body of the details of a transaction only after it had taken place.

REX-MONEY MARKETS FOREX-MONEY MARKETS FOREX-MONEY MARKETS



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EUROPEAN NEWS

John Wyles reports from the European Parliament in Strasbourg MEPs back new Europe blueprint

"THERE IS something wrong in the State of Denmark and in Britain, too," growled Sir Alton Spence, patriarch of the European Parliament's most ardent intergovernmentalists. He had just been subjected to a heated after-dinner tirade from a British Tory who was attempting to explain why British and Danish Conservatives would be abstaining from yesterday's Parliamentary vote on what has become known as the Spence plan for European Union.

For more than two years, this Communist supporter and former European Commissioner for industrial affairs, has schemed, wheedled and cajoled the European Parliament into producing its own blueprint for pulling "Europe" out of the stultifying grip of national governments and placing it firmly in the control of more federal-style institutions.

He succeeded in involving members of the Parliament's main political groups in the production of a three-volume

report, and yesterday its recommendations passed by a respectable majority. Sir Spence now hopes that the broad mass of parliamentarians will want to be campaigning for re-election next June with a Community revival plan in their knapsack.

Nevertheless, a sizeable minority of the 434 MEPs appear to have deep reservations about the popular support to be garnered from an appeal for more political integration.

This group, drawn from all member states, seems, a better Community but not at the expense of surrendering much national sovereignty.

Danish, British and Greek Socialists reflected the hostility and suspicion of their national parties, towards the Community by opposing the report.

British Conservative hesitation, meanwhile, expressed through abstentions, focused on the plan to abolish a Government's right to block EEC legislation on the grounds that a vital national interest is at stake.

The backbone of the majority yesterday was provided by Liberals and Christian Democrats of the report will be followed by work on drawing up a detailed draft Treaty For European Union, by next February. It will then be submitted to national Governments whose aspirations for the Community are far less ambitious.

As a result, they will almost certainly do nothing about it. This does not mean that the efforts of Sir Spence and his collaborators would have been a complete waste of time.

Many of the policies favoured by the report, from the development of the internal market, to social and environmental legislation, are under negotiation the Council of Ministers.

In its proposals for giving the Parliament an equal role with the Council of Ministers in passing EEC legislation, in calling for wholesale majority voting in the Council, and in setting time-limits for the adoption of policies, the report seeks to open up and speed the pace of Community decision making.

If most member Governments chose to stand on the status quo, then some kind of public bandwagon could develop behind demands that they make it perform better.

In addition, the Spence Report could serve to focus some public attention on the Parliament's extremely limited role. To many observers, and even more, MEPs, it seems a perversion of popular democracy to urge electors to go to the polls next year to elect representatives whose powers to influence the direction of the community are minimal.

Under the present arrangements, Governments elected on the basis of national concerns, ignore the parliament's advice on policies with relative impunity.

This democratic theory holds that MEPs embody the popular will on community issues. The contradiction may explain some of the growing disillusion and cynicism about the Community which opinion polls are now beginning to register.

At developing "national champions," the Community's internal market for high-technology goods is dominated by imports.

This is because the Community dimension is not being properly exploited, the Commission says.

The modest economic upturn now being registered in some countries is not expected to lead to any noticeable increase in demand for Community-produced crude steel in the final quarter of the year, according to European Commission forecasts.

As a result, the Commission said yesterday, Community steel producers are unlikely to be able to match their second quarter output of 28.4m tonnes.

His remarks, published by the top-selling Italian magazine, included a call for a pardon of the rebels which he said would "prompt satisfaction in the army" and the assertion that there were "undoubtedly motives" for a coup attempt.

Government ministers were understood yesterday to be studying possible sanctions against the general.

Norwegian Industry Minister resigns

THE MINISTER of Industry in Norway's three-party coalition Government, Mr. Jens Halvard Brat, is resigning "for personal reasons" and will be replaced by Mr. Jan Syse, at present Chairman of the Storting (Parliament) Finance Committee. Fay Gjester reports from Oslo.

Both men belong to the coalition's dominant party, the Conservatives, and the switch is not believed to signal any radical change in the government's industrial policy.

Dutch unemployment

The Dutch Central Planning Bureau, a highly influential, state-funded body, expects more than 900,000 people to be out of work in the Netherlands in the course of 1984, Walter Ellis reports from Amsterdam.

Such a total would represent more than 18 per cent of the registered workforce, compared with an estimated 17.5 per cent at present.

Polish food prices

Food price rises due at the start of next year should cut Polish Government subsidies to 20 per cent of 1982 levels, Zdzislaw Krasinski, the Prices Minister, said in an interview in Trybuna Ludu, the Party newspaper, yesterday. Christopher Robinson reports. New prices have yet to be announced, but rises are not expected to exceed 20 per cent.

Who will exhibit at Synergium?

Japan, represented by the Japan External Trade Organization (Jetro) on a 2,200 sq.m. stand, highlights the potentials of its market and its industrial achievements: advanced products and techniques, the development of new technologies and examples of technical and trade cooperation between Japan and Europe.

Europe, represented by a European Communities Commission stand.

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Synergium: an exceptional opportunity for technical and trade discussions, for making profitable contacts and finding new European and Japanese partners.

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Synergium will take place from October 14 to 23, 1983, at the Liège International Fair buildings.

Synergium 83

Forum for Japan and Europe

Official Organiser

What fields of activity will be represented?

Information technologies: micro-electronics, data and word processing, automation and robotics, remote data processing and communication networks, audio-visual equipment, teaching aids, technical publications and data banks, media, software,...

Bio-technologies: enzyme engineering, genetic engineering, biomass and vegetable production, agro-industry, pharmacology

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Eanes to tell Reagan of firm Nato ties

By Diana Smith in Lisbon

PRESIDENT Antonio Ramalho Eanes will reiterate Portugal's unshakeable commitment to Nato and eagerness to amplify its trade relationship with the U.S. when he sees President Ronald Reagan today during a six-day official visit to the U.S.

Portuguese presidents have no negotiating powers, but the post-world War II U.S. lease of Lajes Air Base on the Azores—now up for renewal and U.S. interest in possible use of facilities on Portuguese mainland soil will be major items on the talks agenda.

As one of Nato's poorer members, Portugal wants concessions of facilities to the U.S. or the alliance to be offset by economic and military aid.

The Azores, whose head of Government, Sr. João Mota Amaral, has accompanied President Eanes to the U.S., are adamant that renewal of the Lajes lease must bring more aid.

The Portuguese Government is preparing a tax package that will pinch the better-off, as part of the austerity programme imposed by the Social-Democratic coalition of Sr. Mario Soares, Diana Smith writes.

Generally, the measures will not touch lower income brackets hard-hit by recent heavy increases in fares, utilities and food prices.

Spanish general backs coup rebels

GEN FERNANDO Soteras Casamayor, Commanding Officer of the Seventh Military Region, which comprises a sizeable part of North Central Spain, has caused a public outcry following outspoken remarks in support of the imprisoned 1981 coup attempt rebels, Tom Burns reports from Madrid.

His remarks, published by the top-selling Italian magazine, included a call for a pardon of the rebels which he said would "prompt satisfaction in the army" and the assertion that there were "undoubtedly motives" for a coup attempt.

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Bio-technologies: enzyme engineering, genetic engineering, biomass and vegetable production, agro-industry, pharmacology

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Banks 'still unable to agree IMF's bridging finance'

BY JOHN DAVIES IN FRANKFURT

CENTRAL BANKS have not yet been able to agree on proposals for SDR 6bn (£3.6bn) in bridging finance for the International Monetary Fund, Herr Karl Otto Pöhl, president of the West German Bundesbank, said yesterday.

Herr Pöhl, chairman of the Group of Ten central banks, said that there were still too many uncertainties about enlarged access to the IMF's resources and other issues.

In addition, several countries had not yet given final approval to an increase in their IMF quotas, he said.

Herr Pöhl said that it was therefore still too early to speak of agreement in principle by the Group of Ten on arrangements for bridging finance.

The SDR 6bn gap is expected to arise because of commitments which the IMF will have made by the end of this year and which will not be covered by its own resources.

One of the uncertainties surrounding the IMF's future operations concerns the level at which member-countries can tap IMF resources once quota subscription increases have been implemented.

Peter Montagnon, Euramarkets Correspondent, adds: The credit to the International Monetary Fund was one of the



Herr Karl Otto Pöhl

key subjects discussed earlier this week at a meeting of the central banks in Basel.

The Basel-based Bank for International Settlements had originally been expected to approve a \$3bn credit to the IMF, matching a \$3bn loan also being considered by Saudi Arabia.

But objections were raised in

three main areas. Herr Pöhl is understood to feel that an early agreement on the credit would reduce pressure on the U.S. Congress to ratify the IMF's proposed SDR quota increase.

Second, the central bankers are aware that the IMF does not face an immediate liquidity shortage. It needs the loan to match expected loan disbursements next year and has traditionally pursued a conservative policy of stocking up on liquidity well in advance of loan disbursements.

Third, its precise financial needs will only be known after member governments have agreed on a multiple of the new quotas that each member can draw.

Currently, each member can draw 150 per cent of its quota but the U.S. wants to reduce this to 102 per cent once the new higher quotas come into effect.

The consensus at the Basel meeting was therefore that there is no need for the central banks to rush into an agreement on the credit.

If the IMF's needs did become acute, key central banks would, however, still prefer it to borrow from the private capital markets.

West discusses Poland's debt

BY DAVID BUCHAN, EAST EUROPE CORRESPONDENT

WESTERN GOVERNMENT officials start talks today in the Paris creditors' club on rescheduling Poland's official debt, in what is in effect a major erosion of political sanctions on the Jaruzelski Government.

Nato countries froze discussions on repayment of the \$14bn to \$15bn they are owed by Poland after martial law was imposed in December 1981. But after General Jaruzelski finally abolished his framework of martial law in July this year, Western governments said they were ready to discuss rescheduling "in principle".

Officially, the lifting of Nato sanctions, which also include a

ban on high-level political contacts with Poland and a freeze on new western export finance, is still up in the air, as Western Governments ponder the extent of the Jaruzelski "liberalisation" since July. But, in practice, Western officials have now concluded that the rescheduling freeze is now hurting the West more than Poland, which has effectively got away with paying no money on its official Western debt for nearly two years.

Poland, on balance, also wants a resumption of debt rescheduling with the Western Governments, as it has achieved with Western commercial banks this year and in 1982. Warsaw

hopes that such a debt deal will lift some of the uncertainty on its business relations with the West, pave the way for new Western trade and commodity credits, and eventually make possible its entry into the International Monetary Fund, for which it applied in November 1981.

The Paris talks today will focus on the Western governments' negotiating position. Actual negotiations are unlikely to get underway until after Western officials go to Warsaw on a fact-finding trip to establish the exact extent of Poland's exposure. Slightly more than half Poland's total \$27bn debt is owed to Western governments.

Brazil government debt talks start

BY PAUL BETTS IN PARIS

THE PARIS CLUB of Western creditor nations started a three-day meeting here yesterday to try to iron out technical problems still in the way of the rescheduling of about \$2bn of Brazil's \$7bn-\$8bn outstanding government-to-government debt.

No decision on the Brazilian debt problem is expected to be taken at the meeting here. A French official described yesterday's Paris Club meeting as preparatory, with final decisions taken after further negotiations in coming weeks.

The meeting will also review the Polish debt problem today and tomorrow. Morocco's debt reschedu-

ling request, coupled with the debt problems of Argentina and Venezuela among a number of other countries, are also expected to form part of the Paris Club's discussions this week.

Mr. Jose Botelho Gonçalves, head of the international department of Brazil's Planning Ministry, is understood to be taking the opportunity of the meeting in Paris to detail Brazil's rescheduling request to senior representatives of Paris Club countries.

Brazil is seeking the rescheduling of \$2bn of its government guaranteed debts including \$700m maturing at the end of this year and

\$1.3bn next year.

The Paris Club meeting is one of several monetary gatherings taking place in the French capital this week. The deputy finance ministers from the Group of 10 major industrial countries will be meeting tomorrow.

This meeting will be largely devoted to the preparation of the IMF and World Bank conferences in Washington at the end of this month. The OECD's working party on balance-of-payments problems is also meeting today and tomorrow.

The EEC monetary commission is meeting here this week for logistical reasons, in view of the other monetary meetings.

Bonn may yield on car pollution

BY JOHN DAVIES IN FRANKFURT

THE WEST German Government may adopt a more flexible approach in its efforts to bring about a reduction in pollution from motor vehicle exhausts.

A shift in its attitude would go some way towards overcoming the strong reservations voiced by motor vehicle manufacturers to the Government's plans.

Herr Friedrich Zimmermann, the Interior Minister, has indicated that the Government's main concern is to set limits on emissions from motor vehicle exhausts rather than to prescribe the technical way to achieve these limits.

This means that the Government would not necessarily insist that manufacturers equip

motor vehicles with catalytic converters if there is some other technical means of reducing the emission of pollutants.

Government officials have made it plain that they see no alternative to the use of catalytic converters by the present target date of January 1, 1986, though other technology may be feasible later.

New blow for Greek business confidence

BY DAVID TONGE, DIPLOMATIC CORRESPONDENT

"WE AIM to create a favourable environment which will ensure suitable conditions for the development of private initiative," Dr Andreas Papanandreu, the Greek Prime Minister, announced this week.

Three days later, his words have taken on an unexpected twist, as his Government has handed a further nail into the coffin of local business confidence.

By announcing the start of proceedings against one of the country's few successful companies, he has made clear that the party ideologist in the country's first Socialist Government again has the upper hand.

For the past year, these ideologists have lost out to those who argue that the Government's first task must be to set Greece's struggling economy back on its feet. But now the wheel has turned.

Hercules General Cement, the target of the proceedings, has long shone amid the dross of struggling Greek industry, as it has proved that an active management could overcome the limitations imposed by the size and problems of the Greek market.

Mr. George Tsatsos, its 42-year-old managing director, has presided over a major expan-

sion of the company's sales in the Middle East and North Africa, which has led to its becoming the largest single cement exporter in Europe.

Helped by \$160m credits from equipment suppliers, and banks such as Paribas, Citibank, and First National Bank of Chicago, the company has modernised existing plants and just brought into production a new \$200m plant at Aliveri on the Island of Euboea.

Profits have been squeezed this year, as prices have been controlled at home and margins have come under pressure in the company's main foreign markets, Saudi Arabia and Egypt.

However, the company expects exports this year to reach a record 3.7m tonnes, with the company benefiting from the low costs of production at its plants, all of which now operate on coal.

Mr. Tsatsos himself has long proved an exception to the golden rule of Greek industry, that sons only run into the ground the businesses which their parents have built up.

Initially, he welcomed the Papanandreu Government, believing it would bring better economic management to the country.

Now Dr Papanandreu has given his personal approval to

the Government's actions. Whatever the merits of this particular case, the arguments over whether to bring it reflect the long battle between the pragmatists and the Socialists in the present Government.

This argument dates back to October 1981 when Dr Papanandreu and his team inherited a stagnant economy, 25 per cent inflation, and a 15 per cent public sector borrowing requirement.

Nine months later, the pragmatists seemed to win out when Mr. Gerassimos Arsenis, brought back from Unctad to head the Bank of Greece, was also appointed to take over Ministerial control of the economy.

Party loyalists, who, as Ministers, had been denouncing individual companies for "exploiting the public," were moved to one side.

Little was done before the October 1982 municipal elections, but then the Government began to rein in on expenditure and to retreat from its initial generosity on the wage front.

Still hoped the economy would revive this year. But as the summer has worn on, it has had to ripen further on the wage front. It has also had to abandon hope of any growth this year, and of cutting inflation significantly below 20 per cent.

One of the key problems has

been the Government's inability to encourage any revival of private investment. The problem goes back to 1974, when investment slumped.

In the past three years, the issue has become particularly serious, as businessmen have had to face increased competition following accession to the EEC compounded by first the prospect, and then the reality, of doing business with a Socialist government.

In Greece's case, socialism has meant Government takeover of the pharmaceutical industry, the appointment of supervisors, including workers, over public enterprises and mining companies, and confusion on the wage front.

Industrialists also complain at a lack of consistency in policy. Further, a series of threatening public statements by Ministers have caused bodies, such as SER, the Federation of Greek industry, to say that it has to allow for the possibility of becoming Government policy.

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European missiles: A countdown to disaster for W. Germany

BY JONATHAN CARR IN BONN

PROTESTS against the arms race are mounting in West Germany as the nuclear weapons talks in Geneva between the super powers enter a crucial phase. Trade unionists and churchmen, writers and artists, students and pensioners are turning out on the streets to try to stop the deployment of new U.S. missiles here, planned for December.

Organisers of peace rallies to be held simultaneously in five West German cities next month expect more than 1m people to attend. The opposition Social Democrat party (SPD), held on the loosest possible rein by its chairman Herr Willy Brandt, seems likely to oppose deployment—or at least to demand that it be shelved—at a special congress in November.

Not a day goes by without a shower of comment on Press and radio or a sharp political exchange about the "missile issue." It dominates public discussion and with good reason.

West Germany has a greater concentration of nuclear weapons (none of them German) on its territory than any other country. It is the front line state of the North Atlantic Treaty Organisation (Nato) and would be the first to be hit (and probably wiped out) in any future war. Yet within months it may well be receiving, under the Nato "twin track" decision of 1979, missiles which for the first time for many years could hit Soviet targets direct from German soil.

While several European states have agreed to deploy the new U.S. cruise missiles, the Federal Republic is the only country taking the Pershing-2 missiles (a maximum 108 of them).

While the cruise missiles have a range of over 1,800 miles, they fly at subsonic speeds and would take up to two hours to reach Soviet targets. The Pershings have just over half the range of the cruise missiles, which would still carry them close to Moscow from their intended bases in Germany, but they can cover the ground in just over 10 minutes.

Ironically, it is only in West Germany, which has been in the forefront of efforts to improve ties with the East for years, that the weapons the Russians seem to have most cause to fear will be sited.

Chancellor Helmut Kohl and Herr Hans Dietrich Genscher, the Foreign Minister, would be very happy not to have this

special burden. But when both seemed publicly to be trying this summer with a solution in the arms talks which might exclude the Pershing-2 missiles, a wave of concern swept across the Atlantic from Washington. The Americans asked whether Herr Kohl's Centre-Right coalition, which replaced Chancellor Helmut Schmidt's centre-left alliance nearly a year ago, was starting to waver on the Nato decision.

The Bonn Government said quickly that it was not, but it is a predicament not of its own making. Its plight is the result of a chain of misjudgments and delay over several years, some details of which have only recently come to light.

The saga began in 1975 when Gerald Ford was U.S. President and Herr Schmidt was Chancellor in Bonn. The superpowers had reached a first accord (Salt-1) limiting their strategic arms and were aiming for a second. Salt-2 underlined in treaty form what was already clear—that the U.S. had lost the lead it had held for years in intercontinental-range nuclear weapons.

Meanwhile the Russians were building up their intermediate-range weapons, which could reach all Europe from Soviet territory but not the U.S. The arsenal is now so big that few experts believe that the Soviets will be ready to destroy it all to prevent new U.S. missiles in Europe. The Nato alliance had no direct equivalent on European soil.

Herr Schmidt felt that a grave danger was emerging for his country. The British and French had their own national deterrent nuclear forces as a last resort. West Germany had no nuclear arms and wanted none. But with the new "intercontinental balance of terror" it could no longer be as certain of the U.S. nuclear shield. Herr Schmidt did not expect a Soviet attack, but he did think Moscow might one day use its superiority in intermediate-range weapons to try to blackmail Bonn politically.

The Chancellor begged President Ford to include intermediate-range arms in Washington's negotiations with Moscow on a Salt-2 accord. At about the same time, the Russians carried out the first test flights of their new SS-20 missile, which has three nuclear warheads, each capable of hitting targets in Europe

within 15 minutes of launch.

Mr Ford saw the problem but felt he had to bide his time for domestic reasons. He faced an election in 1976 and was under pressure from Ronald Reagan and his supporters in

Chancellor decided to "go public," underlining his concern in a speech in London. By then the Soviet Union had deployed its first 10 SS-20s, with 30 warheads. The U.S. still felt that its nuclear shield,

leaders of West Germany, Britain and France that the U.S. would be ready to deploy new American missiles in Europe as a counterweight to Soviet weapons. The U.S. All three European leaders

other European non-nuclear weapons state must accept some too. According to Senior German officials there was no detailed discussion at Guadeloupe of missile types, a point which later became crucial.

the Russians agreed to scrap, the fewer the West would deploy, ideally none at all.

Herr Schmidt had grave difficulty in persuading his Social Democrat party to accept the "twin track" strategy. Moreover, his relations with Mr Carter worsened. The Germans had expected the President to stress the key importance of the Guadeloupe accord during a summit meeting with Mr Leonid Brezhnev, the Soviet leader, in June 1979. They were shocked to discover that the matter had not been seriously discussed, especially since they learned of this from the Russians first.

Moscow gave up its opposition to negotiations in mid-1980, and soon afterwards Mr Carter lost power to Mr Reagan. It was November, 1981, before the superpower talks began, by which time the Russians had deployed 250 SS-20s with 750 warheads. It still had 350 older intermediate-range missiles of the SS-4 and SS-5 type in position.

Mr Reagan pledged to Bonn from the first that he would "negotiate and negotiate" and the Germans felt he was sincere. But later they had frequent signals that U.S. Administration hawks were exercising strong influence on the talks. It was also believed that a tough argument between supporters of a softer and a harder negotiating line was going on in the Soviet Politburo. By the summer of 1982 Bonn had some evidence that the Politburo "hawks" had an advantage.

Herr Schmidt's government fell in October 1982. Herr Kohl has an easier task than his predecessor because his Christian Democrats (CDU) and their Bavarian sister party the Christian Social Union (CSU) are far more solidly behind the "twin track" decision than the SPD ever was. But he still faces the problem of the Pershings.

Why did Bonn agree to be the only country to accept Pershing-2 missiles, when Herr Schmidt had stressed well before the "twin track" decision that West Germany must not be put in a singular position? Asked this question in public recently, Herr Genscher (who was also Foreign Minister under Herr Schmidt) simply stressed that Pershing missiles had a shorter range than cruise missiles. But even from north Italy or the Netherlands, Pershings could still penetrate deep into European Russia.

The best answer available so

far is that because there were already 108 Pershing-1 missiles deployed in West Germany, it seemed a natural (and cost-effective) to replace them with the Pershing-2 missiles. This would be easier to present publicly as arms "modernisation," which is what Nato has argued that the "twin track" decision involves. But the crucial political, as well as military difference, is that the Pershing-1 cannot reach the Soviet Union and that Pershing-2 is far faster than the cruises. It seems that at the time the decision was taken, these elements were not given the weight they deserved.

Little wonder that Herr Kohl and Herr Genscher publicly mused this summer about an arms control solution to the lines of the "walk in the woods" proposals. These ideas, broached by the chief Soviet and U.S. negotiators in Geneva in July, 1982, would limit the number of SS-20s and cruise missiles, and do away with Pershing-2 deployment altogether. The scheme was later rejected in Moscow and Washington, but a solution along these lines is clearly in West Germany's urgent interest.

The Soviet Union now has more than 350 SS-20s with over 1,000 warheads in place. The informed view in Bonn is that it will probably be impossible to do without a "weapons mix," meaning that some Pershing and cruise missiles will have to be installed. The best hope is that through an interim accord in Geneva the Pershings can be deployed only in "symbolic" (very small) numbers.

But a growing number of West Germans want no new missiles at all. Herr Schmidt has made clear publicly he still believes the "twin-track" decision was right, and urgently warned SPD colleagues in private this week not to pre-judge the result of the Geneva talks by giving a premature "No" to deployment. But the party mood is not with him.

Herr Kohl is standing firm and stressing that "policy is not made on the streets." But he faces a challenging autumn and badly needs all the help he can get from Washington.

In Bonn's view the U.S. must not only negotiate seriously but be clearly seen to be doing so. If Western deployment is to go ahead, redoubled efforts will be needed to convince many Germans that Soviet, not American, intransigence is to blame.

Pershing-2 deadline will be met, says U.S.

THE U.S. plans to complete test-firing the Pershing 2 missile by the end of this month to ensure that the weapon is ready for deployment on schedule, Reginald Dale writes from Washington.

Despite some spectacular failures the test missile exploded dramatically after 17 seconds—and what the Pentagon describes as some "stupid" attacks in the Press, there is "no question" of the deployment date slipping, the army says.

Unless there is an unexpected breakthrough in the U.S.-Soviet arms talks in Geneva, the first battery of nine Pershing 2 launchers will be deployed in West Germany in December.

Over the following three years, Pershing 2s will progressively replace Pershing 1As in three U.S. bases at Neckarsulm, Schwilbisheim and Neu Ulm. The Pershing 1As, which still have several years of life, will be stored in the U.S., the Pentagon says.

The dawning of the Korean airliner has now entered the argument about deployment of the Pershings on both sides. Supporters of the missiles say that the incident proves that it is even more necessary to have strong Western defences.

Opponents argue that the

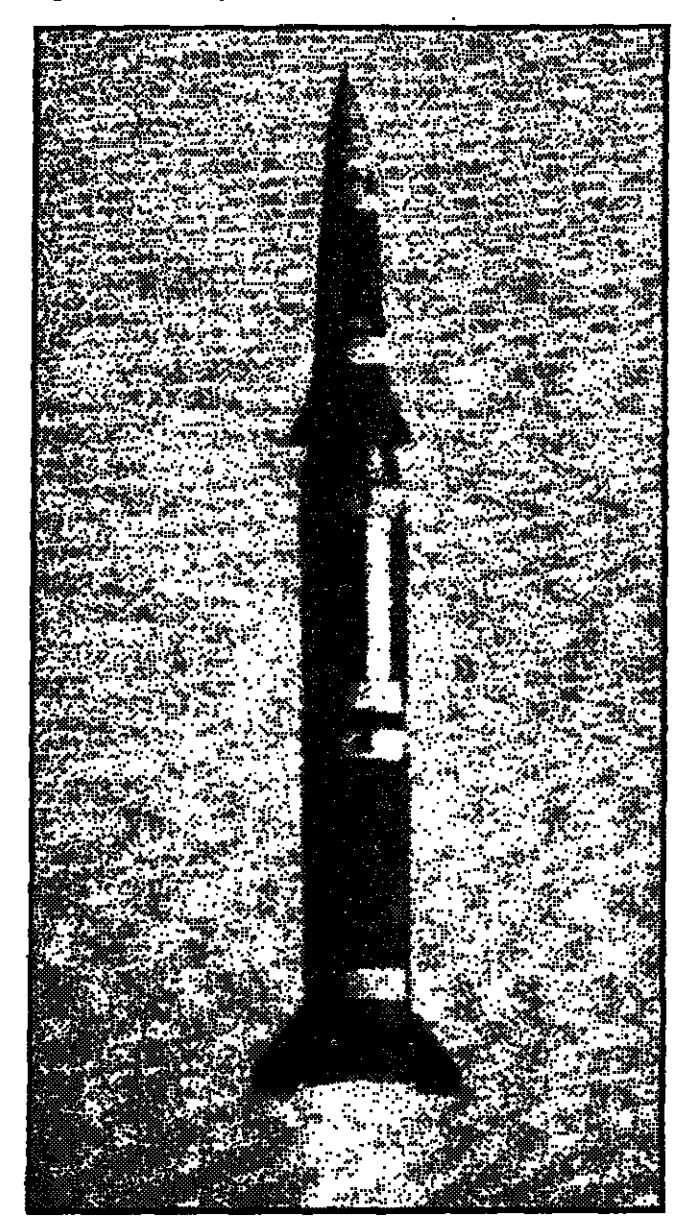
airliner incident has demonstrated that Soviet air defences are unlikely to be able to distinguish between a nuclear and a non-nuclear attack in such a short warning time. The West German army has 72 older Pershing 1s with non-nuclear warheads.

The Pentagon stresses that the Pershing 2 is not an "attack weapon." It would be used, only after authorisation by the U.S. President, to destroy tank concentrations, supply trains, logistic centres, ammunition dumps and bridges well behind the Warsaw Pact front line—if Nato was losing a conventional war launched by the Soviet Union.

The Pershing 2 reaches its target by comparing live radar reflections with "reference scenes" stored before launching. "It then makes course adjustments based on the comparison, producing almost pinpoint accuracy, hence allowing the use of smaller nuclear warheads that produce less unwanted collateral damage," the Pentagon says.

In times of emergency, the 35 ft long missiles would be deployed outside their bases on the trucks from which they are launched and kept on the move along the West German road system. They have to be tipped up by an erector on the back of the truck before firing.

● Pershing-2 at a test firing.



The word "failure" is not in the America's Cup vocabulary.

THE PLACE.

Even the casual visitor, totally ignorant of yacht racing, will realise that, for Newport, Rhode Island, this is a very special summer.

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Waves do not crash over the bow, nor is there any discernible motion.

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A mast snaps; a line parts; a sail bursts with the sound of a cannon shot. But every crewman knows that returning the boat to top efficiency is

paramount. This constant quest for speed puts both men and equipment under relentless strain.

As the culmination of years of practice, training and research approaches, many of the original crew members will have been replaced.

And equally, millions of dollars-worth of equipment—on occasions even the boat itself—will have been found wanting and ruthlessly discarded.

THE TIMING.

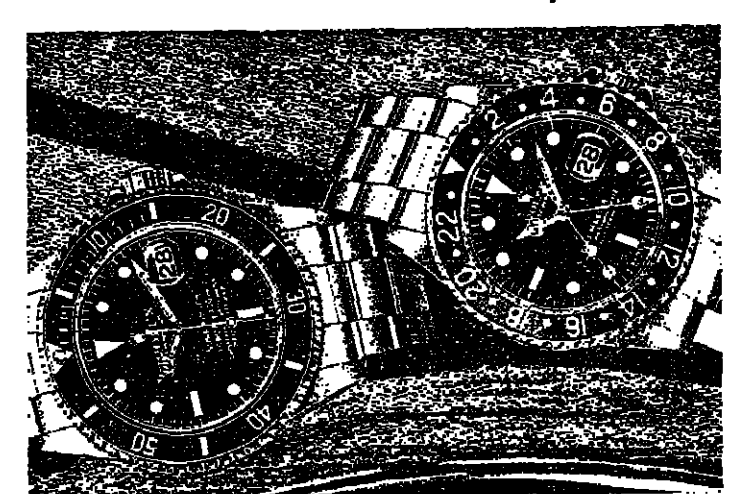
Yet, as Official Timekeepers of the event, the dependability and durability of the Rolex watch has gone unquestioned for over 20 years by challenger and defender alike.

The rugged Oyster case carved from a single block of metal; the winding crown which renders the case impenetrable to dirt, dust or water; the precision Oyster movement; all combine to make a Rolex Oyster virtually invulnerable to failure.

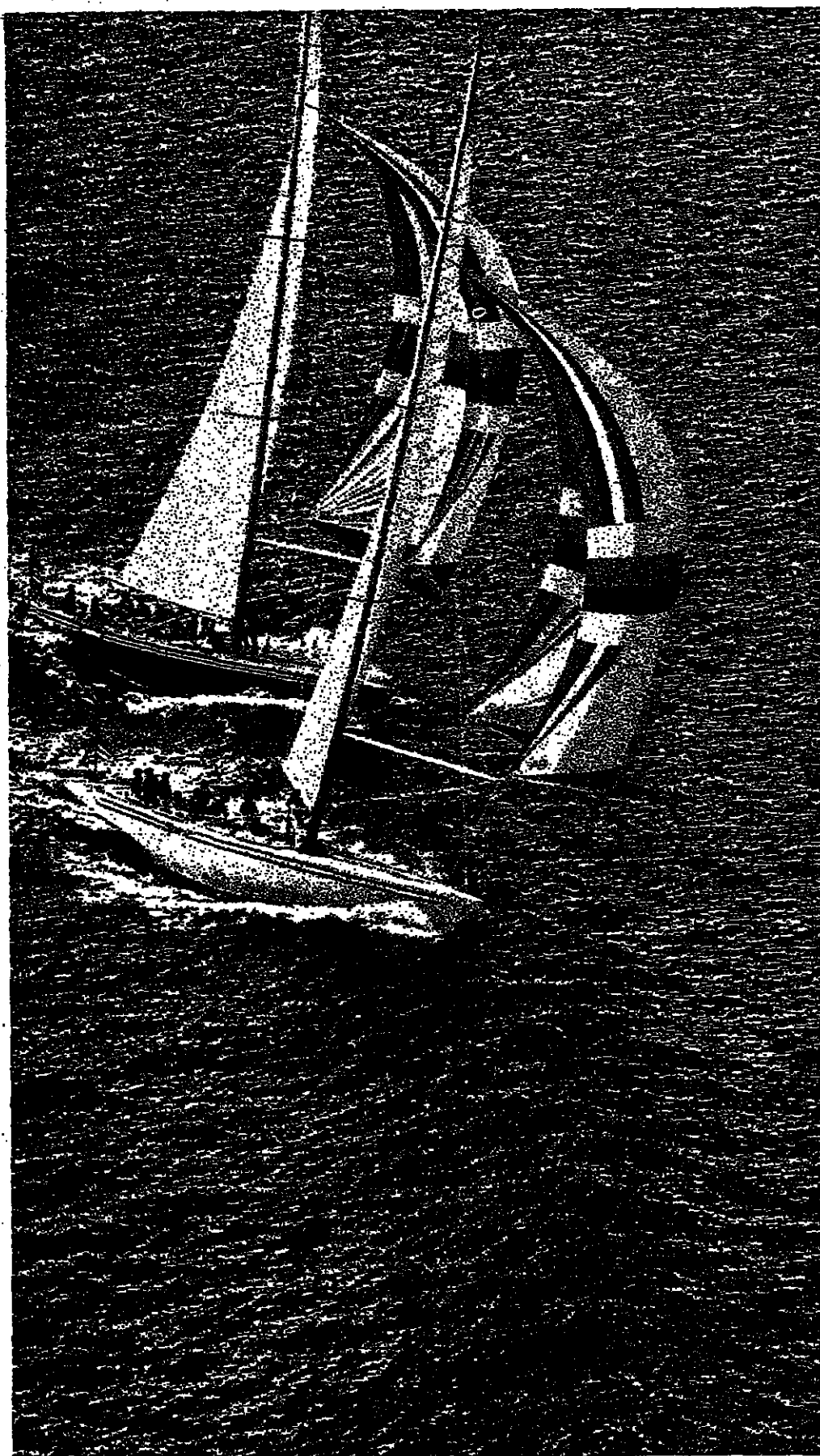
And for the men competing in the America's Cup, the word "failure" is not in their vocabulary.

Nor is it in ours.

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OVERSEAS NEWS

Saudis ask U.S. to hold fire in Beirut amid mediation effort

BY PATRICK COCKBURN IN BEIRUT

U.S. MARINE Officers commanding the 1,200-strong American contingent of the multinational force in Lebanon were at pains yesterday to emphasise that President Reagan's decision to allow local commanders to call in air support in their own defence without reference back to Washington has not changed their basic role.

Saudi Arabia has asked the U.S. to delay any military action for 48 hours while the Saudi mediation effort continues in Damascus. Marine officers say that air strikes will, in any case, be purely defensive in intent and will be used only to suppress hostile artillery endangering the 5,000 members of the multinational force.

"We are still a peace-keeping force," said Col Tim Geraghty, Commander of the marines ashore. Behind him a tank Marine was shovelling red earth into sandbags to strengthen the Marines' position.

The problem for the Marines is that they are coming under small arms fire from the nearby suburb of Choueifat, which is held by the Druze, as well as from the mountains. It would be difficult to call in heavy air strikes in the highly populated area around Beirut without causing any civilian casualties.

The 2,500-member Italian

contingent looks after the small area where the local population may total upwards of 500,000, mostly members of the Shia sect with little sympathy for the Government. There is always the chance of the Marines coming under fire from these areas as well as from the Druze.

While Beirut waits to see what degree of support the U.S. is prepared to give the Government, the fighting in the mountains has tailed off. This is probably because the Druze have taken most of the Christian positions but have been unable to dislodge the regular army garrison at Suq al Gharb.

Prince Bandar bin Sultan of Saudi Arabia has continued his mediation talks with Syrian President Assad in Damascus. Prince Bandar has been joined by Sheikh Sahab al Ahmed, the Kuwaiti Foreign Minister, who has a reputation in the Arab world as a mediator. Negotiations have stalled because the Syrians and the Druze continue to demand that the army withdraw entirely from the mountain area and the government in Beirut refuses to concede this.

Meanwhile, Mr Richard Luce, Minister of State at the Foreign Office, has arrived in Beirut, where he will inspect the 101-strong British contingent.

"Russia and U.S. were near to war in 1967," Page 6

Namibian mines 'will still need foreigners'

By J. D. F. Jones in Johannesburg

THE NAMIBIAN mining industry after independence will continue to depend on foreign partners, even if the present companies in the territory withdraw or are deemed unacceptable by the new government.

While the long-term aims of the South West Africa People's Organisation (Swapo) — which is most likely to form the first independent government — are for mines and other major industries to be publicly owned and operated, a considerable transition period would seem inevitable.

These are among the conclusions of a new study of the Namibian mining sector, published today by the London-based Catholic Institute for International Relations.

The study analyses the operations of the major mines, including De Beers' Consolidated Diamond Mines (CDM), Rossmore Uranium, controlled by RIZ, and Tsumeb, the copper mine operated by Newmont Mining of the U.S.

A newly independent government will have to confront two groups of issues, it says. First there will be the question of how to increase state control and reach acceptable and stable agreements with foreign companies.

Secondly, the Government will want to build up a Namibian participation in the industry, in which the key task will have to be a plan for Namibianisation, including such things as a national mining service.

The study notes that the Swapo programmes do not contain specific policies for the mining industry post-independence.

Foreign expertise will be needed, it says, and the problem will be how best to control it and use it. One option for foreign partners would be to retain the present companies, whose advantages include a knowledge of their deposits and their position in world markets.

"Mines and independence" is published by the Catholic Institute for International Relations, 22 Coleman Fields, London N17AF.

Bankers worry about Philippines' stability

BY EMILA TAGAZA IN MANILA

HOW DO you cope with \$18bn (\$12bn) of foreign debt when the flow of foreign exchange into your country is insufficient to service the debt and the country's political stability is in serious doubt?

The question gnaws at the Philippines in the wake of the assassination of Mr Benigno Aquino, the country's leading opposition politician. Asia's third largest borrower is now feared to be treading the path followed by Mexico and Brazil.

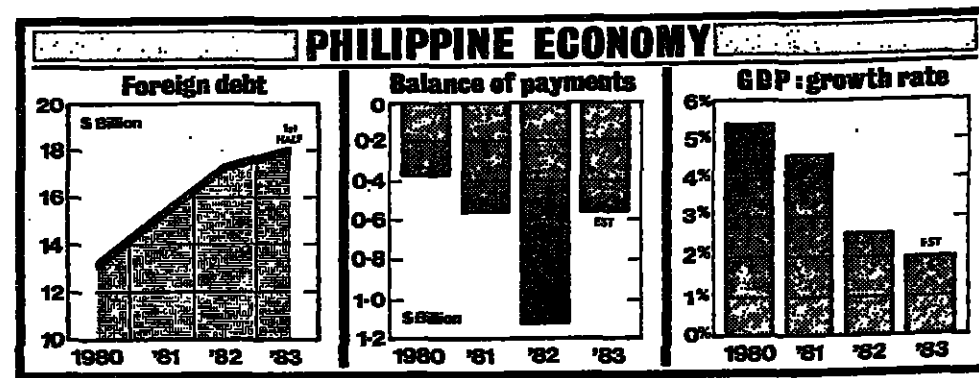
The \$18bn outstanding, \$4.6bn is in revolving trade-related credits. Annual interest and amortisation payments reached \$2.24bn last year, up 27 per cent from 1981. But foreign exchange inflow has been much less besetting in current account deficit of \$1.6bn at the end of July.

To meet interest payments, the country will need to borrow more, but foreign banks have become wary of further lending to the Philippines and the prospect of a debt rescheduling has reared its ugly head.

Creditors have good reason to feel nervous. The Philippines is beset with both economic and political problems. Economically, Manila's policy of borrowing during the 1970s inflationary boom, assuming it could pay off the loans with ever-growing export sales and more new loans, has been hit by the recession in the 1980s.

Exports have suffered a bad heating; the balance of payments deficit hit a record \$1.1bn last year.

During the first half of this



year, the deficit reached \$562m. Although the central bank is trying to hold it down to \$600m for the whole of 1983, the figure is more likely to reach \$1bn.

New loans have become more expensive and fairly difficult to come by. Foreign bankers, particularly the Japanese, have shown little enthusiasm in committing funds.

Politically the consequences of the assassination of Mr Aquino have deeply perturbed foreign bankers. The suspicious circumstances surrounding the slaying have made them doubt whether President Ferdinand Marcos is still firmly in control.

If President Marcos's tight security failed to prevent the assassination, would he be able to prevent other political groups

from trying to wrestle power from him, the bankers ask. A struggle for the succession among ambitious political factions which could lead to a bloodbath is feared.

There has also been anxiety over the state of the President's health, with speculation about a kidney ailment, although he has personally met bankers and businessmen, recently rumours persist that he is ill.

Despite the political and economic uncertainties, and the lenders' wait-and-see stance, the Philippines can be expected to try to avoid a debt rescheduling at all costs. Even if most banks freeze new loans the country seems to have alternative ways of meeting its obligations.

Austerity measures have been introduced by the central bank

designed to trap as much foreign exchange as possible.

The measures include:

- Further restrictions on short-term foreign borrowings by private and Government companies.
- Import controls on more than 200 products.
- The use by importers of deferred letters of credit which will enable them to pay for purchases up to 180 days after delivery of the goods, instead of the usual 90 days.
- The reduction of private commercial banks' foreign exchange reserves and the sale of the excess dollars to the central bank.

These austerity measures, plus drastic cuts in the budget this year and next year, will exact a heavy price on the

country's real growth rate which is expected to fall this year to 2.6 per cent. The IMF estimate is only 2 per cent.

Apart from the foreign exchange that will accrue from the austerity measures, the country has other good alternative sources of funds to help bridge deficits and debts falling due in the second half of this year. Bankers say that the Philippines will need about \$400m in short-term loans in the next four months to re-finance maturing debts.

These alternative sources include:

- \$100m still available from the IMF standby facility for 1983.
- \$200m from foreign reserves, which currently stand at \$2.8bn, and which could be reduced to \$2.1bn.
- \$300m from the private commercial banks' foreign reserves which are estimated to stand at more than \$1bn.

Some of the bigger U.S. banks which have high exposure in the Philippines have indicated that they will continue to inject fresh loans even in smaller amounts.

President Ronald Reagan is due to visit Manila next month, which will help restore the confidence of seeping U.S. banks. The State Department has declared that Mr Reagan will cancel his trip to the Philippines only if the U.S. get irrefutable evidence that there was official complicity in Mr Aquino's slaying and that the political situation is falling apart.

Top post for Thai general

BY CHRIS SHERWELL, SOUTH-EAST ASIA CORRESPONDENT

GEN ARTHIT KAMLANG-ERK, Thailand's army Commander-in-Chief, has been appointed Supreme Commander of the country's armed forces, a position which is expected to give him increased influence in national affairs and to buttress the role of the Thai army in politics.

The appointment means that Gen Arthit, 58, holds the key position of Supreme Armed Forces Commander, army commander, co-ordinator of internal security operations and Bangkok's region commander.

The previous post of Supreme Armed Forces Commander was held by Gen Saiyud Kerdphol, who retires aged 60.

Gen Arthit's ascendancy has been sharpest over the past two years, since he was credited with playing the key role in preventing the success of the April, 1981, coup attempt against Gen Prem Tinsulanonda, the Prime Minister.

He is said to be supported strongly by the junior ranks of the army. But he has also been criticised from higher levels and from civilian politicians who wish to see the armed forces' influence curbed.

Earlier this year Gen Arthit was widely believed to be behind the attempt to change the country's constitution in order to entrench the military's influence in the legislature.

Australian energy hopes dimmed

BY MICHAEL THOMPSON-NOEL

HOPE of a massive uplift in Australian exports of coal, gas and uranium, over the next two decades now seem "excessively optimistic," said the National Energy Advisory Committee, in a report published yesterday.

Because of the change in outlook for demand, said the report, it appeared there had been over investment in some Australian energy sectors—possibly coal. The report said the picture had not been improved by excessive State Government charges, wage pressures, and strikes, which had harmed the country's competitiveness.

At the same time the committee says the Government should urgently clarify its stand on the mining and export of uranium. Hampered by contra-

dictory Labor Party policies on uranium, the Government has been struggling to rationalise its viewpoint and may spell out its position next week.

The Energy Committee's report was issued in Canberra yesterday by the Minister for Resources and Energy, Senator Peter Walsh.

The report said earlier energy export projections were no longer valid but said there would still be considerable opportunities. Three years ago, it was estimated that by the end of the 1980s, Australia would be exporting 180m tonnes of coal, 14,000 tonnes of uranium oxide and 6m tonnes of liquefied natural gas (LNG).

However, these estimates have been scaled back — as have 3.8m in the year to June, 1982.

estimates of the scale of Australian resources investment.

Last year, it was estimated that 148 resource and infrastructure projects worth A\$2.3bn (\$1.87bn) in 1981 dollars were either definite or had a better than 75 per cent chance of starting before 1990. But the estimate now looks optimistic.

● The recession has dramatically reduced the number of working days lost because of strikes in Australia. In June this year, 100,500 days were lost, compared with 174,500 in May and 235,900 in April. In the year to June, 1983, 2m working days were lost, against

U.S. to boycott meeting after Delhi ban on Israelis

BY JOHN ELLIOTT IN NEW DELHI

THE U.S. Government is boycotting an international energy conference in New Delhi next week because the Indian Government has refused to give visas for delegates from Israel to attend.

The Indian Government's line follows a long-standing policy of support for the Arab cause, and opposition to what an External Affairs Ministry spokesman described yesterday as Israel's "continued occupation of Arab homeland and violation of United Nations Resolutions."

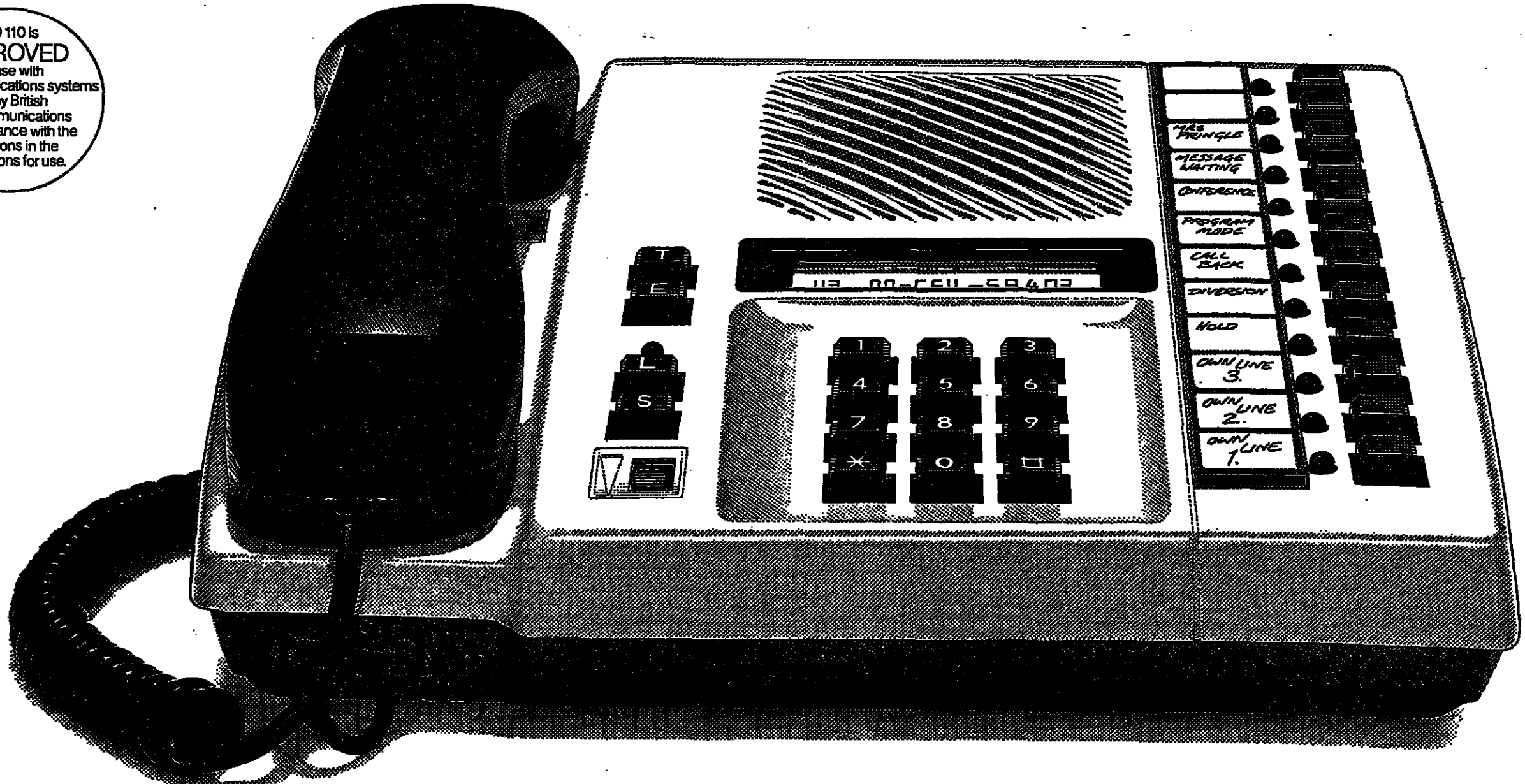
Diplomatic relations are limited to an Israeli consular office in the port and commer-

cial centre of Bombay.

The World Energy Conference takes place every three years in a different country and will bring together more than 1,500 delegates from over 70 foreign countries, and over 1,000 from India.

The conference's international committee will decide later this week whether to admit China which does not yet belong to the conference organisation itself. Since the conference is being held for the first time in a developing country, many delegates believe that China's exclusion is illogical and approval for its admission thought likely by senior officials.

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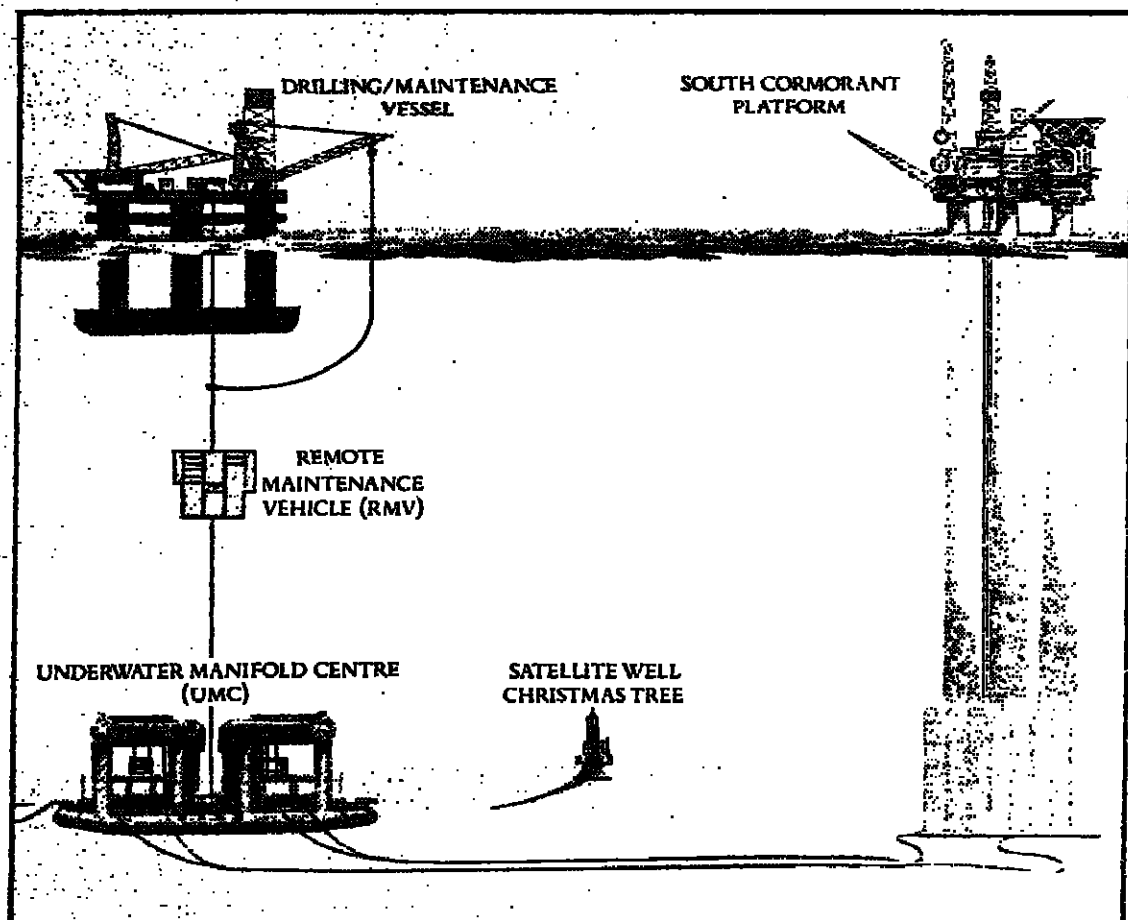
There's McEvoy for instance, in rural Gloucestershire, who've made our 24-foot Christmas Trees (as well-head valves are fondly known).

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AMERICAN NEWS

Ford to close U.S. steel plant

By Terry Dodsworth in New York

FORD MOTOR of the U.S. is to close its Rouge steel plant in Detroit in a move which emphasises its present strong line on wage concessions.

About 3,000 hourly-paid workers and 850 staff could lose their jobs over the next 12 months as a result of the decision. At its peak employment levels in 1979, the plant employed a total of 6,150.

Ford explained its decision on the ground of the high labour costs at the plant, which it claimed were running at \$5 an hour more than competing steel plants.

The United Auto Workers Union has rejected this claim and refused attempts to reduce pay and benefits at the Rouge steel complex, saying that Ford has surplus capacity and had, in any case, been looking to close down some plants.

The Rouge steel mill was once one of the showpieces of the highly automated and centralised Ford operation at Dearborn, near Detroit. It supplied most of the company's sheet steel for vehicle manufacturing.

Americans 'nearly had war with Russians' in 1967

BY ANATOLE KALETSKY IN WASHINGTON

THE U.S. and Soviet Union came "damned near" to war in 1967 and a part of North Carolina was saved from accidental nuclear destruction by a single safety switch, after the crash of a U.S. Air Force bomber in 1961, Mr Robert McNamara, a former U.S. Defence Secretary, revealed yesterday.

Mr Alexei Kopylov, then the Soviet Prime Minister, called President Lyndon Johnson on the Moscow-Washington "hotline" for the first time in June 1967, after a misunderstanding over U.S. military manoeuvres in the Mediterranean during the Six-Day War between Israel and the Arab countries.

He gave President Johnson a "very tough" message: "If you want war, you will have war," according to Mr McNamara, who was then Defence Secretary. Mr McNamara, who was speaking at a press conference to publicise a foreign affairs magazine article in which he argues that "nuclear weapons serve no military purpose whatsoever," did not disclose the precise U.S. fleet movements which defused this crisis. He said that such details remained classified.

He also described an accident which nearly produced a nuclear explosion over Goldsboro, North Carolina, which would have been 1,800 times more powerful than the bomb dropped on Hiroshima in 1945. A B-52 bomber which crashed on a routine mission, accidentally released two 34-megaton bombs in January 1961, he said.

One of the bombs broke up and contaminated an area with plutonium radiation. But the arming mechanism of the second accidentally went through six of the seven manoeuvres required for detonation, Mr McNamara said. Had the bomb gone off it would not only have produced catastrophic destruction, but it might also have been misinterpreted by the Pentagon as a Soviet nuclear strike, Mr McNamara implied.

He added that, despite the official U.S. strategic doctrine that any Soviet attack could be met with a nuclear response, Presidents Johnson and Kennedy both privately resolved not to use nuclear weapons under any circumstances unless the Soviet Union first did so.

West's ban on Soviet flights begins to bite

THE BAN on flights to and from the Soviet Union will bite much deeper from today, when the 15-day restriction by governments on Aeroflot services starts, following the 60-days ban already imposed on Western flights by many National airline pilots' associations, writes Michael Donne.

Already there are reports of increasing difficulties for Western travellers seeking to fly to and from the Soviet Union, with queues at airline offices in Moscow.

throughout North America and Western Europe have now either introduced their 60-days' ban on services by their own airlines to and from the Soviet Union, or are about to do so.

Pilots in the UK, Scandinavia, Finland, the Netherlands, Italy, Spain Switzerland and the U.S. and Canada have imposed the ban, while the West German pilots are expected to do so shortly. Japan is joining in, and Portugal is likely to, although Austria has declined to.

on "commercial associations" with Aeroflot was announced. It was not immediately clear whether this amounted to a ban on that airline's flights to and from Australia. It follows bans on the carriage of Soviet diplomats by air throughout Australia, and cancellation of visits to Sydney by Moscow civic officials. Bilateral trade talks will go ahead next month however, along with negotiations over wheat sales.

Pilots in France, Greece and Ireland want to participate in the flights ban, but have been frustrated. In France, management pilots, not members of the local national pilots' association, have been taking Air France flights into and out of Moscow, while in Greece the Government has refused to allow the pilots' ban.

France and Greece (as well as Ireland, which is not a Nato member) appear to be the only countries whose Governments have not agreed to the 15 days' ban approved last week by the majority of the Nato Foreign Ministers. The Swiss Government (which is outside Nato) joined the ban yesterday.

Workers at Heathrow and Gatwick have said they will not handle any Aeroflot flights, and earlier this week, the International Transport Federation, representing transport workers' unions in many countries, told its member-bodies to stop handling or servicing Aeroflot.

This means that ground workers at many airports throughout Western Europe will refuse to touch Aeroflot's aircraft if they arrive.

Aeroflot's prestige hit, but pocket unscathed

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

AEROFLOT is the biggest single airline in the world, made up of a conglomeration of regional airlines throughout the Soviet Union and even including operations such as agricultural aviation, aero-medical services, and the support of remote communities in northern Siberia.

The airline last year carried 108m passengers, of which only about 2.7m travelled on international flights. The airline is mainly a domestic operator, with the vast majority of its 400,000 employees, and its 5,000 fixed-wing aircraft and 2,000 helicopters employed in a wide variety of internal activities.

One example of the size of Aeroflot's internal operation is that over 3,000 of the fixed-wing aircraft fleet are agricultural aircraft for crop-spraying and other duties.

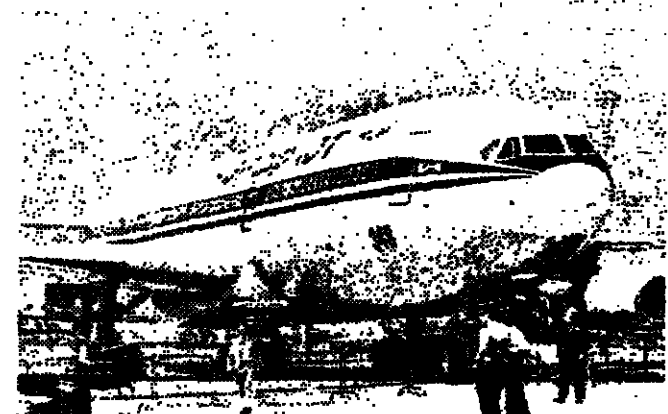
The fixed-wing international aircraft fleet largely comprises long-range four-engine Ilyushin IL-62 and 82M jets, the Tupolev 154 three-engine jets and Tupolev 134 twin-engine jets for short-to-medium range work.

The money earned from international flights can hardly be of economic significance to Aeroflot although the Soviet Union is always keen to exploit any source of foreign exchange. The airline's international operations are conducted more for political and prestige reasons than for economic gain.

For that reason alone, the imposition of Western sanctions against Aeroflot is an effective way of demonstrating Western displeasure over the Korean Jumbo jet incident. Aeroflot may not have too much difficulty finding ways of getting round the virtual blockade of Western European and North American airspace, and maintaining at least some of its regular flights to other places, such as Cuba.

Aeroflot flies to many places outside the areas where the bans are being imposed. Apart from Eastern Europe, those countries unaffected so far include Nigeria, Algeria, Libya, Tunisia, Morocco, Ghana, Ethiopia, Congo, Senegal, Tanzania, Kenya, Abu Dhabi, Jordan, South Yemen, Egypt, Syria, Kuwait, Afghanistan, India, Pakistan, Sri Lanka, Thailand, Malaysia and Singapore.

Direct flights through Western European airspace to Shannon in Ireland, en route to Cuba and thence to Central and South America will now be denied to Aeroflot.



Soviet airliner... banned from flying to the West.

Many of the countries mentioned have so far shown little interest in any kind of ban, by pilots or governments, in retaliation for the KAL incident. African, Middle Eastern and South-east Asian countries, regard the affair as a matter solely between the U.S. and Western Europe and the Soviet Union. This is of vital significance for today's emergency meeting of the Council of the International Civil Aviation Organisation in Montreal, called to discuss both the shooting down of the Korean Jumbo, and possible further civil aviation sanctions against the Soviet Union. More than 140 states are members of the ICAO, which is the aviation technical agency of the UN. Many of them are friendly to the Soviet Union.

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Drugs group fights charge of 'excess' codeine sales

BY CARLA RAPOPORT

BURROUGHS-WELLCOME, a major U.S. pharmaceutical company, has decided to contest U.S. government charges of alleged improprieties in the selling of codeine in California.

The government yesterday filed a \$900,000 (\$300,000) civil law suit against Burroughs-Wellcome, which is the U.S. subsidiary of the Wellcome Foundation in the UK.

The suit accused the drug company of selling "excess and suspicious quantities" of

codeine drugs to 10 California pharmacies. Burroughs said yesterday the company could have negotiated a deal with the U.S. government on the charge, but preferred to fight it out in court.

"We feel the suit is totally unjustified," said Mr Thomas Kennedy, Burroughs' vice-president of Corporate Affairs in the U.S.

Burroughs says it has been using the government's own system for reporting its sales

Mexico to prolong dual rate

BY WILLIAM CHISLETT IN MEXICO CITY

MEXICO is to gradually depreciate its free rate for the peso in order to avoid a fresh overvaluation of its currency and prolong the present dual exchange rate system, a senior government official said yesterday.

This was the first indication at a high level that the government is considering a regular depreciation of its unchanged free rate which is 149.10 pesos per U.S. dollar. The official declined to be more specific about the timing of this sensitive issue.

Under the current policy, the free rate and the controlled rate (for debt repayments and essential imports) of 129.68 pesos per dollar, which has been slipping by 13 centavos a day against the dollar all year, were expected to converge into one rate next February.

The official said February was too early a date for one rate since by then Mexico's depleted international reserves would not be fully restored and would therefore be unable to sustain a unified rate and support capital outflows.

He said the dual system would remain in place for most of 1984.

The official pointed out that the private sector, which has a foreign debt of \$14bn (£9.3bn) and has been severely battered by the 82 per cent devaluation of the peso in the last 18 months, would also not be in a position to weather one rate.

The official said the determining factor would be the size of the already huge gap between Mexican and U.S. inflation rates.

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BHF-BANK continues to concentrate on what it has always done best: acting as advisor to corporations, governments and public entities on the most suitable means of financing, selecting the appropriate instruments, putting together a syndicate, or arranging for private placements. The Bank is also well placed to initiate stock exchange listings in Germany.

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Japanese concern grows over farm purchases from U.S.

BY JUREK MARTIN IN TOKYO

JAPAN is becoming increasingly concerned about the price and availability of American wheat, corn and soybeans, the harvests all of which have been affected by the blistering U.S. summer heat wave.

Officials from both countries will take up the question of securing supplies in Tokyo tomorrow. Ironically, these talks will start immediately after the two sides conclude yet another round of consultations on the apparently insoluble problem of opening the domestic Japanese market more to American beef and citrus fruits.

It is not clear yet if the U.S. intends to use any leverage it possesses on grains, where Japan is heavily dependent on U.S. supplies, to secure concessions on other fronts.

Any attempt to do so could create political problems for the Nakasone government, though the U.S. Administration is unlikely to want to anger its farming community with the Presidential election just over a year away.

Japan relies on the U.S. for 96 per cent of its soyabean imports, 80 per cent of its grain and 56 per cent of its wheat. U.S. corn exports to Japan are also significant, and the U.S. is particularly anxious to discover the extent of U.S. stockpiles.

Soaring prices for imported grains also contain an inflationary threat. Earlier this week the Bank of Japan said that, overall, wholesale prices in August had fallen by 0.2 per cent compared with July and were 2.5 below August of 1982, testimony to the currently negligible rate of inflation in spite of the depreciated yen.

But the imported goods component rose in the month by 1.6 per cent, largely because the cost of foreign foodstuffs shot up by 5.8 per cent. This in turn

various concrete measures in this direction. However, much more effective action is required."

Mr Barry said that in spite of Japan's success in opening its markets, Community exports to Japan had fallen further in the first six months of this year.

Japan had a \$10bn surplus with the Community in the 1982 fiscal year ended last March, according to Japanese trade figures.

Mr Barry said Japan and Ireland had agreed to conclude a science and technology pact but the details had still to be worked out.

He noted that Japanese manufacturing investment in Ireland accounted for 16.3 per cent of total Japanese investment in the European community. Reuter

Car makers oppose extension of curbs

MR TAKASHI ISHIHARA, president of the Japan Automobile Manufacturers' Association (Jama), said yesterday there was no reason for Japan to extend its voluntary car export restraint to the U.S. for a fourth year.

Mr Ishihara, the president of Nissan Motors, Japan's second largest vehicle maker, hinted at the possibility of accepting some form of restraint, saying he would consider new proposals concerning the issue "if the U.S. makes any."

The three-year-old auto export curb, which expires next March, has limited Japanese car shipments to the U.S. to 1.6m units a year.

U.S. vehicle makers are pressing for another year of some kind of restraints. The Japanese Government is currently studying the issue.

Pakistan's exports to Iran boosted by agreement

BY MOHAMED AFTAB IN ISLAMABAD

PAKISTANI exports will get a major boost during the current fiscal year 1983-84, surpassing the \$250m volume of 1982-83 under a new agreement with Iran, finance minister Ghulam Ishaq Khan said yesterday.

Mr Khan said under the new arrangement signed in Tehran last week for 1983-84, Iran will import a variety of goods, including rice (100,000 tonnes), urea fertiliser (100,000 tonnes), wheat (100,000 tonnes), sugar (100,000 tonnes), cotton yarn (20,000 tonnes), synthetic yarn (100,000 tonnes), and iron and steel products.

Iran will also import barley, pesticides, sports and surgical goods, wood and glass.

Pakistan will import Iran's crude oil, averaging 10,000 barrels a day, with an option to double the daily intake. Lead, zinc, sulphur, saffron, raisins, oilseeds and medicinal herbs will be other Iranian sales to Pakistan.

Iran started supplying oil to Pakistan last year because it offered a favourable, but undisclosed price. Saudi Arabia, United Arab Emirates and Iraq are its traditional suppliers.

Khan said exports to Iran moved slowly during much of the 1982-83 year, to June 30, because of transport bottlenecks in Iran, but totalled \$250m.

Exports in 1980-81 were \$230m, which dropped to \$78m in 1981-82, due to Iran's war with Iraq, but the volume picked up last year, when Islamabad and Tehran initiated a new trade agreement.

The agreement was ratified during the Pakistani minister's visit to Tehran this week.

Iranian exports to Pakistan were \$2.8m in 1980-81 which marginally dropped to \$2m, and then rapidly rose to \$80m in 1982-83, when Pakistan started importing 10,000 barrels of crude oil daily.

Turkey awards contract for dam

By Our Ankara Correspondent

AFTER MONTHS of competition, the tender for the civil works contract for the Ataturk high dam on the Euphrates has gone to a group of relative outsiders in the Turkish contracting world, a consortium headed by Palet Insaat of Istanbul and including Enerji Su of Ankara and Seri Insaat of Istanbul.

Palet had bid T2102.842m (\$425m), the lowest of six bids. Competition in recent months had narrowed to Turkish companies as major foreign companies withdrew from the bidding after pre-qualification procedures were altered in the spring. Only Bechtel of the U.S. remained in a joint venture with Enka of Istanbul.

In the end the state hydraulics agency, which took the decision, had to choose between one large and experienced Turkish company Dogus Insaat of Istanbul and several groups of small Turkish contractors. Dogus's bid of T2108.065m had been widely tipped to prevail.

The Ataturk Dam will be the largest in Turkey, and will be 600 ft high, have a crest length of just more than one mile and a total lake volume of 48.7bn cubic metres.

Soviet-Indian relations improve

By JOHN ELLIOTT IN NEW DELHI

TRADE RELATIONS between India and the Soviet Union have improved following ministerial talks in Moscow during the past week.

Several initiatives have been agreed to try to restore the level of Russian imports from India and, ultimately, to correct a current large trade imbalance of approaching \$700m, that exists now in India's favour.

Russian ministers have given preliminary approval to the export of an extra 1m tonnes of crude oil to India in 1984 for the second year in succession to boost India's imports. The USSR is also to go ahead with delayed contracts for purchasing perhaps \$250m to \$350m from India before the end of the year in an attempt

to get trade back to planned levels. The list of items to be bought is now being prepared in Moscow. Two working parties have been set up in Delhi to look at possible fresh requirements for engineering goods and commodities from Russia, and there have also been two Indian private sector missions this month to the USSR.

These initiatives are intended to lead to a continued expansion of trade in both directions in future years, and it has been specifically agreed between the two countries that 1984 trade should be at a "much higher level than in 1983."

The initiative follows several weeks of intensive diplomatic and trade contacts aimed at preventing trade relations be-

tween the two countries deteriorating further. What has been achieved is a diplomatic advance that now needs to be turned into commercial reality.

Russia is India's largest trading partner, taking 18 per cent of its exports. Some observers believe Russia has been trying to push India into buying more defence equipment and large scale capital industrial plant from its factories instead of from the West.

But there are as yet no signs of the talks leading to orders in these fields. Trade between the two countries has grown tenfold in the past decade. It is carried out only in Indian rupees within an annual trade protocol. India is supposed to buy sufficient goods from the USSR to

fund its exports of agricultural, textiles and other goods on which the USSR depends. But this balance has not been achieved for several years.

Russia's exports to India in 1971 exceeded imports by \$107m, but by 1980 the balance was in India's favour to the tune of \$49m, a figure which grew to \$341m in 1981. In 1982, Indian exports to Russia totalled \$1.9bn while its imports were only \$1.2bn.

India gradually stopped during the 1970s buying large capital plant from Russia. Last year the situation worsened when Russia suddenly boosted its purchases beyond planned levels by some \$160m in goods ranging from Xerox copiers to volleys, many produced in India's Kandla free trade zone in the Indian state of Gujarat. Then, early this year, the sharp fall in the price of oil reduced by some 15 per cent the amount of rupees generated by Indian oil purchases which make up 80 per cent of the imports from Russia.

In the spring Russia retaliated by saying the imbalance of trade had become so serious that it was stopping some purchases, especially luxuries such as cashew nuts.

Russia would like India to correct the balance permanently by buying capital machinery, fertilisers and newsprint which India increasingly prefers either to buy at home or for price and quality reasons, to buy in the West.

Moscow to buy more ships from Poland

By Christopher Robinson in Warsaw

THE SOVIET UNION is planning a steep rise in the number of vessels it plans to buy from Poland between 1986-90, reflecting the shift in Poland's shipbuilding industry away from Western orders.

Mr Wladimir Siewierow, a Soviet trade official in Gdansk said talks are under way for the purchase of about 500 vessels from Polish yards.

By comparison Mr Siewierow recently told a Gdansk newspaper the current five-year period will see sales of 180 vessels while 1976 to 1980 saw exports of 70 ships to the Soviet Union.

The orders will mean that Poland's export pattern to the Soviet Union will change significantly, with greatly increased sales of small sea and river going vessels.

Mr Siewierow said that this year the Soviet Union was providing \$17m to finance Polish purchases of Western equipment to be installed in ships built in Poland.

In the coming years only about 25 per cent of Poland's shipbuilding production will go to the West, while 50 per cent will be sold to Comecon countries, mainly the Soviet Union, and 25 per cent to domestic shipping companies.

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UK NEWS

Prime Minister puts 'unknown' MP in top party post

By Kevin Brown

MRS MARGARET THATCHER, the Prime Minister, caught Westminister unawares last night with the appointment of a relatively unknown MP to succeed Mr Cecil Parkinson in the key post as Conservative Party chairman. He is Mr John Selwyn Gummer, MP for Suffolk Coastal.

Mr Parkinson was appointed Secretary for Trade and Industry after the Tory general election victory in June.

The timing of the changeover was explained as a consequence of Mr Parkinson's commitment to a heavy schedule of overseas visits.

It was presented as a logical move to allow Mr Parkinson time to concentrate on his ministerial duties, and Mr Gummer an opportunity to get a grip on the party machine in advance of the conference.

Mr Gummer, who was a vice-chairman of the party under Mr Edward Heath's leadership, is better known in Conservative circles than in the country. He has a reputation as a powerful speaker. But it was already being suggested last night that the appointment of a man with such a low profile represented a deliberate down-grading of the chairmanship by Mrs Thatcher.

However, he is seen as part of a rising new generation of Tory MPs with the vigour and ability to combat the emerging leaders of the Labour and Alliance parties, of whom, at 43, he is a close contemporary.

6% loans on offer for job creation

By Tim Dickson

FIXED-RATE, medium-term loans costing about 6 per cent – less than half the commercial interest rate charged in Britain – are now available to tens of thousands of small and medium-sized businesses in the European Community.

This facility, which seems so far to have escaped the notice of many potential borrowers, is a result of a recent, but barely publicised, decision by the European Coal and Steel Community (ECSC) to raise the interest-rate subsidy on job-creation loans from 3 to 5 per cent.

ECSC loans have been awarded to companies affected by closures in the coal and steel industries. They are available either direct from the ECSC or through recognised "agents", which include banks.

Although more than £500m has been taken up over several years, officials in Luxembourg say the response recently has faltered off. They hope that more attractive terms will lead to a rush of applications.

The low cost of the loans is due partly to the subsidy, which will be pegged at 5 per cent for a one-year trial period, and because loans are made in foreign currencies which bear a low average interest rate.

In theory, ECSC's borrowing powers are unlimited, but there is a ceiling (about £20m this year) on the money which can be used for interest rate subsidies.

Stock Exchange chief sends out radical plan

By John Moore, City Correspondent

MEMBERS of the London Stock Exchange will receive a letter today from Sir Nicholas Goodison, the market's chairman, outlining the most radical changes in the market's history.

The changes stem from proposals agreed between the Stock Exchange and the Government in return for the Government exempting the exchange from legal action under restrictive practices legislation. The letter to members is designed to sell a negotiated settlement to the market.

It will also contain resolutions to be put to members at a meeting on October 11 which will allow outsiders to participate in the regulation and government of the exchange. Admission of outsiders is part of the package of changes agreed with the Government in return for the abandonment of the restrictive practices litigation.

As part of the changes agreed, the exchange is to dismantle by stages all the rules which set minimum scales of commission in the market on transactions carried out.

SOCIAL DEMOCRATIC PARTY CONFERENCE

Thatcher to be our target, says Owen

By John Hunt

DR DAVID OWEN, leader of the Social Democratic Party, signalled a further shift in his party's policy yesterday. He made it clear that, rather than the Labour Party, Mrs Margaret Thatcher, the Prime Minister, and her economic doctrines would be the main target for attack by the Social Democrats.

Speaking at a press conference at the end of the SDP conference in Salford, Lancashire, he declared: "Thatcher's free ride has ended. She has had her own way for too long in British politics."

The new direction fits in with Dr Owen's speech early in the week in which he sought to move his party's policies to the right with greater emphasis on the market economy and hostility towards an incomes policy in the private sector.

He will address the Liberal Party conference in Harrogate next week and will press home the new ideas he has put to his own conference and argue the case for the separate identities of the two parties in the SDP-Liberal Alliance.

Dr Owen threw his weight behind Mr David Steel's continued leadership of the Liberal Party and said when he had seen him a few days ago he was in "fine fettle."

Dr Owen was confident that, in the medium term, the SDP relationship with the Liberals would be all right "provided that David Steel remains a major force in British politics."

Dr Owen believes the Social Democrat strategy for the next four years should be predicated on the assumption that Mrs Thatcher's economic policies would not lead to an economic recovery and that she will be increasingly blamed by the electorate for the continued high level of unemployment.

It is intended that the party strategy should increasingly bite into the Tory vote and that the switch away from continual feuding with the Labour Party will prevent the

SDP being branded as "Labour Mark II."

"I have always believed that we should have our sights on Mrs Thatcher," Dr Owen said yesterday.

Although she had been a highly effective party leader, she had not comprehended the effects of her economic policies, which could scar the country for generations. There was no real sense of "horror and alarm" among the Tories at the poor economic prospects and the mood of deep pessimism which was replacing the brief upturn in the economy.

Heading the advice of Mr Roy Jenkins, the Social Democrats would up their conference yesterday by keeping their options open on the form of proportional representation which should replace the existing first past the post electoral system, Ivor Owen writes.

An attempt to tie the party to the single transferable vote system was overwhelmingly defeated.

Mr Jenkins, one of the SDP's founding "Gang of Four," emphasised the importance of gathering support from members of all political parties who recognised the unfairness of the present electoral system, which had become a mixture between "a farce and a lottery."

It was not simply a question of unfairness, he said. The present system was inefficient because it could and had produced major reversals of policy based upon relatively minor shifts of opinion.

Mr Jenkins argued that any form of proportional representation would be an improvement on the "first past the post" system.

He praised the courage of politicians from outside the Alliance who backed electoral reform. He underlined the importance of leaving the choice of proportional representation system open so as to maximise the opportunities for securing broad-based support.

Sotheby's deal 'like buying the throne'

By Charles Batchelor and Terry Doodsworth

IN MAKING his unexpected bid for Sotheby's, the London fine art auctioneers, Mr Alfred Taubman was acting absolutely true to form. His business life has been sprinkled with unexpected coups – carrying him into a variety of half-related activities, but making him a large fortune on the way.

Yesterday, the Monopolies and Mergers Commission gave him a free hand to proceed with his £82.8m bid for Sotheby's. It saw no reason to suppose that Mr Taubman would use his considerable financial resources "in a predatory way" to reduce effective competition at the auction house.

His personal wealth is estimated at more than \$500m and he has more than adequate business credentials to put Sotheby's on the road to recovery. He is the head of a business empire, centred on property development, and shopping precincts but also including 800 franchised restaurants, a radio and television chain and control of the Michigan Panthers professional football team.

His most breathtaking victory was won at the expense of Mobil. Leading a group of wealthy investors, Mr Taubman gained control of Irvine, which owns vast tracts of land in south California, only to sell out a few years later. Commenting on the deal, he said that he had earned \$100m for one of his partners, but "more for myself."

His other business interests include non-executive directorships of Core Industries, an electronic products and farm equipment group, Manufacturers National, a banking group, and United Brands, the food products company.

The Monopolies Commission said Mr Taubman provided information about his personal financial resources. The report gave no details,



Alfred Taubman: personal fortune put at \$500m

but significantly it revealed that even a man of Mr Taubman's resources would be borrowing about half of the funds needed to buy Sotheby's, an event he has described as "like buying the throne."

Elusive in private life, Mr Taubman is known for his passionate interests in both sport and art. The acquisition of the Michigan Panthers carried his sporting interests on to the professional stage. But he is also said to have an adequate game of golf and tennis, and has a gym at his home in Bloomfield Hills, Michigan, where he works out every morning.

A great deal of his wealth has also been poured into his private art collection, some of it acquired at Sotheby's. He has been a zealous buyer for many years and serves as a trustee of the Archives of American Art, the Smithsonian Institution, and the Whitney Museum of American Art.

Brake on rise in earnings still in force

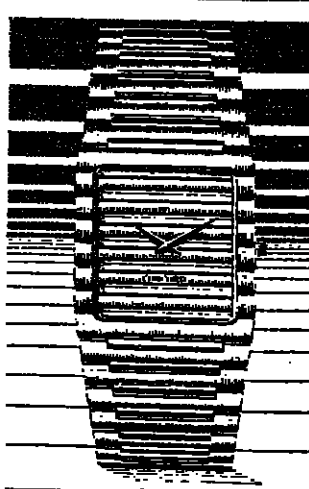
EARNINGS are still rising more slowly than at any time since 1987, although low inflation means that people with jobs have increased their real standard of living by more than 4 per cent in the last year.

Figures published by the Employment Department show that the seasonally adjusted underlying percentage rise in earnings over the previous year has remained static at 74 per cent for each of the four months April to July.

Axco-Conning

AXCO-CONNING have asked us to point out that its president and managing director is Mr Richard A. Lane. Contrary to an article in our Reinsurance survey of September 5, Mr Alex Cockburn has no connection with the business. We have also been asked to point out that Conning and Co is a firm of insurance consultancy and research analysts.

CONCORD COLLECTION



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FOCUS ON SOUTH AFRICAN COMMERCE AND INDUSTRY

Safmarine Limited: securing South Africa's shipping

By Richard Rolfe

In one of a series of interviews with key South African businesses, Richard Rolfe, editor of Finance Week, Johannesburg, talks to Safmarine executive chairman, Marmion Marsh.

Rolfe: What are the origins of Safmarine?

Marsh: More than 50% of South African GNP is in imports and exports, so it is essential that our shipping services are secure. The start of Safmarine was in partnership with States Marine Corporation after World War 2. This was beneficial, because the Americans supplied know-how and trained the South Africans in international shipping. It lasted until 1959 when, for reasons of American subsidy, States Marine had to dispose of its shares. These were taken up by the Industrial Development Corporation which became the major shareholder. Later on, British & Commonwealth, which had meanwhile started Springbok Shipping, sold out to Safmarine and became a large shareholder with a stake of more than 30%, which is now down to 20%.

Immediately after the last war it was difficult to procure ships because there was such a tremendous shortage and it was through Sir Arthur Harris, who had very good connections with the Americans, that we were able to buy three Victory-type cargo ships which were used to launch our services, initially to America only from South Africa.

Safmarine is acknowledged as South Africa's national shipping line and as such we serve all our main international trade routes. Our aspirations are to secure a share of at least 40% in both directions.

Rolfe: What is the composition of the Safmarine fleet? How modern is it?

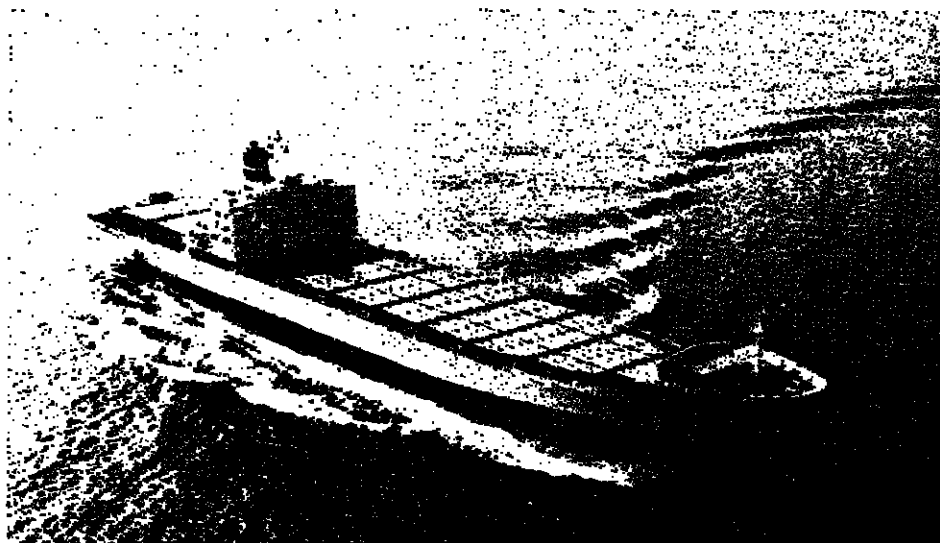
Marsh: We actually have a very modern fleet. The major investment is our large container ships which are now 5-7 years old. As they age, we generally dispose of them and replenish the fleet with the most efficient ships that we can find. Where you have a fleet of some 40 ships, you have to buy two or three a year merely to stay where you are so we are constantly either selling ships or buying ships. So far, this has been quite a profitable activity for us. We are engaged in all South Africa's major liner trades, that is, to the Americas, Europe and the Far East. The bulk trades are in and out of South Africa to all our major trading partners, with some cross-trading to avoid ballast voyages. And then we have reefer ships, for the very large exports of South African fruits and other perishables, like meat and fish. A large percentage of these are today exported in cellular ships in the container mode but there is still a very large peak to be handled outside of those ships, which is done on pallets in these reefer ships, of which we have about 45.

Our tugs are about the most powerful in the world and were designed to protect South Africa's coastline in the event of a disaster with the supertankers that come around the Cape. There have been a number of incidents where we have successfully intervened.

We have various ancillary activities, including local air-freight lines and an investment in an international airline. We have various interests in insurance, both underwriting and broking, and quite a material stake in the land operations.

Rolfe: How successful has your drive into containerisation been?

Marsh: Enormously so. When South Africa was containerised fully, starting with Europe, we had the



shortest lead-in time of any major trade in the world and we did that successfully without any delays. All our systems were live and operational on the critical dates and so were the harbours here. Over the period of 4-5 years that this system has been fully operational it has generally been acknowledged as the best service into and out of South Africa.

The financial side has been difficult because of the energy crises and other factors which meant that the South African economy was under severe pressure. We found that planned capacities were in fact in excess for most of the time. However, we have coped with the situation, initial and establishment costs have been written off and the service is becoming more and more competitive. I personally believe that it has a very great financial future and that it will be

very profitable in time. All we need is a reversion to the volumes that we had before the current recession for the whole financial picture to look very strong again and very profitable.

Rolfe: What is the current state of Safmarine's finances and profitability?

Marsh: Our balance sheet is strong. During the height of our containerisation investment, we had gearing ratios of about 5:1. We could do this because we have very powerful shareholders and in case of need could always find the necessary capital. Today we are around 1:1 which is getting under-borrowed. In my view, a shipping company should be geared about 2:1 and particularly with new ship loans available at up to 70%-80% of the ship's value. We could invest a lot more money into the industry and we want to do that but at present the state of international trade means we cannot find viable investment avenues.

In our last financial year we made our highest ever profit. Although we are quite comfortably in the black, our profits are down this year, which unfortunately is a reflection of the state of the industry which is in its worst recession since the 1930s. It's cold-comfort, but it is a fact nonetheless that many of our competitors have gone under and some of the major shipping groups in the world are very heavily into the red. So in a relative sense we believe that we are still on top. We are looking forward to recovery and meanwhile we have taken quite drastic steps to

make the company as lean and cost-effective as possible. I believe we are in great shape but what we need is more business.

Rolfe: What are your guidelines for employment practices?

Marsh: From our inception, we in Safmarine have been in international trade and have taken the line that we could not export the rather undesirable labour practices that obtained, in my view, in this country in the old days, so from the start we paid our people according almost to the standards of the British seamen. All our staff were on our pension and medical aid schemes and our accommodation standards are higher than most European ship-

owners. We are fully integrated and we are an equal opportunity company. We do not discriminate on the basis of sex, race, creed or any other basis. This is not just window-dressing: it's a merit situation across the board.

Rolfe: What do you see as Safmarine's principal areas for expansion?

Marsh: On the pure shipping side, into bulk shipping operations, where our percentage is still quite low. Although we carry a very large tonnage, the tonnage in itself is so large that there is a tremendous scope for us to expand further Safmarine's fleet to handle a very much larger proportion of our raw material movements. The bulk trades are depressed but we manage to avoid making large losses and any upturn would see us doing extremely well.

Recently we have decided to make a major new move into tourism and related activities. We see the upgrading of our air interests and the re-acquisition of at least one passenger ship as short-term objectives. Additionally we shall probably soon invest in resort and other hotels at the upper end of the market. The prime aim will be to further encourage tourism and business visits to Southern Africa in its wider context. We believe this can be very worthwhile from a company profit point of view and, naturally, as a source of foreign-exchange earnings.



Marmion Marsh executive chairman

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GROUP PROFILE

Safmarine, South Africa's national merchant shipping line, was founded in 1946. Currently, it handles around a third of the Republic's seaborne trade. Following a major investment in containerisation during the mid-1970s, Safmarine employs assets of some R570m (£340m) of which the bulk is invested in new, liner ships.

Turnover in the year to June 30 1982 was R724m (£425m) and trading profit amounted to R139m (£82m). Total freight handled was 8.9 million tons, of which 3.8 million was general cargo (liner and refrigerated) and the balance bulk cargo.

Return on capital has consistently averaged a higher level than most other major shipping groups, and reached 19.5% last year. Dividends paid have risen from 10.2 cents to 35 cents over the past 10 years.

Apart from international shipping, Safmarine has important trade investments and non-shipping activities which contributed around 10% of last year's profits. These include 40% of Unicorn Shipping, the coastal and African freight line and a stake in Freight Services, the Republic's biggest freight agents and forwarders.

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JOBS COLUMN

Pay and perks of managers in UK industry

BY MICHAEL DIXON

ALONGSIDE are details of the 25 highest paid jobs identified by Lloyd Incomes Research's latest survey of managerial pay and perks in the UK. The study, made every other year, covers 104 manufacturing and service - industry companies, ranging from small to big. Like all such surveys, it can provide at best a rough indication of the real state of pay.

When I reported Lloyd's last-but-one survey only four years ago there was more than enough room in the column to list every job with a maximum annual salary of £10,000, or more. The 1983 findings have forced me to confine the table to jobs in which the median salary - that of the person half way down the pay league for the job in question - was found to be at least £12,250. (The lower quartile figure represents the salary of the manager a quarter of the way up the pay league and the upper quartile that of the person a quarter of the way down.)

But I'd bet that I shall not need to jack up the qualifying figure by very much when the company's next findings appear two years hence. For the pay rises since the Conservatives' return to Government in 1979 seem in general to have occurred largely in the first two years of Mrs Thatcher's regime.

The main exceptions to that rule are product managers in marketing, data - processing managers, and executive direc-

Job category	Annual salary					Other benefits		
	Minimum	Lower quartile	Median	Upper quartile	Maximum	Avg. extra earnings	% with company car	% with company
Board director—finance	17,000	20,500	24,200	29,375	51,467	2,305	100	100
Board director—marketing	17,000	21,425	23,940	29,375	46,800	3,302	100	100
Executive director—finance	13,490	17,368	23,341	31,360	47,200	3,236	93	100
Board director—personnel	10,500	19,635	22,800	27,800	29,500	1,190	100	100
Executive director—marketing	12,870	16,145	21,122	27,800	49,560	4,574	100	100
Executive director—personnel	12,577	17,920	21,000	28,845	35,700	5,024	100	100
Board director—production	17,850	20,475	21,000	24,400	31,590	3,671	100	100
Executive director—production	12,811	14,040	17,700	20,500	23,600	2,285	100	100
General sales manager	11,400	14,399	16,900	21,270	28,880	2,399	85	100
Finance controller	10,400	13,880	16,800	21,400	30,245	1,531	90	100
Marketing manager	11,115	14,000	16,000	20,100	27,200	2,293	89	100
Retail controller (responsible for all branches in retailing group)	11,400	15,462	15,795	16,500	26,250	1,549	100	100
Data processing manager	8,645	14,625	14,625	15,000	28,472	1,362	78	100
Production manager	9,300	11,700	14,000	16,137	19,446	832	89	100
Divisional sales manager	8,645	13,090	13,590	15,430	19,400	1,658	99	100
Chief accountant	9,849	12,000	13,455	15,708	18,918	934	85	100
National accounts manager (responsible for all key sales accounts in group)	9,368	10,234	13,440	15,795	18,480	3,250	100	100
Administration manager (responsible for total administration of one site)	8,000	11,000	12,980	14,040	19,200	973	78	100
Sales promotion manager	10,530	11,500	12,911	14,940	17,920	1,308	100	100
Product manager (marketing)	8,300	10,530	12,824	14,940	17,920	1,308	94	100
Personnel manager	8,718	11,700	12,911	14,940	17,920	1,308	87	100
Regional sales manager	8,645	11,500	12,415	14,160	18,000	2,280	54	100
Chief engineer	9,785	11,700	12,285	13,570	22,251	1,764	88	100
Purchasing manager	7,790	11,465	12,270	14,508	21,400	612	68	100
Marketing services manager	8,250	10,625	12,250	14,250	24,573	835	87	100

tors of personnel who would appear to be the stars of the show. Their median has far more than doubled under Conservative Government and has risen by two-fifths even in the past couple of years.

As a result, the executive personnel directors have climbed in the ranking by median salary from 16th place in 1979 to sixth place this year. In doing so they have overtaken both the

main-board and the executive directors of production, financial controllers, data-processing managers, general sales managers and the peculiarly poorly rewarded chief engineer.

What is more, although the table does not show it, the executive personnel directors' average cash earnings over and above salary are up over the four years by 285 per cent to £3,024.

But even allowing for the extra earnings, their maximum pay remains well below that of the counterpart executive directors of finance and marketing. And the same goes for the main-board personnel directors and the personnel managers who still languish at 21st place in the ranking as they have done since 1979.

Admittedly the personnel managers' maximum salary is

a lot higher at £21,000 than the maximum for the marketing product managers one place above in the ranking by median salary. But in terms of equivalent levels in the managerial hierarchy the personnel managers should surely be compared not with marketing product managers but with their superiors: the marketing managers whose maximum is

So to the extent that the survey reflects reality, it appears that however reasonably personnel management is rewarded in the median ranges it does not compare with finance and marketing when it comes to offering prospects of high pay. If any reader has an explanation of why this should be, I'd be grateful to know it.

The full survey is of course more extensive and goes into far greater detail than my table. Anyone wanting to know more, and with £75 to spare, should contact Carole Fulton of Lloyd Incomes Research at 11 John Princes Street, London W1M 9BB; telephone 01-499 2141, telex 269550.

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Please write to Sally P. Morse, Personnel Division or call Betsy Moss, Manager, Investment Management on 01-638 2323. Saudi International Bank, 99 Bishopsgate, London EC2M 9TB.

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Finance Background
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Midland Bank

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MANAGEMENT SELECTION

THE MEXICAN ECONOMY

An IMF success story—if everything goes well

By William Chislett in Mexico City

MEXICO, WHICH one year ago shook the international financial system to its foundations when it suspended payments on \$3.5bn of foreign debt, is beyond all expectations—already on the road to economic recovery.

Last year's economic nightmare, which saw the collapse of the peso, hyperinflation and a secret attempt by Sr Jose Lopez Portillo, the outgoing President, to persuade other Latin American debtors to back a joint default, now seems merely a bad dream.

Mexico is far from being out of the woods. But it is already abundantly clear from the results obtained during President Miguel de la Madrid's first nine months in office that the IMF's harsh deflationary medicine is proving to be effective. It has hardly ruffled the surface of Mexico's long-established political system though, in line with the new austere times, Sr Angel Gurría, the Director of Public Credit and the man overseeing Mexico's external debt, has taken to riding pillion around Mexico City rather than use a petrol-guzzling chauffeur-driven car.

Indeed, Mexico's International Monetary Fund programme, which includes halving the public sector deficit to 5.5 per cent of gross domestic product in just 12 months (a wrench which will rank as a world economic record) could go down as one of the Fund's great success stories if the present progress is maintained.

Mexico's turnaround, including a current account surplus of \$2.6bn for the first half of 1983, compared to a deficit target for the whole year of \$3.4bn, has come as a much needed shot in the arm for bruised international bankers and the hard-pressed IMF.

While Brazil, with its \$90bn debt crisis, is presenting itself

cap in hand to its bankers, Mexico, almost perversely, has deferred drawing down the latest \$1.1bn tranche of its \$5bn commercial loan, which came due on August 15, in order to reduce debt costs. This deferral is one in the eye for those major U.S. banks which had been openly predicting that Mexico could not survive the year without another jumbo credit.

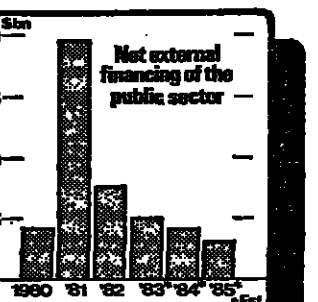
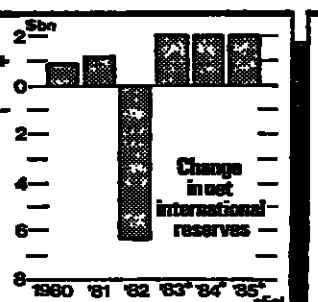
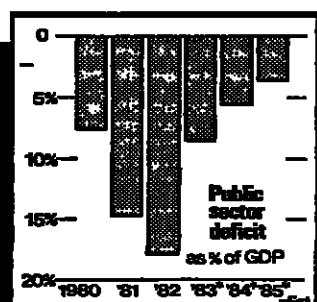
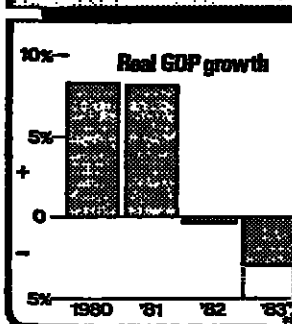
How has the world's fourth largest oil producer, which squandered its resources and got itself into hock, made such a quick comeback?

The main factor behind the turnaround has been the way in which President Miguel de la Madrid has not flinched from giving the economy instant shock treatment in order to stabilise the situation. He has been able to do this because the broadly based and highly nationalistic Institutional Revolutionary Party (PRI), which has ruled for 54 years, has rallied around him and made major concessions. Trade unions, most of them allied to the PRI, have accepted a 22 per cent cut in real wages in return for greater job security. This policy has stopped the already high level of unemployment from rising too dramatically and minimised the number of company bankruptcies.

Sr de la Madrid, a modest technocrat, has capitalised on the dispraise of the outgoing Government which is passionately loathed by both Right and Left for its widespread corruption and economic ineptitude. The draconian economic measures have been made more palatable by the President's anti-corruption drive.

Sr Jorge Diaz Serrano, the former head of Pemex, the state oil concern, and the chief architect of the short-lived oil-fired economic boom, is currently in prison awaiting trial for allegedly defrauding the

MEXICO: THE ROAD TO RECOVERY



found it cheaper to import capital goods than to make them in Mexico. A realistic exchange rate is now encouraging import substitution programmes on a significant scale.

But joining the General Agreement on Tariffs and Trade (GATT), which Sr de la Madrid was in favour of doing in 1980 when the issue was discussed, remains a hot political potato.

Mexico, whose economy is the world's tenth largest (measured in GDP), is the major non-GATT member. In a recent interview Sr de la Madrid said it would be difficult for Mexico to reconsider GATT membership because "our economic crisis prevents us from adopting a real trade liberalisation policy."

He claimed that "GATT is a club whose members are breaking the rules" by adopting protectionist measures. The spectacular decline in imports, the lower than forecast international interest rates and the stabilised world oil market, which has helped Mexico to increase its oil price by U.S. \$50 a barrel and maintain its 1.5m barrels a day export platform, caused the current account to register a surprising surplus of \$2.6bn in the first seven months. The Bank of Mexico believes the surplus for the year will be brought down to about \$2bn, as imports will be higher in the second half of the year. But the low level of economic activity (car sales plummeted 50 per cent in the first six months) will probably not warrant any surge in imports.

● **International reserves.** The IMF requirement of increasing them in net terms by \$2bn this year will probably be exceeded by some \$1bn. The Bank of Mexico has been assiduously replenishing its depleted coffers and punctually paid back its \$1.85bn credit from the Bank for International Settlements last month. Primary international reserves were \$3.5bn at the end of August, compared with \$1.8bn at the end of 1982.

● **Foreign debt.** Similarly, the \$5bn IMF limit on new debt this year will be easily met. Officials are already mentioning *sotto voce* that Mexico may not need to borrow its limit of \$4bn next year.

Mexico's debt, however, will remain a millstone around the country's neck for many years to come. Servicing the debt will be a major constraint against attaining a high and sustained rate of economic growth, which is needed to soak up the 700,000 new entrants to the labour market every year.

The agricultural sector, long the Achilles heel, is in an alarming state of neglect. Food imports are estimated at 10m tonnes this year and estimates for 1984 go as high as 14m tonnes because of severe drought.

Luckily for the Government, Washington is providing \$1.8bn in commodity credits for food imports.

Interest payments alone will eat up about 5 per cent of this year's merchandise exports of \$20bn. Last month almost

\$20bn of public sector debts falling due between August 1983 and the end of 1984 were rescheduled on attractive terms for the banks. But the problem will keep reappearing. Mexico will be hit with \$10.6bn of capital repayments in 1985, the last year of its IMF agreement, and it will almost certainly have no option but to reschedule again.

While Sr de la Madrid has balanced the nation's books, his main problem is still how to get the economy moving again by 1985. Otherwise, his ministers believe, the social strains of the IMF programme could begin to show.

The open rate of "hard core" unemployment has increased from 8 to 10 per cent (in 1981 at the height of Mexico's boom it was 4 per cent) and underemployment, the chief problem, is running at over 40 per cent of the 20m workforce. By the end of the IMF agreement in 1985 about 2m people will have been added to the pool of jobless because of the 1980s baby boom which caused the labour force to grow at an annual rate of 3.5 per cent.

The hope is for 2 per cent growth next year and to restore the traditional rate of 5-6 per cent in 1985. The recently announced National Development Plan sets the ambitious target of making 5-6 per cent real growth compatible with employment growth of 3.5 to 4 per cent. But this goal challenges the widely-held view that economic stability and adequate employment creation are incompatible in Mexico. When the last Government went all out to create more jobs by striking out for 8 per cent growth the economy crashed and Mexico is now paying the price.

Sr de la Madrid's problem is that a sustained recovery will not come through export-led growth or from foreign investment but only through major Mexican private sector investment. However, the private sector is demoralised and its confidence shattered by the policies of the last Government, especially the nationalisation of the 53 private banks, which pushed the state's control of the economy to an estimated 70 per cent.

Companies with total foreign debts of \$14bn have been driven to the wall by the 90 per cent devaluation of the peso. Grupo Alfa, the country's largest industrial group with a debt of \$1.6bn, is hanging on by the skin of its teeth.

Sr de la Madrid wasted no time in settling the issue of compensation for the banks' last month, but he has still not resolved the sensitive issue of the banks' equity stakes in some 400 companies. He is under pressure from the labour sector of the PRI to hang onto the shares and yet he is aware that if he does that, he cannot count on businessmen to support him and bring back their dollars.

Mexico is over the hump. But the enthusiastic applause of international bankers, who have stopped sweating about the country, has still to be given by Mexicans themselves.

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هكذا على النكاح

Real Estate Lending Officer

Bank of America is seeking an experienced officer to join its UK Real Estate Group and play a new key role in the expansion of its lending activities. The successful candidate will be responsible for generating and executing new business of a project related nature and will be expected to make an immediate contribution to the overall success of the group. Applicants should be graduates with at least six years experience of commercial property transactions and a thorough understanding of related financial and legal considerations. Career development opportunities are excellent and a competitive salary will be augmented by an attractive package of fringe benefits including car, low interest mortgage, non-contributory pension and free BUPA. Write with full personal, career and salary details to Peter Cole, Bank of America, NT & SA, 25 Cannon Street, London EC4P 4HN.

BANK OF AMERICA

Director of Regulatory Affairs

Greenford, Middlesex

Glaxo Group Research Limited, through the discovery of several exciting new medicines, is making a key contribution to the Glaxo Group's current outstanding success. The company is seeking a Director of Regulatory Affairs. This is a senior appointment, reporting to the Deputy Director of Research and Development. The person appointed will lead an experienced team which has worldwide responsibility for ensuring that submissions to regulatory authorities are scientifically correct and meet the highest ethical and technical standards. There will also be responsibility for the effective and efficient management of negotiations with these authorities. Candidates, probably in their late thirties to mid-forties, must be physicians or scientists with a doctorate or other appropriate qualifications. Extensive experience of regulatory work with a major pharmaceutical company, which has substantial research and development activities in the United Kingdom, is essential. Salary is negotiable and there is a Group profit sharing scheme. Company car, non-contributory pension, BUPA membership, general relocation assistance, where appropriate, and other benefits reflect the senior nature of the appointment. Please write in confidence to Dr. W. G. E. Underwood, Central Services Director, at Glaxo Group Research Limited, Greenford Road, Greenford, Middlesex UB6 0HE. Telephone: 01-4223434.

Glaxo Operations UK LIMITED

Investment Analysts

The Group wishes to appoint two Analysts who have attained a degree and/or an appropriate professional qualification:—

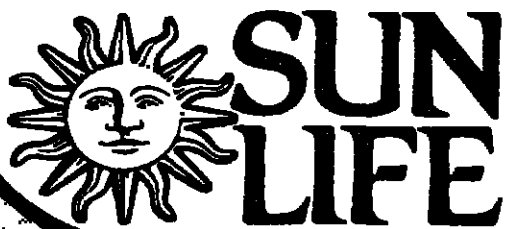
UK Equities The successful candidate will have a minimum of two years appropriate experience, to assist in the management of our large UK equity portfolio. Capital goods sector experience would be an advantage.

North American Equities The successful candidate will have a minimum of 18 months' experience in the North American Market in order to assist in the management of our US equity portfolio.

Both jobs will be based at our Chief Office in the City of London and will command a competitive salary. In addition, fringe benefits include a profit sharing scheme, non-contributory pension and medical insurance schemes and a house purchase scheme with preferential mortgage interest rates.

Written applications, including a full curriculum vitae, should be sent in the first instance to:—

The Manager, Personnel Department,
Sun Life Assurance Society plc, Sun Life Court,
St. James Barton, Bristol BS1 3TH



CAPEL-CURE MYERS

Portfolio Management assistant

We need an additional person to assist the Partner responsible for the Agency and Bank Department. To fulfil this role we wish to recruit someone who is literate and articulate, aged 25-30 and with a successful track record of servicing clients and a knowledge of settlement procedures. Ideally, he or she will be a well-educated person who wishes to have a satisfying and rewarding career in a successful portfolio management business. We can offer a competitive starting salary and other benefits.

Please apply with curriculum vitae or telephone:
James Neill, Personnel Manager
CAPEL-CURE MYERS

Bath House, Holborn Viaduct, London EC1A 2EU
Tel: 01-236 5080

Remploy

Remploy Ltd. is a Government sponsored company. Its objective is to provide employment for severely disabled people in normal industrial conditions, and to do so cost-effectively. It is currently still expanding and has some 11,000 employees, of whom over 8,500 are severely disabled, in 21 different physical and mental categories.

There are 94 production units from Aberdeen to Penzance and over 150 products and services, including book-binding, furniture, knitwear, orthopaedic appliances, cartons and boxes, assembly work and protective clothing. Last year's sales of £50 million showed an increase of 18% over the previous year, obtained in fully competitive conditions.

PERSONNEL DIRECTOR

Remploy's existing Director responsible for the personnel function is moving shortly to other duties on the Board.

A new Personnel Director is now sought who will be appointed to the Board by the Secretary of State for Employment and will be responsible directly to the Managing Director. He/she will lead the Head Office personnel team and Personnel Managers in the field, as well as the Chief Medical Officer and over 80 part-time factory doctors, and may also have other Board responsibilities from time to time. Remploy's employees are represented by 11 different trade unions (9 blue collar and 2 white collar) who negotiate in three separate groups. The Personnel Director must feel at ease in that complex industrial relations scene. Considerable effort is also going to be necessary over the next few years to continue the development of more effective personnel systems in the wider sense - communications, participation,

wage and salary systems, management development, and training from the shop floor upwards.

Remploy is changing fairly rapidly at present and the Personnel Director will be expected to contribute to the Board's strategic thinking in this respect.

The salary is in the range £21,470 - £27,760. There is a contributory pension scheme and a company car.

The job is based at Cricklewood in North London but involves considerable travelling within the UK. An IPM qualification would be an advantage.

The job is as exciting and rewarding as it is challenging. There is much to be achieved and, because the personal futures of 8,500 severely disabled people are involved, the stakes are high.

If you would like to be considered, please write for a CV form, marking the envelope 'strictly confidential/PD' to: Trevor Owen, Managing Director, Remploy Limited, 415 Edgware Road, London NW2 6LR.

MANAGING DIRECTOR

For freight container leasing company (part of long established group) West of London. Some years' experience at director level in the leasing field is essential, and astute business mind, sound judgment with strong financial and administrative skills.

Salary circa 20K.

Plus Car.

Please write Box A.8337

Financial Times

10 Cannon Street, London EC4P 4BY

WANTED

Managing Director/Partner

For United Kingdom

We are an American Financial Services Communications Company in need of a senior executive with Marketing, Financial and Management experience. The executive must be able to demonstrate earnings in excess of £50,000 per year. Send resume to Chairman, Box A.8337, Financial Times, 10 Cannon Street, London EC4P 4BY. All replies held in strict confidence.

FOREX

APPOINTMENTS

For Forex/LIFFE/Money Market appointments at all levels discuss your needs, at no cost, with a specialist

TERENCE STEPHENSON

13/14 Little Britain

London EC1A 7BX

Tel: 01-606 6834

20 years market experience

Manager-Credit

Shipping and industry to £25,000

A major European Bank has undergone a period of worldwide development and growth and occupies a leading place in international banking. In London, it is seeking an experienced senior loans officer to take charge of the credit department of some 20 staff. Reporting to the Manager of the Branch, the man or woman appointed will have the prime task of expanding the Bank's loan portfolio, particularly in the shipping sector. Candidates,

ideally aged 35 to 40, should have a strong background in shipping finance and must demonstrate a successful marketing record. Experience of English or North American banking practice would be a distinct advantage. Salary is negotiable in the range £20,000 to £25,000, plus benefits.

Please write, in confidence, to
Peter Greenaway, Ref: AA51/8350/FT.

PA Personnel Services

Hyde Park House, 60a Knightsbridge, London SW1X 7LE.
Tel: 01-235 6060 Telex: 27874

PROJECT FINANCE

£17-24,000
Rare opportunities for two specialists to join expanding activities in an energy-based European bank. Key responsibilities will be to identify and develop new business opportunities and suitable candidates will therefore need a marketing background. Expertise in mining/energy-related projects or fee-earning Chinese business would be a great advantage.

FOREX DEALERS

Negotiable
Two highly respected City banks are currently seeking to augment their operations with further trading expertise. Wide contributions will be expected from day one in spot and forward European currencies. Will be of interest to candidates currently earning in excess of £16,000.

EDP AUDIT/RESEARCH

£12,000-15,000
Structured career progression offered by top U.S. bank to two bank auditors with EDP backgrounds. Besides international audits, ample opportunity exists to research new products and operations for applicants with strong bias towards audit software development.

Please contact Felicity Hether on 01-606 2813

ROBERT HALF

100 FINSBURY LANE, LONDON EC2A 3BB

PEMBER & BOYLE

have a vacancy for

AN ASSISTANT INVESTMENT MANAGER

in their Pension Fund Department

The successful candidate will have had at least three years' experience and will probably be in his mid to late twenties. Remuneration will be commensurate with experience. All replies will be treated in the strictest confidence.

Please write with curriculum vitae to:—
Howard Johnston
Pember & Boyle
30 Finsbury Circus
London EC2P 2HB

We help you find THE RIGHT JOB!

If you are a redundant or 'slightly used' executive or professional person, or have some other career crisis, we can help you by offering the most comprehensive Career Counselling service in Europe.

Our unique guarantee assures clients of rewarding careers, obtained mainly from the unpublished job market. Telephone for an appointment of up to four hours free consulting — or send us your c.v.

CHUSID

London 01-580 6771, 15-17 Finsbury St., WIP SAR
Birmingham 021-433 4830, The Rotunda, New Street
Manchester 061-228 0809, Sunley Building, Piccadilly Plaza
Glasgow 041-332 1302, 161 West Nile St., G1 2RN
Belfast 0232-225468, 22 Great Victoria St., BT2 7ER.

We are also specialists in 'Outplacement' for organisations, through our affiliated company Lander Corporate Services Ltd.

Assistant to Managing Director

Major Unit Trust Managers

Age 24-28

Salary + Bonus + Car

Our client, a leading British Company in Unit Trust Management, with head offices in the City, seeks a Marketing Assistant to develop business with Stockbrokers and to analyse unit trust performance.

The requirement arises from the rapid growth of the business and calls for an intelligent, numerate person with two years City experience who seeks challenge and more responsibility. He, or she, will be a graduate with an attractive personality and well presented, who will enjoy developing business direct with clients. The position will report to the Managing Director.

Remuneration includes a competitive salary, a sales related bonus, a car, paid travel to and from work and membership of the company's pension scheme. Please write to or telephone:

Jean Taylor,
Grosvenor Place Recruitment Limited,
14 Grosvenor Place, London SW1X 7HH.
Tel: 01-235 9614.

GENERAL APPOINTMENTS

Appear every Thursday

Rate £31.50 Per Single Column Centimetre

Management Consultant

West Country

£20,000 + Car

A leading ethical consulting firm wishes to strengthen its operations in Wales and the West of England as part of its planned growth in the U.K. Responsibility is to be for servicing and expanding its existing client base. Recent work has had a strong financial/commercial investigative and MIS bias for a variety of organisations in the financial, service and manufacturing sectors.

Candidates, male or female, are expected to be aged around 30

to 40 with a degree and an appropriate professional qualification. Those living in the West Country or with local knowledge may have an advantage, but current consulting experience and professional ability is more important. Outstanding candidates would gain immediate responsibility in charge of a team and expect early promotion.

Roland Orr
Management Consultants

35 Piccadilly, London W1V 9PB Telephone 01-734 7282

GENERAL MANAGER Trinidad & Tobago Mortgage Bank

This is a career opportunity within the Central Bank of Trinidad and Tobago. Applications are now invited from suitably qualified candidates.

The Job
—Responsible for the day-to-day operations of the Mortgage Bank.
—Establish the income generating procedures for the conduct of the Bank's business.
—Prepare a business plan, incorporating projected levels of activity, revenues and expenses, and capital expenditures.
—Responsible for the Executive Management of the Bank under the direction of the Board of Directors.

The Person
Should have:
—A.C.C.A. professional qualification, or its equivalent, or M.B.A. Finance with a background in Corporate Finance, Law, Money and Banking, and Monetary Economics.
—At least five (5) years' management experience:
—in originating and servicing mortgages;
—in raising funds through the issuance of corporate securities;
—in managing investment funds.

The successful candidate must possess strong communication and marketing skills with the ability to organise and co-ordinate staff. There is opportunity for innovating, developing and designing new techniques and systems of business. Candidates having exceptional experience without the stated qualifications will be considered.

Compensation Package
The Bank offers an attractive compensation package including Medical Insurance, a Pension Plan, Passage Grant and Housing Scheme. The successful applicant will be assisted with expenses in his repatriation.

Interested persons should send applications to: The Director, Personnel Services, Central Bank of Trinidad & Tobago, c/o High Commissioner of the Republic of Trinidad & Tobago, 42 Belgrave Square, London, SW1 8NT, England. Closing Date: 30th September, 1983. Applications will be treated with strict confidence and only suitable applications will be acknowledged.

Morgan Grenfell & CO. LIMITED.

Eurocurrency Banker

Morgan Grenfell requires young Eurocurrency Banker aged 24-28 to join active department engaged in all aspects of International Banking.

Applicants should be graduates who have 2-3 years general experience of credit appraisal, documentation and syndication of transactions involving corporate, sovereign risk and project lending.

An ability to integrate with a small team working under pressure in a highly competitive environment together with a willingness to learn new skills and develop new ideas are essential. Fluency in one or more foreign languages is required.

Remuneration will be based on experience and will include such benefits as a preferential mortgage scheme, non-contributory pension, B.U.P.A. etc.

Please reply in writing to:

Sally Barnes,
Morgan Grenfell & Co. Limited,
23 Great Winchester Street, London EC2P 2AX

TREASURER £20,000+

Stewart Wrightson Holdings is the parent company of a major international insurance broking group. Turnover in 1982 was £7.8m and profit £0.9m.

The Group wishes to appoint a Treasurer principally to manage the liquid funds of the Group's broking subsidiaries. The role demands a creative approach to investment management to maximise returns at the earnings level within the constraints of the Group's market.

Reporting directly to the Group Financial Director, the Treasurer will establish stronger links with the Group's broking companies, underwriting agencies and insurance companies in the UK and overseas to direct the continuing development of the Treasury function as a profit contributor.

Specific tasks will involve:

- Establishing funds available
- Management of foreign currency exposure

- Management of borrowings
- Investment of funds
- Contacts with financial institutions
- Development of reporting systems

Applications are invited from economics or business graduates, accountants with a treasury background and members of the Association of Corporate Treasurers. Applicants must have experience of the Treasury function in an international business, preferably within the insurance industry.

The salary will be at least £20,000 per annum but could be more for an exceptional candidate. The additional benefits include a non-contributory pension scheme and a staff share scheme.

Applicants should write, giving details of career achievements and experience to:
KCF Ltd
Group Personnel Director
Stewart Wrightson Holdings plc
1 Canonville Street
London EC3A 7JL



International Insurance Brokers

Investment Executive £15,000 - £19,000

The Investment Division of The Greater London Enterprise Board plays a key role in the re-generation of London's economy. To complete the existing team we are looking for someone - probably not over forty - with experience in liquidations/reconstructions and/or corporate finance, who can demonstrate achievement in 'hands-on' situations as well as in the working up of investment proposals.

If, on top of a relevant first degree and an MBA or accounting qualification, you feel you can make a contribution to the task of developing viable jobs which is tempered by wisdom and humanity, please send your CV and a note explaining why to:

Roger J Webster, Director, Investment Division
Greater London Enterprise Board Ltd
63-67 Newington Causeway, London SE1 6BD

Greater London Enterprise Board

AGENDA Company Secretary

Did you miss it in last Thursday's Financial Times on Page 16?

EXECUTIVE PRESELECTIONS
01-730 0137

A NEWLY-FORMED Investment and Trading Company seeking a Manager for its London-based representative office. It is envisaged that the person appointed will be responsible for the company's financial and commercial affairs and a knowledge of City stockmarkets and a knowledge of company law with experience. Please reply to Box A222, London EC4P 4BY.

Eurobond Dealer

c. £20,000 + banking benefits

Our client, a leading International Investment Bank of the highest repute, is seeking a Eurobond Dealer of proven ability to join a small but well-established and highly professional team.

Candidates should ideally be in their mid-20s and have at least two years' dealing experience, preferably in the U.S. dollar straight sector and gained with an active market maker.

For an intelligent, ambitious and fast-thinking individual this should represent a very attractive opportunity; for it exists in an expanding environment where ability will be given every chance to develop and performance will be well rewarded.

Applications will be treated in the strictest confidence. Please write to or telephone Philippa Rose.

Philippa Rose & Partners Limited

18 Eldon Street
London EC2M 7LA Telephone: 01-588 5196



AUSTRALIAN SHARE ADVISOR

We require an Institutional Advisor for our expanding International operation to concentrate primarily on development and servicing of our North American clientele.

The position, based in London, will entail extensive travel in the U.S. Good knowledge of the Australian securities market is required and the ability to present that to institutions is essential.

Salary commensurate with experience and ability.

Replies will be treated with strictest confidence and should be addressed to:

The Manager
McCaughan Dyson & Co.
3 Bow Lane, London EC4M 9EE



CREDIT ANALYST

Development of our Lending Division has led to the need for an experienced CREDIT ANALYST to join an existing small team. This will be a senior appointment, and the person appointed will ideally be a graduate with three to four years' relevant experience with a major bank in the U.K. Responsibilities will include deputising for the Departmental Manager in all aspects of the operation of the Department.

It is desirable that the candidate has successfully completed a formal credit training programme and must demonstrate strong analytical skills, sound credit judgment and an ability to communicate with people at all levels both within the Bank and with customers.

This appointment will challenge a highly professional young person with a good track record and the ambition to succeed further. The salary will reflect the responsible nature of this position, and other benefits include subsidised mortgage and loan facilities, free lunches, BUPA and non-contributory pension scheme.

Applications in writing to: Miss C. A. Parker, Personnel Officer, Charterhouse Japhet plc, 1 Paternoster Row, St Paul's, London EC4M 7DH.

CJA

RECRUITMENT CONSULTANTS
35 New Broad Street, London EC2M 1NH
Tel: 01-588 3588 or 01-588 3576
Telex No. 887374

A key appointment — offering scope for wider responsibilities in a senior contracts and project finance position

CONTRACTS FINANCIAL ADMINISTRATION- AIRCRAFT MANUFACTURING

LONDON

£12,000 - £16,000

This vacancy, which arises out of expansion of International business, is open to candidates preferably aged 25-35, who have acquired five years' practical experience in client negotiation relating to export financing including leasing. Knowledge of leasing and credit finance documentation for high value equipment is very desirable. Responsibilities will cover preparation and submission of export insurance and banking applications, commercial paperwork, maintaining close liaison with International Banks and Government Departments. Essential experience will be in the analysis of balance sheets, the preparation of financial forecasts and the use of computer based financial modelling for leasing and credit sales. Continuation training will be provided where necessary. The ability to communicate clearly, both verbally and in writing, is important as is self-motivation and the ability to work under pressure. Initial salary negotiable £12,000-£16,000, contributory pension, free life assurance, assistance with removal expenses if necessary. Applications in strict confidence under reference CFA4201/FT to the Managing Director:

CAMPBELL-JOHNSTON ASSOCIATES (MANAGEMENT RECRUITMENT CONSULTANTS) LIMITED,
35 NEW BROAD STREET, LONDON EC2M 1NH. TEL: 01-588 3588 or 01-588 3576. TELEX 887374. FAX: 01-638 9216.

* Please only contact us if you are applying for the above position.

CJA

Prospects exist to move to a senior management position in either South Africa, elsewhere overseas or in London within 2-4 years.

ACTUARY — RE - INSURANCE

JOHANNESBURG, SOUTH AFRICA

RAND 38,000 — RAND 52,000
TAX APPROX 25% — 30%

MAJOR INTERNATIONAL RE-INSURANCE COMPANY

We invite applications from actuaries who have acquired at least one year's post qualification experience gained either in an insurance company and/or re-insurance company or consulting actuaries. The successful candidate will be responsible to the Chief Actuary and will control a team providing re-insurance services for between 15 and 20 offices in South Africa involving advising on insurance, re-insurance treaties etc. Up to 50% of time will be spent in the field. The ability to advise clients in a positive and conclusive manner is important. Initial remuneration negotiable. Rand 38,000-Rand 52,000, income tax approximately 25%-30% + car, highly subsidised accommodation and house purchase loan facility, contributory pension, full relocation expenses. Applications in strict confidence under reference AR14202/FT, to the Managing Director:

CAMPBELL-JOHNSTON ASSOCIATES (MANAGEMENT RECRUITMENT CONSULTANTS) LIMITED,
35 NEW BROAD STREET, LONDON EC2M 1NH. TELEPHONE: 01-588 3588 or 01-588 3576. TELEX: 887374. FAX: 01-638 9216

Opportunities at Hendersons

Owing to continued expansion, the following staff are required:

Senior Clerk - Share Exchanges

The Securities administration requires a senior clerk to work as an assistant in the share exchange section for unit trusts. The ideal candidate will have wide experience including unit trust activities, dividends, rights and accounts reconciliations.

Senior Clerk - Securities

Senior clerk to join the Securities administration. His main job function will be to handle the introduction of new clients' portfolios including pension funds; reporting directly to the Manager. Candidates for the position should have wide experience of the securities industry.

Senior Clerk - Settlements

Assistant required for section head to deal with foreign currency aspects, deliveries and settlements of foreign securities. Settlements experience is essential and candidates should have wider experience of the securities industry.

Senior Dividend Clerk

A senior clerk is required as assistant to the section head to process dividends in a computer environment. Essential experience for the job will include UK, offshore and foreign dividends together with income tax aspects.

Computer Operations Supervisor

Senior VDU operator with supervisory experience to take charge of small but busy and expanding Operations Department.

Valuations Clerk

Experienced valuations clerk for private client section, preferably with knowledge of computer operations.

An attractive remuneration package is offered with each position.

Reply with full CV to The Company Secretary, Henderson Administration Ltd., 26 Finsbury Square, London EC2A 1DA.

Henderson. The Investment Managers.

JAMES CAPEL & CO. RESEARCH

The Far Eastern department, based in London, and covering stock markets in Hong Kong, Singapore and Malaysia, has a vacancy for an experienced analyst to research Hong Kong securities.

Whilst a knowledge of the Hong Kong market would be an advantage, it is not essential. The main requirement is for an individual with a proven ability in research, who would welcome the opportunity of involvement in the Far East and regular travel.

Salary will be attractive and commensurate with experience and ability.

Please apply in confidence to:

Danny Schulten,
James Capel & Co.,
Winchester House,
100 Old Broad Street,
London, EC2N 1BQ
Tel: 01-588 6010

Corporate Finance

Solicitor, ACA or MBA
City. Age 24-26

Minster Trust Ltd., a long-established Issuing House of excellent reputation, is currently expanding its highly professional Corporate Finance team and has recently appointed an additional executive. The process continues with the search for a further young recruit of high standing.

The appointee may expect immediate involvement in any of a broad range of services including mergers and acquisitions. Flexibility, professionalism and commercial acumen will be at a premium.

Candidates should possess an appropriate qualification. Future prospects are genuinely first-rate and the package, including a car, is negotiable.

Please write, enclosing career and salary details and quoting reference 4730/L, to N. P. Hulsey, Peat, Marwick, Mitchell & Co., Executive Selection Division, 165 Queen Victoria Street, London EC4V 3PD.

PEAT MARWICK

Investment Manager

International share portfolio
Sydney **AMP**

Australian Mutual Provident Society is Australia's largest insurance company and largest institutional investor, with total assets of \$AUS 8.5 billion, of which the share portfolio is about \$AUS 2 billion. The rapidly increasing proportion of this investment allocated to international markets has led to the creation of this new specialist appointment in the Head Office of this major Australian-owned and managed enterprise.

The appointee will report to the Manager - Share Investments, be a member of the portfolio management team, and have specific responsibility for the overseas portfolio, embracing both international investment strategy and portfolio management. Our client regards this as a most important appointment, which will grow in significance, and which can offer outstanding career prospects.

Relevant experience is essential, and the successful applicant probably will currently

be involved in international share investment as an Investment Manager, or as a Portfolio Manager for whom management of a global portfolio is the next logical career step. The ideal age range is 30-35, and relevant tertiary qualifications are mandatory.

Remuneration is negotiable. In addition to salary it will include car plan, non-contributory superannuation and medical benefit schemes, and a housing loan at concessional interest. Assistance with relocation expenses will be provided.

REPLIES & CONFIDENTIALITY: Please write with full personal, educational and career details, quoting Ref: 279145X (FT), to Personnel Services Group at the address below. Unless you stipulate otherwise, applications will be discussed in strictest confidence with our client, but no enquiries will be made without your permission. Initial interviews will be conducted by a PA Consultant.

PA

PA Australia

8th Floor, 100 Walker Street, North Sydney, NSW 2060.
PO Box 210, North Sydney, NSW 2060, Australia. Telephone: (02) 929-7888.
PA (ACT) Pty Ltd (Inc ACT) PA Consultants Pty Ltd (Inc ACT)

Develop and Manage a New Personnel Function

££18,500 + Car + Benefits

An expanding British Merchant Bank which offers a wide range of banking and financial services is now seeking an experienced Personnel Manager to set up a new department and provide a full personnel service to the 150 staff based in the City.

This is a challenging role as it calls for an ability to develop and implement professional personnel systems within a traditional organisation that is in the process of change. You will have the full backing of the senior management of the bank and can look forward to a secure and rewarding future.

Aged 35 to 45 (male or female) you are

probably a graduate and IPM qualified with a sound track record in a demanding personnel environment. Experience in banking or a related financial service area would be an advantage. However, personal credibility, good communication skills and the ability to get things done are more essential.

Write in confidence enclosing a C.V. or telephone for an application form to Barbara Lord at Cripps, Sears & Associates Ltd, (Personnel Consultants), 82/83 High Holborn, London WC1V 6JH. Tel: 01-404 5701 (24 hours).

Cripps, Sears

MONEY BROKING

Butler Till Limited, the leading sterling money broker is continuing to expand their operations in the Sterling Money Markets and now have vacancies for

TRAINEE BROKERS

Successful applicants, aged 20-25, should already have gained some relevant business experience and have the assurance, style and outgoing personality essential for success. A full training programme will be undertaken in all aspects of our business.

Attractive starting salary and excellent career prospects are available.

Applications in confidence to: MISS A. E. MARGISON, BUTLER TILL LIMITED, ADELAIDE HOUSE, LONDON BRIDGE, LONDON EC4.

BUTLERS

BUTLER TILL LIMITED
Adelaide House, London Bridge, London EC4R 9HN.
A Mills and Allen International Group Company

Eurobond Sales

Due to our continued expansion in the Eurobond markets we need to strengthen our sales capability and retail coverage. We urgently require two more Executives with a minimum of 5 years experience in these markets which must include Straight Dollar Issues, DM, SF and Yen Instruments, Floating Rate Notes and CDs. Ideally applicants should also offer a background in US Government Securities and have at least one foreign language.

Salary and benefits will be negotiable and will reflect the importance we place on these posts which offer tremendous potential for energetic, dynamic and ambitious Eurobond Professionals.

To apply, please telephone Michael K O'Connell, Deputy Managing Director on 01-380 5424. Or write to him at Chemical Bank International Ltd, Chemical Bank House, 180 Strand, London WC2R 1ET.

CHEMICAL BANK INTERNATIONAL

Creative Investment Administration Manager

For Arbutnot Investment Management Services.

We are seeking highly motivated individuals in their 30's with an excellent educational background and proven man-management ability, who should have spent the majority of their career in the Securities Industry either with a large Stockbroker or the Investment Division of a Merchant Bank.

Prerequisites are: a good understanding of computer systems, management accounts and a current knowledge of legislation covering the Securities Industry. O+M skills would be an advantage.

We offer: * a competitive salary commensurate with previous experience.
* appropriate fringe benefits.
* a progressive career with an expanding organisation.

Please telephone for an application form:

Jakki Ridlington

Arbutnot Latham Bank Limited

37 Queen Street
London EC4R 1BY

Telephone: 01-236 5281



ARBUTHNOT INVESTMENT MANAGEMENT SERVICES

AMNESTY INTERNATIONAL BRITISH SECTION

HEAD OF ADMINISTRATION AND FINANCE

Amnesty International is an international human rights organisation. The British Section is the campaigning arm in the UK. The Section seeks a person experienced in administration, financial management (overseeing a budget of £500,000), and computer technology to head a team of paid and volunteer staff and to carry out assignments both as a team and on an individual basis. The successful candidate will be expected to ensure the efficient business life of the Section and the introduction of computerisation of programmes and finance.

Candidates should have proven administrative ability and possess a relevant degree/professional qualification. Motivation, drive, and a capacity for hard work essential. Salary: £9,500-£12,000 depending on experience and qualifications.

Further details:

Di Weston

5 Robert's Place, London EC1 0EJ

Telephone: 01-251 8371

INTERNATIONAL BANKING

- FINANCIAL CONTROLLER** £20,000
This is a challenging opportunity for a qualified A.C.A. with 2 or more years' banking experience to assume full responsibility for the financial management, accounting and systems aspects of a growing European bank in the City.
- TRUST ADMINISTRATOR** £12,500
Household name merchant bank seeks to strengthen its Personal Financial Planning unit with a mature (40+) and qualified (A.I.B., Trustee, Solicitor) person with sound experience of the management of U.K. and tax-haven trusts.
- SENIOR CREDIT ANALYST** £15,000
As part of its development programme an expanding City bank seeks a well-trained, experienced and capable analyst to help set up and manage its credit function. This calls for strong personal as well as technical qualities.
- DOC. CREDITS SENIOR** £14,000
A career opportunity extending both supervisory and technical responsibility within an expanding trade finance oriented City bank. Aged 25+, you should have several years' experience of all aspects of L/Cs.
- Career opportunities also occur at slightly more "junior" levels for both qualified accountants with banking exposure and experienced credit analysts looking for greater challenges.*

Please Tel: John Chiverton, Ann Costello or Trevor Williams

JOHN CHIVERTON ASSOCIATES LTD.

5, CASTLE COURT, LONDON, E.C.3. 01-623 3861

BANKING PEOPLE

BANK OPERATIONS

A City-based international bank offers an excellent opportunity to a "highly-motivated" ops specialist seeking prospects of a senior management position. Ideally aged up to late 30s, you will be a qualified accountant with broad based, accounts based, operational experience gained with an active medium-sized name. Salary will not be a limiting factor for this outstanding opportunity.

EUROBONDS

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GENERAL

APPOINTMENTS

ARE CONTINUED

TODAY ON PAGE 22

APPOINTMENTS WANTED

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FINANCIAL TIMES

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Thursday September 15 1983

Greece steps out of line

BY BLOCKING a joint condemnation of the Soviet Union for shooting down a South Korean passenger aircraft on September 1, Greece has not only stirred up the justified anger of the other nine members of the European Community. It has also raised the question of what the Community is about and, more explicitly, how much hope there is for European Political Co-operation, the diplomats' code phrase for a kind of infant Community foreign policy.

The refusal of Mr Andreas Papandreu, the Greek Prime Minister, to go along with the other nine is fully in keeping with his record. When Greece was admitted to the Common Market after the fall of the dictatorship in 1974, the other nine intended thereby to underpin Greek democracy and Greek membership of the West.

Mr Papandreu sees the Common Market primarily as a means to transfer wealth from the European North to the South, more specifically Greece. His political vision for Europe is that of a region independent of great military power blocks. It is a formula that, as in the instance of the airliner, often forces him to be more tender to Moscow than his partners would like.

It also is a formula hard to reconcile with the renewal of the agreement that allows the U.S. to maintain military bases in Greece. Then, the art of playing both ends against the middle has been expertly practised by Greeks at least since the times of Ulysses.

Yet the real reason for the differences between Athens and the other nine is not Mr Papandreu's occasional mercenary policy. Greece, with its regional pre-occupations in the Aegean, has not, or at least not yet, grown into the Community family. Political co-operation between the members of the EEC has no basis in the Treaty of Rome. It has developed from the common historic experiences of the members and the desire to make their voice heard in a world so long dominated by the super powers.

The successes so far achieved by European Political Co-operation (or Peco as it is called) have been modest. Yet the idea has never died and

indeed, ought to survive. Even though the prospect of a genuinely confederal Europe is as remote as ever, the members of the Community must persevere with this effort to give it an established identity in world affairs.

Political Co-operation in its present form is barely institutionalised. One of the rules is that policy declarations (which in any case are not legally binding) may be issued only by consensus of all 10 members of the Community. That enabled Greece at the ministerial meeting in Athens on Monday to block anything but the most anodyne statement on the Korean jet.

The Greek Foreign Minister, Mr Ioannis Charalambopoulos, has said in public that he was unwilling to let the other nine override Greek sovereignty. He might have added that the others are no less sensitive on the principle of sovereignty, though it may fairly be questioned whether it is wise (or humane) of Greece to invoke it on this particular issue.

However, if Greece can block decisions, as it did, it should follow that the others, who are no less sovereign, may align their policies as they wish. Political co-operation is liable to become a pipedream if unanimity is required at all times.

Way open

This will increasingly be the case as the Community is enlarged. One can only hope that, in the longer run, the wide measure of convergence achieved between the foreign policies of the older members will eventually spread to the entire Community. In the meantime, even if one or the other member gets out of line, the leading Community states should be willing to speak out as a group.

European Political Co-operation is a tender plant. Its future development will not be hers of the Community in the Treaty of Rome. It has developed from the common historic experiences of the members and the desire to make their voice heard in a world so long dominated by the super powers.

Change on the shop floor

THE PUBLICATION today of the first in what promises to be a series of studies on workplace industrial relations in Britain is welcome. Government departments, not least the Department of Employment, have cut their research and statistical work sharply in recent years. Indeed, the study in question represents most of Mr Norman Tebbit's research effort. But it appears to be more than usually useful.

Since industrial relations will always tend to be confused with politics, studies on it tend towards the polemical. The present study, under the joint sponsorship of a government department, an independent research institute (the Policy Studies Institute) and an academic sponsoring body (the Social Science Research Council), provides as objective a corpus of findings as we are likely to have. When it is updated, it will give policymakers, academics and commentators a valuable insight into change in an area where the dogmatic and the half-informed too often have ruled, to evil consequence.

Works councils

A major finding of the study has been also a surprising one: that, all but unnoticed, British workplaces have been adopting consultative arrangements in which union representatives and management sort out a range of issues such as working practices, health and safety, absenteeism and, often, various aspects of company policy. Some 37 per cent of the more than 2,000 establishments studied had joint committees of this kind and, since they were usually the larger plants — they covered more than 50 per cent of the workforce.

As the authors note: "that pattern contrasts markedly with the traditional view of the British industrial relations system" — a view which held that all the important representative functions were performed by the shop steward, a quite different system from the continental works council approach.

Such a finding does not prescribe automatic rejoicing. Companies may possess joint consultative committees of great splendour, yet suffer from low labour productivity. It

does, however, suggest that the British confrontationist school of industrial relations is no longer unduly by Continental collaborationism.

It has a more immediate importance to policymaking. The Government will shortly issue a consultative document on the proposed EEC legislation on workers' involvement, the so-called "Vredeling Proposal", and the Fifth Directive. Taken together, they propose that a company's management must give each year to their employees a "clear picture of its activities: must consult on important changes; and must institute some form (the choice is wide) of employee participation. In all cases, the measures apply to companies above 1,000 workers.

Careful reading

Unfortunately for those who have argued that such arrangements are foreign to British practices, the findings of the study point to a "natural" adoption of consultation and joint decision-making. A further boost to such practices through the passage into British law of Vredeling and the Fifth Directive could be—arguably—beneficial to industrial relations. The hostility of the employers—who have uniformly expressed their opposition to such legislation, and are pressing the Government to veto it—may be built on the sand of an outdated perception of what is happening on the shop floor.

Or it may not. It can also be argued on the basis of the same findings that if British companies are doing the approved Continental thing naturally, what need of an unwanted stimulus?

Our inclination is for caution and for a careful reading of the Government's consultative paper when it appears. The argument for statutory intervention is that the law can act as a goad to those companies which will always be slow to institute good practice; the argument against is that a legal straitjacket may take insufficient account of the many different and valid approaches to consultation—and participation. Given that the EEC proposals are far more flexible and permissive than in their original version, the case for a British veto is rather less compelling.

A GLITTERING office block in the middle of the small Swiss town of Zug has become the unlikely focus of a dramatic story which could have serious implications not only for Switzerland's jealously guarded secrecy laws but also for the tight little world of international commodity trading.

The offices belong to Marc Rich, one of the small group of international traders who over the past 10 years have built up a commanding position in the risky, but highly lucrative, commodity markets. They are an obsessively secretive species whose activities surface only rarely as, for example, they did during the "Great Grain Robbery" in the late 1960s.

Marc Rich, like the others, is a multinational group, living on its wits and paying high salaries to dealers who have always to be one step ahead of market movements. Like its competitors it owes no loyalty to any particular country.

It is the question of who should have jurisdiction over groups like Marc Rich which lies at the heart of the current dispute between the U.S. authorities and the Swiss Government. On Monday a U.S. federal court is due to hear if Marc Rich will surrender a set of subpoenaed documents which the Swiss Government has said it must not hand over.

An unhappy choice thus lies ahead for Marc Rich's executives. In theory, if they comply, they could go to jail in Switzerland for breaking the country's secrecy laws. However, if they refuse they could be jailed in the U.S. for contempt of court.

Special talks last week between officials from the U.S. and Swiss governments in Bern failed to resolve the issue although discussions are continuing through diplomatic channels.

The story began 18 months ago when a federal grand jury investigation was launched to determine whether the Marc Rich group had set up a tax evasion scheme under which its U.S. subsidiary paid inflated prices for oil and other commodities to its Swiss parent company, based in Zug, where it enjoys very favourable tax rates.

So far there have been no formal charges, but U.S. investigators claim that, as a result, Marc Rich's tax bill in the U.S. in 1980 was \$20m lower than it should have been on oil trading alone. At the same time it alleged that the group breached the special U.S. federal oil price controls introduced in 1973.

In the course of the investigation U.S. attorneys demanded, and received, a mass of documents from Marc Rich International (now renamed Clarendon) — the part of the group in Switzerland that handles oil — and the minerals trading connected with the U.S. and has an American subsidiary.

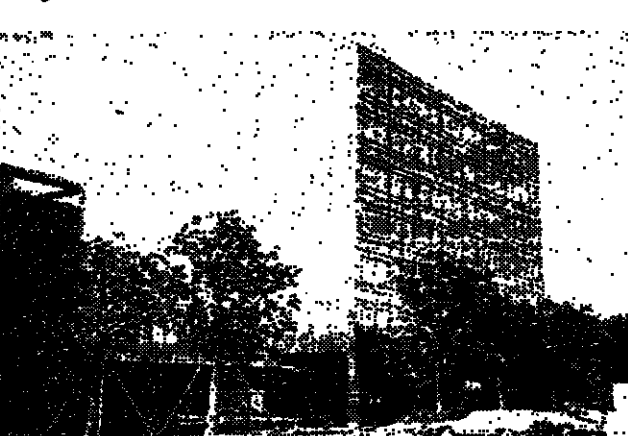
But the group balked at providing documents from the parent holding company in Zug — Marc Rich A.G. — and claimed this would be contrary to Swiss law.

A long wrangle ensued. U.S. attorneys insisted that the Marc Rich A.G. documents were crucial to the investigation, because the U.S. A.G. was one of the parties to the alleged inter-trading within the group. Finally New York federal judge, Leonard B. Sand, lost patience, cited the

The Marc Rich Affair

High stakes in a legal tug of war

By John Edwards



THE Canton of Zug in Switzerland has a special attraction. To the outside visitor Zug is just a pleasant, quiet attractive lake-shore town with a population of only 77,000 tucked away in the middle of the country. It is in fact the smallest of the Swiss cantons covering an area of only 239 sq kms. Yet its citizens have one of the highest per capita incomes in the country and there are over 5,000 companies registered there.

Faced with the prospect of being an obscure backwater,

attracting only a small tourist trade, Zug invented its own industry. By offering extremely favourable (i.e. low) tax rates it has become an international centre for trading companies. It has other attractions. It is close to the financial centre of Zurich. It is also easily accessible to the whole of Europe.

However, this could apply to many other parts of Switzerland; the special attraction of Zug is its tax concessions. The idea is that the lower tax rates are more than offset by the volume of companies setting up there;

either with just name plates or small offices.

Marc Rich is something of an exception in Zug. It has a large, eye-catching, glass and steel "palace" (above) next to the railway station. There is a lot of sympathy in the town for the dilemma in which Marc Rich finds itself. "They pay their taxes, give work and spend money in the shops, so what's wrong?" was the view of one local banker.

The canton's finance director, Mr Georg Stucky, publicly proclaimed recently

that Marc Rich was being "blackmailed" by the U.S. authorities. The canton's public prosecutor, Dr Rudolf Mosimann, a lawyer, served on the board of Marc Rich and several other companies — a normal happening in Zug. Dr Mosimann was recently suspended from his duties as prosecutor at his own request until the case is resolved.

Elsewhere in Switzerland, especially amongst bankers in Zurich, there is some unhappiness about the Marc Rich case and in particular the publicity stirred up.

This followed news that the Swiss Federal Prosecutor's office had itself seized documents from the group's Zug headquarters and instituted proceedings against the company.

It claimed that the attempted, or actual, delivery, of data to the New York court constitutes "economic espionage" and breaches the strict Swiss laws forbidding the passing on of confidential information to a foreign authority or organisation.

There the case rests until Monday, unless a compromise between the U.S. and Swiss governments can be reached in the meantime. Meanwhile, the Marc Rich group has already suffered a major setback in the U.S. — one of its main areas of activity.

In the commodity world, Marc Rich is seen as something of a maverick organisation, but it has been enormously successful during its brief 10 years of existence. Since the group started in 1974, it has built up an estimated turnover of \$10bn a year and now ranks as one of the world's leading commodity traders.

Its primary business is in oil, minerals and metals. But sub-

sequently the group has become an important force in the world grain and sugar markets, as well as diversifying into several other areas including bullion trading (precious metals) and financial instruments (money). These activities come under a separate company, Richco.

Marc Rich, a 49-year-old Belgian who went to New York as a child, made his name by establishing himself as a top trader with Phillips Brothers, the major commodity company now merged with one big U.S. stockbroker Salomon Brothers. But dissatisfied with his share of the big profits he left, taking with him several other leading executives. They formed the Rich group, in 1974 registering it in Zug where several of them had worked for Phillips Brothers previously.

The break-away group proceeded to make a killing in the oil market in the aftermath of the 1973 Opec crisis, when independent traders took a large slice of business away from the major oil companies that had controlled the market until then.

The Marc Rich group also prospered in other areas building up a large team of top traders (the group employs some 1,000 people altogether) by offering them very large

salaries and a slice of the action through shares in the group.

In return, they are expected to work hard, be on call 24 hours a day, and above all be successful. They are also under strict instructions not to talk to the media and maintain a low public profile.

The Marc Rich name did, however, surface briefly in public during the spectacular attempt by a mystery buying group to drive tin prices to record levels in early 1982. Marc Rich were known to be deeply involved in the whole exercise, acting on behalf of the buying group which was believed to be the Malaysian Government. Indeed some metal market insiders claim the whole idea was dreamed up by a Marc Rich trader, who subsequently left the company.

Rivalry in the shadowy world of commodity trading is intense. Fundamentally the purpose of the commodity trader is to bridge the gap between the producer and consumer.

In some markets — oil used to be the great example — producers sell the bulk of their output direct to consumers leaving only a little available for sale via the so-called "free" market, which often deals mainly in trading between the West and the Communist countries.

But in other cases, like the grain markets, there is a dominant role controlling the shipping, marketing and pricing of the product. They can, and do, wield tremendous influence.

The best known example of this influence is probably the "great grain robbery" in the late 1960s when the Russians negotiating direct with the big grain merchants bought up the whole of the U.S. surplus of grain at subsidised prices, without the American Government realising what was happening.

Most of the companies, some of which are very large indeed, are privately owned by a few shareholders or families. They have few fixed assets. The most important assets are contacts, experience of the markets and people with a will to succeed in raising the stakes. Survival belongs to the fittest. Most ruthless and sometimes the luckiest.

With trading interests all over the world, the companies can shunt profits and losses around to the country that suits them most. Not surprisingly Switzerland is a favourite country, even though most of the trading activity is carried out from offices in London or New York.

The low rates of tax in Switzerland, especially in the Canton of Zug, are a great attraction. But perhaps even more appealing to commodity traders are the strong Swiss views on maintaining business secrecy and refusing to divulge information. Bowing to pressure from other countries, particularly the U.S., the Swiss have this year passed legislation empowering the authorities to give legal assistance to foreign governments investigating offences which would be crimes in Switzerland, including tax evasion if fraud is involved.

But the U.S. action in demanding and then seizing documents from a Swiss-based company, without first invoking the special treaties between the two countries, has alarmed and offended the Swiss.

There is also some concern amongst many multinational companies, with offices in Switzerland, that the Marc Rich dispute could have serious repercussions for them.

Men & Matters

King's men

Lord King, secure in his position as one of Britain's senior industrialists and confidant of the prime minister, is imprinting his style upon the new generation of managers.

As chairman of British Airways he administered an electric shock to that overmanned organisation in February when he appointed as new chief executive Colin Marshall, aged 49, who learned his trade running Avis car rentals, and as deputy chief executive of the industrial and retailing group Sears Holdings. Since then there has been a remorseless litany of management changes in the airline.

King is also chairman of engineers Babcock International, and the arrival of Michael Hoffman, aged 43, as group managing director designate next month is his handiwork.

Senior management in the specialised trades of heavy and nuclear engineering has traditionally been drawn from an almost closed order. Hoffman, in contrast, is an outsider whose senior management experience has been mainly in the light machinery and vehicle industries — he was managing director of Perkins Engines, Peterborough, from 1976, and a top executive in Toronto of Massey-Ferguson for the last three years.

Hoffman was generally acclaimed for the excellent job he did at Perkins, in contrast with his stay with Massey-Ferguson, its parent, has been a bed of nails as that troubled company has struggled to survive.

King is delighted to have secured his services after a 12-month hunt for a new man for Babcock. Hoffman knows the factory floor and he has been through the fire. He is an able and aggressive young executive who I think will bring a new look into Babcock.

King also makes it quite clear that one of Hoffman's prime tasks will be to expand Babcock through acquisitions.

Capital Radio, which is far and away the most profitable of the country's 40 or so local radio stations, is bidding for another eight-year franchise when its current 10-year term ends in October 1984.

Chaired by Sir Richard Attenborough, Capital has seen its



"A man changes his job ten times in a year — how much less will his pension be than a man who stayed put on less money?"

audience slip from a peak of 5m and 1978 an 11m, but it is still pulling in 4.2m listeners and with profits of £1.6m on sales of £15.7m in 1982, it remains a big money spinner.

Capital is nonetheless facing a strong challenge from Metropolitan Radio, which has several city institutions behind it. Also with its tag in the ring is A2Z Radio, the brainchild of accountant Richard Hilton — but the odds on A2Z are very long.

Metropolitan, which has Sir Peter Parker as chairman, is run by Robert Kennedy, who was a Capital director until last year. He has said that, "Capital has run out of ideas and momentum."

Apart from programme variations, an important part of Metropolitan's pitch is to widen the ownership. It would seek a quote on the USM. It would also offer shares to other radio stations. The idea is to appeal to the poorer companies which would share the profits of the more successful ones.

We should know the winner in about two weeks time, according to the USM.

Jesuits' choice

In worldly terms the election of Dutchman Pieter-Hans Kolvenbach this week as the "Black Pope," the head of the world Jesuit order (largest order in the Roman Catholic Church), could hardly be more timely. He is an expert on the Lebanon where he has spent most of his priestly life.

Now aged 64, Kolvenbach was head of the Jesuits in the Middle East for seven years and taught at St Joseph's University, Beirut.

The Father-General of the Jesuits is known as the "Black Pope" not for sinister reasons but because he wears a black cassock and is a figure of considerable influence in the church.

Kolvenbach's predecessor, a Basque, Pedro Arrupe, released forces which alarmed the Vatican by committing his society to "the struggle for world justice," and by involving it deeply in third world politics. Kolvenbach has much in common with Arrupe but may prove to be more aloof in his dealings with the Vatican.

Those who know him well, however, see no likelihood of any back-pedalling on the progressive policies which have marked the Jesuits in recent years. Probably the crucial factor about the new "Black Pope" is that the Pope, John Paul, is believed to trust him. The two men share special interests in Islam, and Orthodox and Russian studies.

Time lag

In a City bar: "Lower inflation hasn't helped me. Things are the same as ever — too much money left over when I get to the end of my salary."

Observer

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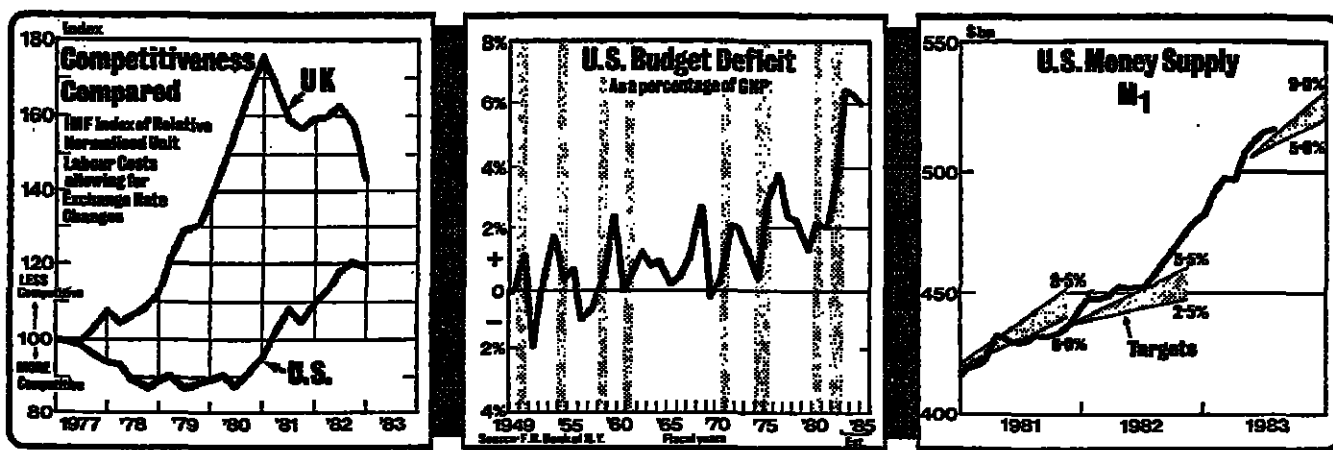
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ECONOMIC VIEWPOINT

Lessons of the U.S. recovery

By Samuel Brittan



THE HIGH dollar has dealt a body blow to the international competitiveness of U.S. industry. As the chart shows, the real exchange rate for the dollar is nearly as high as the real exchange rate for sterling was at the peak of its overvalued position in 1980. A U.S. current account deficit of \$30bn is officially predicted for this year, and estimates for 1984 go up to twice that amount.

Yet there is one notable difference. While the 1980 overvaluation of sterling helped to trigger off the severe recession in postwar British history, out of which the British economy has taken a long time to emerge, the overvaluation of the dollar has coincided with a very rapid expansion of the U.S. economy.

The annualised growth of U.S. GDP shot up to 9 per cent in the second quarter of 1983 and is expected to be very much less in the third, despite the August dip in retail sales. Unemployment has fallen substantially, and the main argument about next winter and 1984 is whether these very rapid growth rates will continue and risk "overheating" the economy, or whether they will fall back to more normal but still very satisfactory rates of 3 to 4 per cent.

One difference between the two countries is that the overseas sector is more important for Britain, and that the British economy therefore suffers more from a high real sterling exchange rate.

This difference might account for a less severe recession in the U.S. than in the UK, but not for a U.S. boom compared with a UK slump in the same exchange rate period. It does the state of the world economy explain it all away. In 1980 Britain went into recession earlier and more severely than other countries. In 1983 America has led the world with a far faster recovery than anything experienced elsewhere.

The crucial difference is to be found in internal economic policy. For someone who is politically interested, without being politically committed, it is fascinating to see that the Reagan Administration has adopted a large part of the British Labour Party's "Alternative economic strategy". President Reagan has taken to heart the advice of

Labour's Shadow Chancellor about "not being afraid to borrow," and the U.S. budget deficit is estimated at more than 6 per cent of GDP—far higher than anything achieved under the supposedly irresponsible President Carter.

Fiscal expansion has been accompanied (or supported) by a very notable monetary relaxation. This shift of the base for the official Fed target from the fourth quarter of 1982 to the second quarter of 1983 gives the impression that the growth of the narrow measure of the U.S. money supply, M1, is just within target. A more realistic comparison over 12 months shows that it has grown by over 13 per cent, compared with 5 per cent during much of 1981-82. Even the wider measure M3 has risen by nearly 10 per cent in the past year.

There are numerous arcane arguments about whether the budget deficit or the monetary expansion is the key to what has occurred in the U.S. Monetarists will say that the rise in the deficit had no expansionary effect until the monetary brakes were released. On the other hand, it is notable that quite rapid rates of monetary expansion in the UK and Germany have not brought more than a modest (and so far non-inflationary) recovery. All one can say for certain is that if you throw money at the economy in every possible way, both through the budget and through the banking system,

you are going to see some effect.

Unlike the Labour Party's alternative strategy, the Reagan expansion has not been accompanied by import controls or devaluation, but by precisely the opposite—a rising exchange rate. Moreover, the engine of monetary growth has been rearmament rather than social or industrial spending. But there are still enough common elements to raise a few questions.

In the early 1970s a consensus view emerged about the fundamentals of demand management which was common to Friedman and some of the more moderate U.S. Keynesians.

This accepted that there was an underlying rate of unemployment (the non-accelerating inflation rate of unemployment or NAIRU) at which inflation would neither accelerate nor decelerate. This was the best that could be achieved by demand management. Any attempt by governments to boost demand further in pursuit of growth or full employment targets might secure a temporary boost to output, but the ultimate effect would just be more inflation. There were many differences about technicalities, mechanisms and the desirability of fine-tuning, but behind the public mind there was a common core of agreement.

This consensus view, however, demands too much of human nature, particularly of economists who want to be bright, original and innovative. In Europe there were many un-

reconstructed Keynesians who believed that the growth of monetary demand, determined by fiscal and monetary policy, was the main influence on the growth of output even in the long run. At the other extreme came the "rational expectations" monetarists. These denied that monetary and fiscal policy could affect output even in the short run unless the authorities could spring a great surprise on the public, which was not something that could be repeated many times.

The great international inflation of the 1970s, together with the recent U.S. recovery, suggest that both extreme criticisms are wrong. Continuing large monetary and fiscal expansion will produce inflation rather than full employment. On the other hand, such expansion will provide an initial boost to output and the inflationary effects may be deferred.

The fear among European governments is that if they went in for budget deficits and rapid monetary growth, the increased demand would mostly leak overseas, suck in imports, and produce a currency crisis. This may be true of any one European country going alone. But if all European countries acted together, perhaps in concert with the U.S. and Japan, the result might be more like that seen in the U.S.

If this supposition is right, it is a warning against the simulations based on purely national models. But it still does not

follow that a joint European monetary demand would be advisable. The present U.S. boom will do no good if it simply leads to renewed inflation followed by a slamming on of the brakes after the 1984 Presidential election, and another recession.

The leading exponent of this pessimistic outcome is Professor Milton Friedman. He attributes most of the decline in velocity of circulation of money relative to trend in 1981-2 to the fall in interest rates (itself partly due to the fall in inflation) and to normal cyclical experience during a slump. These factors are no longer operating and could go into reverse. If velocity merely stays steady and does not resume its trend growth, Nominal GDP will rise at 13 to 14 per cent per annum and "pressures will be built up waiting to be released in subsequent quarters," says Friedman, who believes in the near-certainty of an overheated economy and an acceleration of inflation in mid or late 1984.

Once the higher rate of inflation arrives, real growth will in any case slow down. If in addition the Fed tries to cut the growth of the money supply, real demand will be squeezed further and the result will be another recession. Thus a year's laxity has led to a no-win situation on the Friedman view.

The most articulate proponent of the more optimistic alternative view is the Federal Reserve Bank of New York in its Summer Quarterly Review.

Interestingly enough, the basis of the New York Fed's rebuttal is a concept developed by Friedman himself, the NAIRU.

The New York Fed estimates that the underlying NAIRU rate of unemployment has risen from 4½ per cent in the 1960s to 7 per cent recently. Unemployment has fallen from its recession peak of more than 10½ per cent to about 9½ per cent. But it still has a long way to go before it produces an accelerating inflation; and the Fed believes that demographic and other changes are likely to reduce the NAIRU rate to 6 per cent by the mid 1980s.

The issues between Friedman and the New York Fed are difficult to specify precisely because the two have not joined battle directly. Friedman has never used the NAIRU concept for current policy analysis, possibly because he believes it is too difficult to estimate in advance.

Friedmanists would presumably doubt the New York Fed's "real economy" estimates of, for instance, the non-inflationary rate of unemployment and the effects of moving to that rate at varying speeds. There is also a disagreement about how likely the growth of Money GDP is to slow down to rates permitting non-inflationary growth after the monetary injections of the last year. Monetarists might also argue that the increase in the money supply has worsened inflationary expectations and has thus made even the short term trade-off between output and employment worse than a simple model would suggest.

The best that could happen on the monetary side would be a further, perhaps temporary, fall in velocity, so that recent monetary injections could be absorbed gradually. Then so long as the Fed adheres to its monetary objectives from now on, there could be hope of reducing the growth of Money GDP to single figures in 1984.

On the real side, the best that could happen would be for wage settlements to be more sensitive to the level of unemployment, and for the Fed to be not too far out in its estimate of the underlying non-inflationary unemployment rate. The one or two per cent rise in bond yields so far this year suggests, however, some market scepticism about the prospect.

Lombard

Radicalism for the privileged

By John Plender

IS THE Thatcher Government genuinely radical? No difficulty in answering the question if it refers to the administration of 1979-83. But for the second Thatcher regime the answer could be more equivocal.

The Conservative manifesto was, after all, bland to the point of tedium; most of the message was the mixture of before. And there have, since the election, been one or two revisionist straws in the wind. The first was the decision to call the House of the Office of Fair Trading off the Stock Exchange's restrictive practices, which left the unfortunate impression that radical medicine was reserved for trade unions and other traditional foes. Another has been the seeming reluctance to embrace genuinely Tory solutions to the problems in occupational pensions. The slogan of portable pensions for all has so far failed to take wings outside right-wing think tanks.

More generally there is a hint of ennui in the atmosphere, as though policymaking impetus has sagged under the weight of the Chancellor's doom-laden prognostications for public expenditure.

Yet there is no shortage of radical opportunities, especially in the business and financial sphere. And as the first Thatcher Government demonstrated, the lifting of exchange controls and the introduction of index-linked debt, the most far-reaching innovations can involve little political cost and even have a beneficial short-term impact on public sector finance.

Competition policy is one obvious candidate for fresh attention. The weight of policy on restrictive practices has been directed primarily at unions and nationalised industries. Yet there are plenty of other institutions in the country which might benefit from being made more responsive to the market. Professor Stephen Littlechild has recently argued, for example, that the Monopolies Commission should be allowed to question State monopolies granted to the professions. There is also a

case for requiring professional partnerships above a certain size to be subject to the same discipline of disclosure as companies. Similarly ripe for re-examination is the nebulous public interest criterion on which so many takeovers stand or fall.

There is room too, for a critical look at the sensitivity or otherwise of financial intermediaries to the needs of innovative business. The British banking system is excessively concentrated and has a heavy London bias. Could the ambitions of the building societies, which have a strong regional emphasis, be channelled into providing competition for the clearing banks outside the housing area in ways that counteract the present bias? And why not extend the principle of index-linking to nationalised industries where excessive debt financing often leads to heavy interest charges and a poor indication of real profitability?

Above all there is a need to take a zero-based budget approach (i.e. all costs to be justified from scratch) to the mass of tax expenditures and hand-outs that seem, under Mrs Thatcher, to have become a substitute for a growth policy. These ensure that small business is rewarded for being small, not for making profits; homeowners are rewarded for borrowing, not investing; small engineers are cosseted for being heavily represented in politically sensitive areas, not for productivity; life assurance policyholders are given relief for reasons that made sense 30 years ago but not necessarily today—and so on ad infinitum.

This often arbitrary division of the country into special categories of privilege can pay political dividends: mortgage relief wins votes. But for how much longer? In the U.S. President Reagan is beginning to have trouble with the so-called "fairness" issue because he is thought by some to have used his office exclusively to advance the interests of the already privileged. In Britain failure to achieve an equitable spread of misery may yet prove more damaging electorally than the misery itself.

Letters to the Editor

Political and scientific complexities of acid rain

From the Editor, Environmental Data Services.

Sir—In its enthusiasm for the "Electricity Generating Board, David Fishlock did scant justice to either the scientific complexities or the political realities of the acid rain problem (September 7).

At no time has the EEC or any other international body argued a reduction of sulphur emissions to one-third of their present level. Earlier this year, six European states jointly urged emission reductions of one-third within a decade—a move which, for the UK, could mean less than half the quoted capital cost of £4bn.

Mr Fishlock quotes Dr Kenneth Mellanby to the effect that, if acid rain is to blame for forest damage in West Germany, then reductions in German emissions will do no good since the acid rain originates in other countries. This is an irrelevance: German emissions contribute to acid fall-out in neighbouring countries, just as UK emissions cause acid deposition in Scandinavia. It is precisely because the phenomenon is no respecter of national frontiers that an international convention on transboundary air pollution was signed in Geneva in 1979.

At present, a majority of scientists would agree with Mr Fishlock that acid rain is not the main cause of forest damage in central Europe. But most also believe that pollution

by gaseous sulphur dioxide is a significant factor, along with emissions of nitrogen oxides and hydrocarbons and their atmospheric transformation product, ozone. Two Forestry Commission scientists who travelled West Germany last year observed die-back in spruce, fir and beech which they believed to have increased in intensity since the mid-1970s. It is patent nonsense to say that all theories of damage from acid rain have "simply faded away" after being put to the scientific test. Mr Fishlock quotes Dr Peter Chester of the CEEB as saying that damage to Scandinavian fisheries does not correspond to differences in sulphate levels in certain Swedish lakes do not correlate with the degree of fishery damage—but many Scandinavian and British scientists (including the Chief Scientist at the Department of the Environment) believe that looking for such a relationship is not particularly meaningful, since the fishery status of lakes is determined by other factors, such as aluminium leached from soils by acid rain and lethal to fish, and the significance of a given sulphate level as an indicator of acidification will vary widely with lake altitude and other influences.

The Scandinavians do not regard liming of lakes as anything other than a palliative for acidity problems. Liming can itself result in fish kills; it can-

not prevent the leaching of toxic metals from acidic watersheds and it is unlikely to deal with the sudden surges of acidity after periods of high rainfall or snowmelt which are a key influence on aquatic life.

Environmentalists are not looking for a "2½ billion to a £1m problem." The latest estimate of the annual damage costs of acid deposition, in a study by Environmental Resources Ltd for the European Commission, amounts to \$3.5bn in the EEC and Scandinavia—roughly equivalent to the cost of reducing emissions of sulphur and nitrogen by 25-30 per cent.

It is difficult to square the CEEB's stated reluctance to reduce emissions before completion of the five-year research project which it is funding with recent political commitments made by the UK. At this year's EEC summit, the Prime Minister signed a declaration stating the need for urgent and effective joint action to curb acid rain; and in June the UK agreed under the Geneva Convention that it should make effective reductions in emissions by 1993. Even interpreting the commitment generously, it would surely be impossible to achieve such reductions within a decade if no measures are taken for five years or more.

M. J. T. Mayer, Finsbury Business Centre, 40, Bowling Green Lane, EC1.

Accounts are for users

From Mr D. McEachran

Sir—So SSAP 16 is on the way out. Good! Rarely can a profession have made such a simple concept (adjust the figures into constant money) seem so complex and meaningless to the world at large.

Let us forget about cost of sales, monetary working capital and gearing adjustments. Can we not simply take last year's figures, adjust them for the change in the value of money and leave it at that?

The coming debate on inflation accounting is far too important to be only by accountants to accountants. Accounts are produced for users. Please will the users tell accountants what they would like to see and please will the accountants listen!

Duncan McEachran, 10 Aygarth Drive, Darwen, Lancs.

Burning straw and pollution

From Mr R. Russell

Sir—Regarding the letter from Mr Readman (September 9) about the nuisance of straw burning by farmers. To make a claim on your insurance company for any damage caused to one's home from smoke, smuts, etc. would seem to be the wrong way of attacking the problem.

Presuming that the straw burning is likely to be an annual event then there would be a claim every year on the insurance company who would very soon get disenchanted with the policyholder and either load the premiums accordingly or refuse to offer further cover.

It would be most unfair to load every farmer's insurance premium to balance the householders' claims. Apart from being a most circuitous solution it would be about as equitable as jailing every football supporter because a small minority are disruptive.

Direct action is surely the best remedy. The aggrieved householder should be able to complain to the farmer in question and then if there is no improvement in the situation take the matter to court as a claim against nuisance.

Whether or not farmers receive too much in subsidies does not affect the issue, which is how best to deal with an annoyance.

R. K. Russell, Lindisfarne, Sandfield Park, Liverpool.

Priority for tax reform

From Mr D. Lindsay

Sir—It was interesting to learn (September 7) that if the Chancellor had a "bit of headroom," reduction of the basic rate of income tax would not be his top priority in the tax field. Could this be a sign of hope for those of us who would like to see tax reform given higher priority, particularly in the field of personal taxation, where too many on the bread-line are subject to income tax due to the absence of any child tax allowance, and in the taxation of husband and wife, where the British system literally "taxes marriage"?

No doubt the Chancellor will have noted the personal taxation table published in your survey on Germany (August 30) and, one hopes, taken to heart the fact that, due to the German system of income splitting, the tax liability of married couples, at any rate in the case of annual taxable incomes up to at least £20,000.00 is never greater than 75 per cent of the tax liability of a single person having the same annual taxable income.

D. G. Lindsay, 26 Orchard Coombe, Whitechurch Hill, Reading, Berks.

The future of British Rail

From Mr L. Irvine-Brown

Sir—On August 26 you were kind enough to print a letter of mine in which I discussed the problems facing the then unnamed chairman of British Rail and I must confess that I have found the reactions to that letter most disappointing.

The problems facing Mr Robert Reid (the new chairman) include a hostile PM and Government, an almost equally hostile media and a Ministry which acts as though it were a part of his main competitors. But his main problem arising from the others is grossly unfair and unregulated competition: lorries where no relationship whatever exists between what they pay and what they cost the community; coaches, ditto; and in this case carried to the point of furore where a large coach can be put on the road for less than a Mini.

It might be merely silly to suggest a Serpell to look at road transport but surely these facts ought to be given some measure of publicity?

L. Irvine-Brown, Wyre Piddle, Wores.

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GO-AHEAD EXPECTED FROM TOP ECONOMIC POLICY BODY

Brazil set to approve IMF deal

By Andrew Whitley in Rio de Janeiro

Brazil's top economic policy body, the National Monetary Council, met yesterday to approve the outline of the rigorous programme Brazil has agreed with the International Monetary Fund (IMF) that it will undertake in 1984.

The expected approval of the targets contained in Brazil's revised Letter of Intent to the IMF will pave the way for the formal delivery of the letter today to the Fund in Washington and the simultaneous resumption of negotiations with the International Bank Advisory Committee in New York.

The signing of the Letter of Intent is expected to lead to a rapid disbursement of the balance of last February's \$4.4bn bank "jumbo" loan to Brazil. Morgan Guaranty Bank, in charge of this aspect of the February package, has had a draft letter to the 116 participating banks, recommending the release of loans held up since May, ready for some weeks.

However, Western bankers estimate that only about \$500m is still

due to Brazil from the loan, after deducting interest payments, other costs and the repayment of \$1.1bn in outstanding emergency loans made last year.

Brazilian officials are well aware that serious preparations for a new jumbo loan needed for 1984 cannot get under way until after the IMF board has considered the Brazilian agreement in about a month's time. And, in turn, they know that the IMF's assent hangs on the approval by the Brazilian congress of controversial wage limitation legislation.

The programme due to be presented to the National Monetary Council meeting in Brasilia yesterday attempts to reconcile the conflicting interests of the banks - anxious to limit as far as possible Brazil's new money requirement - and the Government, concerned to ease the country's crippling liquidity crisis.

On the external side, it calls for a \$90m visible trade surplus and a current account deficit of \$50m to

\$6.5bn, slightly lower than this year's anticipated \$7.7bn.

A crucial element in these calculations is the estimate of \$10.8bn in 1984 interest payments, based on an average Labor rate of 10 per cent. "If Labor were to rise, say, by 3 per cent, it would wreck the entire package," one banker involved in the negotiations said last week.

Domestically, there will have to be a considerable tightening of fiscal controls to make up for this year's total failure to meet IMF targets set in January.

During the course of the year, the ceiling for loans to the public sector - a key consideration for the IMF - was progressively raised from 7 trillion cruzeiros to Cr 19.15 trillion, \$10.2bn to \$28.5bn as inflation soared out of control.

The public sector deficit is meant to be near zero, in real terms, by the end of 1984, compared with 2.7 per cent of gross domestic product this year.

The much-criticised 1984 inflation target is for an average annualised

rate of 90 per cent compared to 160 per cent for the current year. However, during 1984 the average monthly inflation rate is expected to fall so that by year-end, using December figures, inflation will be running at 55 per cent at an annual rate.

One grey area in the 1984 projections concerns the projected increase in foreign exchange reserves. Brazilian officials are speaking of an increase of only \$1bn, while Mr Mark Leland of the U.S. Treasury said on Tuesday the figure was \$3.2bn.

Bankers suspect this may be an area for manoeuvre the Brazilians are keeping in reserve, in case the current account deficit turns out to be wider than expected due to unfavourable international conditions. This year's planned increase in the reserves of \$1.4bn is unlikely to be met.

Bankers worry about Philippines stability, Page 4

EEC may create 'Latin American' bank

By Hugh O'Shaughnessy in Brussels

THE EEC Commission is actively considering the establishment of a European and Latin American Bank to channel medium and long-term funds to public and private sector enterprises in Latin America. The bank would have an initial capital of about \$500m guaranteed by EEC member states and would borrow funds on the commercial market.

The bank is seen in Brussels as one means to aid soundly based Latin American enterprises which

are encountering increasing difficulties in raising foreign capital in view of the often serious balance of payments situations of individual Latin American countries.

The idea, which was discussed and welcomed at the recent joint session in Brussels of European and Latin American parliamentarians, would give the Community a channel through which to assist industry in a region of the world which is important for EEC trade

The bank, whose capital would also be open to subscriptions from the governments of Latin American countries and governments of European countries not members of the EEC, would help to compensate for the generally small participation by EEC countries in the international development agencies which specialise in Latin America. The total share of EEC countries in the capital of the Inter-American Bank, for instance, is less than 5 per cent.

The EEC has been consistently

criticised in Latin America for not giving due attention to the region and for concentrating its attentions on the countries of Africa, the Caribbean and the Pacific, many of which were former colonial possessions of European powers. The Commission has moved to meet this criticism and this year strongly supported the creation of an institute for European/Latin American financial support from the European Parliament.

UK trade union power under growing threat

By John Lloyd, Industrial Editor, in London

THE IMMENSE difficulties facing British unions in retaining significant bargaining strength are revealed in a study of industrial relations in the UK, published today.

It shows that unions are far better organised in the public than in the private sector, and far better organised in large private companies than in medium or small ones. Political moves towards privatisation, and the industrial trend away from large plants, are combining to create dangerous pincer movement for organised labour.

The study, jointly sponsored by the Department of Employment, the Social Science Research Council and the Policy Studies Institute, is important not just for its findings - many of which run counter to conventional wisdom. It is also the first of a proposed series of objective and comprehensive surveys of the industrial relations scene.

The study is explicitly designed as a policy tool and will provide a detailed view of changes in the area.

The survey findings, based on more than 2,000 establishments and conducted in mid-1980, throw a sharp light on the Government's industrial relations legislation.

Closed shops covered about 27 per cent of the industries surveyed, being much more common among manual workers than white collar workers. The study found that exemptions from membership were rare - a finding which contradicts earlier research, and which is seen

as supporting government claims that the right to be exempt from a closed shop on grounds of conscience should be enshrined in law, as the 1980 and 1982 Employment Acts have done.

Elections for shop stewards and other lay officials at workplaces, mainly by a show of hands, were widespread. However, workplace and occasionally postal ballots were conducted by almost all unions. Ministers will see this finding as demonstrating that forthcoming legislation to introduce balloting for union executives and on strikes will not be the unwelcome innovation that some union leaders have claimed.

Joint consultative committees, bringing together plant management and union officials to discuss a widening range of issues, had developed in more than a third of the plants surveyed, covering about half of the workforce.

This phenomenon will illuminate the debate on the European Commission's forthcoming legislation on worker consultation and participation, which has been met with a wall of hostility by UK employers and which will be the subject of a government consultative paper next month. The study shows that the "Continental" system of participation is by no means as foreign to UK practice as many employers had claimed.

The changing occupational structure is likely to mean fewer strikes, but more action of other kinds.

Opec may gloss over excess output problem

By Richard Johns in Vienna

THE Organisation of Petroleum Exporting Countries (Opec) market monitoring committee is expected to gloss over excess output by members above the ceiling of 17.5m barrels a day (b/d) when it meets in Vienna today.

The four-man ministerial committee chaired by Dr Mana Said al Otaibi, the United Arab Emirates Minister of Oil, convenes amid uncertainty as to what Opec's average has been during the third quarter so far and the current level.

Disturbance and lack of reliable reporting by member states is such that estimates by a group of Opec economists experts preparing a report in advance of the meeting is believed to have ranged from 11.7m b/d to 19m b/d.

The International Energy Agency (IEA), grouping the main industrialised consuming nations, calculated that the average for the July-September period would be 18m b/d. The well-informed newsletter Petroleum Intelligence Weekly reckons "around 18.5m b/d."

Views appear to be divided as to whether it would be better to turn a blind eye to the fact that the official ceiling of 17.5m b/d in force since the beginning of April has been ruptured.

The majority of the 13 members think that the whole issue should be left alone until the next ordinary ministerial conference scheduled for December. They say actual demand, which could be as much as 18m b/d for Opec crude in the fourth quarter, should cater for any

breach of discipline. According to their argument, a rupture of the ceiling is not important so long as supply and demand are in balance.

Opec experts say that if no new ceiling is set to take account of higher production, the whole output-sharing agreement, reached in London last March and based on a system of individual quotas, could fall apart. This would affect market stability and the pricing structure, established in the spring, which has so far been maintained on the basis of a \$29 reference price for Arabian light.

Saudi Arabia has been mainly responsible for the extent of excess production. Its rate this month is thought to have been 5.8m to 5.7m b/d compared with the maximum of 5m b/d assumed in the formulation of the pricing and production pact. Iran is thought to have raised its production to about 2.7m b/d compared with a quota of 2.4m b/d.

Because of the criticism that it would be likely to incur, Saudi Arabia - the Opec "swing producer" and world's marginal supplier - is opposed to an emergency meeting being convened.

Nigeria, as always the most critical factor in the equation, is believed to be in favour of such a gathering to decide on a higher ceiling and increased quotas, particularly for itself. In this event, other members would demand a quick pro quo that Nigeria realign its top price, presently \$30 per barrel for Bonny Light, to \$30.50 as charged by Algeria and Libya.

Wells Fargo has still to decide whether to take legal action to recover its debt in Venezuela, but other banks have not been so hesitant. The London-based Italian International Bank, for example, has filed a lawsuit in New York against Banco Industrial de Venezuela to recover a certificate of Deposit which was not repaid on maturity.

present required under UK company law.

The Commission's report reveals that Mr Taubman plans to improve financial advice and planning, strengthen the marketing side and improve communications within the group. He also intends to develop financial and insurance services for Sotheby's clients.

Sotheby's takeover

Continued from Page 1

The report makes clear that Mr Taubman will borrow half the cost of the takeover from a bank - although when he first emerged as a bidder his advisers said he would not have to borrow to make the offer.

Sotheby's shares rose 13p yesterday to a new high for the year of 885p.

between the country's Finance Ministry and central bank which is disrupting interest payments on loans to private sector borrowers.

It is estimated that more than \$400m of private sector payments are now in arrears and this is causing problems for international banks. By refusing to renew a loan to a public sector borrower, which will force it into technical default, Wells Fargo is understood to be increasing the pressure on the Venezuelans to introduce measures to allow the private sector to meet its interest payments at least.

The one-year loan, which was syndicated among more than 20 international banks, fell due for repayment on June 17. Since Venezuelan public sector borrowers have not been repaying their debts as they fall due, the banks gave Nio a 90-day extension, which expires next Monday.

Wells Fargo has told the borrower and the other banks in the syndicate that if no further progress is made in expediting private sector interest payments, it will not renew the loan on Monday. It is under-

Venezuela loan threat by Wells Fargo

Continued from Page 1

stood that if one bank refuses to renew the loan a default exists since the decision to renew has to be unanimous.

A banker close to the negotiations said: "We feel it is imprudent to renew things in the public sector when we have serious problems in the private sector." He said his bank was concerned about the rapid rise in Venezuelan arrears.

It is not clear how serious any default by Inos will be since it has no overseas assets which can be attached by international banks. However, other public sector loans have cross-default clauses in them which may be triggered by Wells Fargo's decision.

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Bull 'to cut loss by more than half'

By Paul Betts in Paris

THE BULL group, France's largest computer maker, known as Cii-Honeywell Bull before nationalisation, expects to cut losses by more than a half to FFr 600m (\$74.2m) this year.

M. Jacques Stern, group chairman, said this improvement reflected a 28 per cent rise in the new Bull group's sales in the first half of this year compared with the first half of last year. Bull is expected to report group sales of about FFr 11bn this year compared with sales of FFr 8.13bn for the former Cii company last year.

The new Bull group has taken over several other French electronic companies since nationalisation. The most significant transaction took place in April and involved absorbing Transax, the office systems subsidiary of Cii-Alcatel, itself part of the nationalised CGE group.

But despite what M. Stern and M. Francis Lorentz, Bull's general manager, described as encouraging signs, the two senior executives said Bull did not expect to break even before 1986.

The computer group still remains heavily undercapitalised, although the French Government is injecting FFr 1.5bn in fresh capital funds into the concern this year. M. Stern argued that the group, which had only received a total of FFr 300m in new capital funds over a five-year period before it was nationalised, was still in need of substantial capital funds. But he declined to say what amount of support he was expecting from the French state next year.

M. Lorentz said Bull was planning to spend about FFr 1.2bn in research and development this year compared with FFr 885m last year. The French state would contribute about FFr 250m towards Bull's research and development expenditure this year, an amount which M. Lorentz suggested was inadequate.

Bull, together with Saint-Gobain, the nationalised French diversified glassmaker, is jointly negotiating with Olivetti of Italy a change in their shareholdings in the Italian electronics concern. Bull owns about 24 per cent of Olivetti.

where the integration of Dodge City appears to have been completed. Operating profits in the period may have been in the region of £7m, producing, on a turnover somewhere in excess of £100m, a margin above the industry average. In the mainstream Woolworth stores, the timing of the cut in gross margins has proved much happier than the ill-fated "Operation Crackdown" in the previous year. With volumes in existing stores up by about 7 per cent, trading margins have been moving the right way.

Meanwhile, the level of debt is under firm control. In the current year, a net stock reduction of about £20m is likely, while property sales should produce cash equivalent to perhaps 80 per cent of the £55m capital spending planned, mainly on B and Q. Overall, the cash inflow should be about £20m. In the current half, volume improvements will be less dramatic and full-year pre-tax profits may emerge in the region of £15m, ex-property, and somewhere above £30m if property is included.

Moving significantly beyond this level remains a long haul. The stock/turnover ratio will have been brought down from three times the Marks and Spencer level to twice, but reducing it further will require a coherent trading strategy, which has still to be formulated. Meanwhile, the unpleasant side of the stock clean-up will be reflected at the year-end in the shape of a write-down. The shares - up 7p yesterday to 285p - show no sign of the enthusiasts' losing heart.

Woolworth's new board has taken the easy initial steps to clean up the company's stock muddle and has managed to ride the consumer boom successfully. The result has been respectable first-half figures in the shape of a pre-tax loss, excluding property disposals, of £5.3m compared with £16.7m on a pro-forma basis.

The brightest spot is B and Q.

Reuters agency to study public listing schemes

By Our Financial Staff

LEADING shareholders in Reuters, the London-based news agency and electronic financial information group, are to carry out a joint study to determine how the company should attain a public listing.

Reuters also announced it will be paying its first ever interim dividend, for the half year to June, of £40 (\$59.8) for every £1 share.

It paid a final dividend of £60 per share in 1982 compared with £20 in 1981 which was the first payment in years.

Reuters insists it has still not committed itself to a flotation but it has come under strong pressure from a number of shareholders who are keen to realise their investment.

The agency said yesterday it had called in merchant bankers S.G. Warburg to act as advisers. Binder Hamlyn, the auditors, have been commissioned by Reuters to study the financial implications of the company going public.

The budget assumes that inflation will fall this year from 8.4 per cent at an annual rate to 5 per cent at the end of next year.

Provisional figures yesterday showing prices in August rising by between 0.5 and 0.8 per cent suggest that this year's target is now out of reach without additional restrictive measures. The cumulative increase for the year is already 8.7-8.8 per cent.

The major savings have been achieved by freezing recruitment to the civil service after the 200,000 additional people taken on in the Government's first two years. The budget is also based on the assumption that civil servants will accept pay rises next year of about 5 per cent.

The Government has, however, maintained military spending in real terms through a 6.6 per cent increase in the defence budget.

Delors tackles inflation with tough budget

Continued from Page 1

ing 2.4 per cent in real terms this year and 4 per cent next. Investment in real terms is seen as dropping 2.5 per cent this year and 0.5 per cent next.

The budget assumes that inflation will fall this year from 8.4 per cent at an annual rate to 5 per cent at the end of next year.

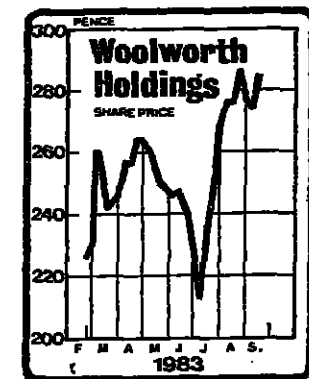
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THE LEX COLUMN

The clouds gather over Burmah



Burmah Oil has been paying dividends out of reserves since 1961 and begins to look like a group stuck well and truly in the mire. The shipping division has slipped back into the red in the six months to June, although a £3.3m exceptional accounting adjustment has offset the underlying deterioration.

Worse, the group's only two really profitable businesses - oil exploration and production and the Castrol/fuels division - are going nowhere while the management is still struggling to sustain profitability in a clutch of more or less troubled companies which have earned just £2.4m in toto so far this year.

Interim pre-tax profits of £31.3m compare with last year's £30.3m, but this takes no account of the £18.2m extraordinary debit for two cancelled VLCC charters, which leaves the attributable loss at £11.3m.

The cancellations probably did as much as anything to push the shares up 4p to 184p yesterday, since at those levels the price is more credibly tied to the possibility of a bid than a recovery. Anyone buying Burmah now, however, has more to worry about than its long-term charters.

Even Castrol, the most coveted subsidiary, has lost a valuable Algerian contract and has seen its margins shrinking in the UK. In shipping, the loss of a major Pemex terminal into a loss-maker and a VLCC has had to be laid up at an annual cost of £6m. Oil exploration results have continued to disappoint while production from the Thistle field is now falling steadily.

Debt remains just over £205m and, even on a full break-up, Burmah is unlikely to be worth much more than 240p per share. Even after the recent share price rise, a bidder might still see some daylight between an offer price and the realisation value. But, as Burmah's own frustrated efforts to sell Quinton Hazell have shown, taking on Burmah would be a bold enterprise.

make an increased provision for industrial deafness claims. The need to shore up reserves against anticipated claims reaches straight through to the bottom line, apparently taking some of the bloom off the shares, which fell 5p to 433p.

In the UK, most classes of underwriting have shown better results, the exception being the motor account, but since rates have started to edge up, even here the worst may be over.

There is also a more-than-useful improvement from the industrial holding subsidiary, Grovewood, although the one-third jump in first-half profits is flattered by the comparison with an ice-bound half in 1982.

Eagle's dividend increase is comfortably at the head of the composite league table, but it is evidence of an exceptionally solid capital base rather than of brilliance in current trading. Even with fading hopes of a takeover - after last week's flurry of rumour, which sent the shares up 23p in a day - Eagle stands at a noticeable premium to the sector, on a yield of little more than 6 per cent.

Sotheby's

The Monopolies Commission report on Sotheby Parke Bernet is no bargain at £3.30 a throw. In the absence of any argument against allowing Mr Alfred Taubman to take over the company, the commission has dispatched of the matter in double-quick time, taking only 26 pages to reach a conclusion which is not just unanimous, but overwhelming.

It is hard to imagine that the recommendation would have been any different if the hats of Messrs Swid and Cogan were still in the ring. The sketchiness of the report says far more about the quality of the original reference than about the work of the commission itself.

The report does, however, shed a little light on the commission's view of its own terms of reference. It comments that the nationality of a bidder should not normally be a factor in any recommendation, except where "special" - and largely unexplained - circumstances prevail.

Of more interest is the obvious weight attached to the personal qualities of Mr Taubman. It remains unclear, however, whether poor character references are a sufficient reason for blocking the purchase of a UK public company or indeed what personal attributes are expected from prospective offeror-

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World Weather

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SECTION II - INTERNATIONAL COMPANIES

FINANCIAL TIMES

Thursday September 15 1983

IVECO
International
Truck Technology

Lambert reshapes operations in U.S.

GROUPE BRUXELLES, Lambert, the major Belgian bank holding company, is reorganising its U.S. interests, which include a 30 per cent stake in the securities concern Drexel Burnham Lambert. A new company, Lambert Brussels, has been established to hold all its U.S. investments, which also include a 20 per cent stake in U.S. Shelter, and a number of property and venture-capital investments, AP-DJ reports.

Groupe Bruxelles intends to bring in other investors. The company said that while it will have a majority interest in Lambert Brussels, a group of Kuwaiti, European and U.S. investors will hold a minority interest.

Lambert Brussels begins with capital and investments valued at \$407m, of which \$155m is cash available for investment. The company plans to direct its investments toward financial services, property, energy and special situations.

Charles Lambert, chairman of Groupe Bruxelles, will be chairman of the new investment company. Drexel officials said they do not expect any change in relationship with Groupe Bruxelles, which began investing in Drexel in 1978.

Airliner demand 'to grow'

By Michael Donne
in London

A MAJOR growth in demand for civil airliners and engines over the next 15 years is forecast by Rolls-Royce, the UK aero-engine manufacturer.

A new study prepared by the company shows that from now until 1997, passenger traffic growth worldwide is likely to run at an average of 5.8 per cent a year.

This growth is likely to generate a demand over the next 15 years for more than 5,000 commercial airliners of all kinds, of which so far only about 800 have been ordered.

These aircraft cover the entire spectrum of types, from the small Fokker F-28 and British Aerospace 146 regional commuter aircraft, up to the long-range Boeing 747 Jumbo jets and the new generation of wide-bodied, twin-engine aircraft, such as the proposed 150-seater airliners.

The Rolls-Royce analysis suggests that this demand for aircraft will generate in turn a requirement for close to 12,000 engines of all kinds, from the "big thrust" types such as the RB-211-524 in the Jumbo jets down to new engines such as the IAE-2500 which is hoped may be built by an international consortium of UK, U.S., Japanese, Italian and West German engine companies.

Rolls-Royce estimates the value of this potential engine market at about £27bn (\$40.2bn) over the 15-year period, and believes that it can capture at least 20 per cent of that business.

Mesa turns its bid sights to KN Energy

BY WILLIAM HALL IN NEW YORK

MESA PETROLEUM, the independent Texas oil company headed by Mr T. Boone Pickens Jr, has turned to the takeover trail with a \$400m bid for KN Energy, a Colorado-based natural gas pipeline company.

Mesa, which has built up a reputation as a shrewd investor in oil stocks, has made more than \$100m of capital gains during the past year on stakes it acquired in Cities Service, General American Oil and Superior Oil.

It made takeover bids for the first two, which flushed out subsequent rival bids at higher prices, resulting in a handsome profit for Mesa Petroleum.

In the case of Superior, which is regarded as a prime takeover target, Mesa sold its 3 per cent stake at above market prices a fortnight ago

and agreed not to make a bid for Superior for the next seven years.

KN Energy, which used to be called the Kansas-Nebraska Natural Gas Company, has also been regarded as a takeover candidate.

Mesa has purchased 337,000 shares, equivalent to 3.9 per cent of KN Energy, in a private transaction valued at \$44.50 per share.

Mesa also intends to acquire KN Energy's entire outstanding common stock through an exchange of 3.5 Mesa shares for each KN Energy share.

Mr Pickens said yesterday that, based on Tuesday's closing price of \$15.50 per share of Mesa, KN Energy stock is valued at \$54.25 per share.

After yesterday's announcement KN Energy's share price jumped \$11 to close at \$56.

Baldwin-United to sell investment unit

BY PAUL TAYLOR IN NEW YORK

BALDWIN-UNITED, the troubled U.S. diversified financial group, said yesterday that it had agreed to sell its once-prized MGIC Investment Corporation "as soon as market conditions warrant", as part of its recovery programme.

The company said it had agreed with the state insurance commissioners of Arkansas, Indiana and Wisconsin to "create a special commission" to plan the sale of MGIC, the biggest insurer of home mortgages in the U.S. and its major subsidiaries, Mortgage Guaranty Insurance Corporation, American Municipal Bond Assurance Corporation and MGIC Indemnity Corporation.

The commission will be composed of representatives of the three states' insurance departments. Baldwin-United and the banks which helped fund Baldwin's \$1.2bn cash acquisition of MGIC late in 1981.

The move to sell MGIC had become increasingly likely following the insurance commissioners' decision earlier this year to protect annuity policyholders by placing six Baldwin companies in rehabilitation proceedings.

Ahead of that decision Baldwin had begun an asset sale as part of a restructuring scheme. In the quarter to March the group announced a \$817m loss after write-offs amounting to \$567m, leaving a stockholders' deficit of \$221m.

Mr Victor Palmieri, Baldwin's president and chief executive, said "The sales of MGIC Investment in the best interests of SPDA (Single Premium Deferred Annuity) policyholders and Baldwin's stockholders and creditors because it protects MGIC Investment from the adverse effects of Baldwin's current financial problems and maximises its equity value for all concerned."

The sale of the MGIC unit will represent a considerable slimming-down of the Baldwin-United group. The unit had a revised net loss of \$106m in the first quarter, but Mr Palmieri said in July that he intended to make it "a profit centre" of a rejuvenated Baldwin. It had a consolidated asset value of \$2.15bn and \$1.1bn in shareholders equity at mid-year.

Baldwin-United, which is also currently trying to renegotiate around \$1bn in short-term debt before a September 30 deadline, emphasised yesterday that the sale of MGIC will not be "a fire sale."

Goldman Sachs will assist the special commission in planning and negotiating the sale.

Montreal bank gains

A C\$3.2m reduction in bad and doubtful debt provisions together with higher net interest income enabled Bank of Montreal to lift third quarter net earnings by 10 per cent, Reuter reports.

For the three months to July the bank, Canada's third largest chartered bank, raised profit from C\$70.1m to C\$77.2m (U.S.\$82.8m), or from 90 cents to C\$1.07. This took the nine-month total to C\$213.9m,

against C\$200.7m, or from C\$2.93 to C\$2.95 a share.

The improvement in net interest income during the period, from C\$345.8m to C\$397m was influenced by "somewhat better" domestic interest rate spreads.

Assets at the end of July totalled C\$83.7bn, down C\$200m over the quarter but up a similar amount over the year.

Hamilton plans major merger

By William Hall
in New York

HAMILTON BROTHERS, one of the North Sea's leading independent producers, intends to merge its U.S. and UK subsidiaries into a new U.S. holding company, Hamilton Oil Corporation.

Since 1975, when the Denver-based Hamilton Brothers brought the first oil ashore in the British sector of the North Sea, the company has been among the more active and successful explorers for North Sea oil.

Both the UK and U.S. companies, however, have often participated and Hamilton Brothers says the merger would reduce operating costs and administrative expenses and create a company with greater financial resources.

Hamilton Oil Great Britain was floated on the UK stock market in 1981. It earned approximately \$11.2m on revenues of \$60.2m last year and assets of \$99m.

Hamilton Brothers Petroleum Corporation, the U.S. company, earned \$9m on revenues of \$108m and assets of \$362m.

In terms of oil reserves, the UK company is the bigger, having 27.5m barrels of proven reserves compared with the U.S. company's 20.3m barrels. The latter, however, has the larger reserves of natural gas supplies, with proven reserves of 265.5m cu.ft compared with the UK company's 167.4m cu.ft.

The move is the latest in a series which has led to the consolidation of Hamilton Brothers' far-flung oil empire. Earlier this year Hamilton Brothers Petroleum Corporation acquired Hamilton Brothers Oil Company.

The moves are all aimed at streamlining and simplifying the corporate structure and follow the decision by Mr Ferris Hamilton, one of the two co-founders, to sell his stakes in the U.S. and UK companies to Volvo, the Swedish car producer, last year.

As a result Volvo owns an 8.8 per cent stake in the UK company and a 25 per cent stake in the U.S. company.

Mr Fred Hamilton, the other brother and the group's chairman and chief executive, also owns 25 per cent of the U.S. company and 34 per cent of the UK company. Some 40 per cent of the UK company is held publicly.

Hamilton has indicated that the proposed exchange of shares in Hamilton Petroleum Corporation and Hamilton Oil Great Britain for shares in Hamilton Oil Corporation is expected to take place in November. It is understood that the shares will be quoted on the UK stock market as well as in the U.S.

Hamilton is also discussing the possibility of injecting certain private partnership interests organised by Hamilton and certain oil and gas properties held by Volvo into the new company.

OSBORNE CRASH RESOUNDS THROUGHOUT THE INDUSTRY

Computer makers feel cold blast

BY LOUISE KEHOE IN SAN FRANCISCO

THE collapse of Osborne Computer has sent a cold shiver through the heated U.S. personal computer industry.

Although rumours of Osborne's financial difficulties had circulated within the industry for several months, news that the company had shut down all production operations and laid off all but a few of its staff and workers came as a stark reminder that sales growth and publicity do not alone make a company successful.

While sales of personal computers are booming, some of the best known companies in the business are finding it difficult to make a profit.

Osborne's financial pressures reached crisis point this week when a Silicon Valley maker of printed circuit boards filed a suit claiming that Osborne owes more than \$4.5m for materials supplied. In all, Osborne's debts are believed to total more than \$30m, including a bank debt of nearly \$20m.

As industry analysts pore over Osborne's remains, there is increasing speculation that the company will not be the only victim of a major industry shakeout among the estimated 150 U.S. manufacturers of personal computers.

Even the industry's leaders are being re-examined for signs of weakness by investors and prospective customers. Apple Computer's

U.S. PERSONAL COMPUTER SHIPMENTS			
	1981	1982	1983 1st half
Osborne	7,000	73,000	27,000
Apple	225,000	350,000	330,000
Victor	0	19,000	30,000
IBM	20,000	180,000	200,000

Source: InfoCorp

stock fell sharply last week after reports that the company's new Lisa computer may not be selling as well as expected.

Analysts seemingly ignored a more telling admission from the company that sales of its bread-and-butter product, the Apple II, were flattening.

Osborne's bad news overshadowed that of Victor Technology, the maker of the Sirius personal computer, that has taken first place in the European market, and third in the U.S., for small-business personal computers.

Victor announced further reductions of 350 people at its Scotts Valley plant on Monday. The company has dismissed more than 1200 employees - nearly half of its workforce - since August 1.

Victor's difficulties began with a shortage of disk drives, the data storage units that plug into personal computers. Industry sources say that IBM bought up supplies for use on its personal computer and Victor was left without essential parts.

Victor says that because of the shortage it was unable to keep up with orders and was forced to buy more expensive parts that reduced margins. Bad debts and accounting problems were also blamed as contributing problems by the company.

Osborne had the problems of any start-up company, except that they were magnified, made worse, by the fact that the company had revenues of \$70m in its first year, says one laid-off Osborne executive.

Until the summer of 1982 - when Osborne was in its heyday - the company had no formal inventory control systems, he admits.

When Osborne introduced its new Osborne Executive in April, the company expected to sell off its inventory of the original Osborne One computers within a few weeks, and

was shocked to discover a large inventory of the old machines in the distribution pipeline.

Victor's story has several parallels. Like Osborne, the company grew at an incredible rate. Just 18 months ago Victor had 18 employees. By August this year the number was 2,700.

Victor started life two years ago as Sirius Computers and changed its name to Victor after the acquisition of a distributor called Victor United. Industry sources suggest that it inherited a top-heavy sales force that has contributed to its problems.

As well as reducing its workforce to "bring costs in line with anticipated demands for the fourth quarter," Victor plans to rationalise its accommodation. A company spokesman confirmed that operations have been scattered in "20 or more buildings... I'm not sure exactly how many," nor was Victor's accounting of receivables exact. The company has just written off \$4m in bad debt.

Victor will be saved from its success, however. On Tuesday, Kidde Inc, a diversified industrial products company, which holds a 43 per cent stock interest in Victor, said it will advance "funds" to Victor, though it did not reveal the amount. Osborne, however, was unable to find a benefactor in time.

Chrysler Corp to pay dividend

CHRYSLER has said it will pay \$116.9m in dividends on its \$2.75 cumulative preferred stock on December 15 to cover dividends omitted on the preferred over the last four years, Reuter reports.

Chrysler last month completely repaid \$1.2bn loan guaranteed by the U.S. government.

BP's French offshoot cuts loss

BY PAUL BETTS IN PARIS

SOCIÉTÉ Française des Pétroles BP, British Petroleum's French subsidiary, reported yesterday a FF278m (\$34.3m) loss for the first half of this year compared with a loss of FF406m during the same period last year.

The company said the lower loss reflected the changes in the French Government's formula to fix petroleum product prices which came into effect at the beginning of the

year. But the improvement in the way the formula is fixed still failed to reflect adequately the depressed international oil situation and the strength of the dollar against the French franc.

Moreover, BP joined the long list of oil refiners in France to complain about the latest modifications made by the Government to the domestic oil price fixing formula, whereby the dollar component in the formula

will be calculated on the basis of a dollar-franc exchange rate of FF7.70 for the next four months.

BP said this rate of exchange was unrealistic since the dollar has been trading at more than FF8 in recent weeks.

BP reported sales of FF10.4bn during the first six months of this year compared with FF10.1bn in the same period last year.

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Kenneth Gooding and John Davies report from the Frankfurt Motor Show

Renault unit to cut output

RENAULT's commercial vehicle subsidiary RVI expects a 10 per cent drop in truck output this year in France to 38,000 according to M Pierre Semerena, the RVI president.

Output of the group's 50 per cent owned offshoots in Spain and Britain will also fall slightly - to 3,500 in Spain and to just under 5,000 in Britain.

Renault has recently taken control of Mack Trucks of the U.S. and that company's 1983 output is likely to be down by 10 per cent to 15,000.

M Semerena also confirmed that RVI's losses would be higher than last year's FF774m (\$92.2m).

RVI's main immediate priority was to regain a 45 per cent share of the French market for trucks over 5 tonnes gross weight. Its share had dropped to 38 per cent because buoyant French demand had attracted cut-price imports.

Daimler-Benz sees rise in car revenue

DAIMLER-BENZ, the West German motor vehicle manufacturer, expects a further healthy boost in sales revenue from cars this year, but sees difficulties in truck markets.

Dr Gerhard Prinz, the chief executive, said yesterday that revenue from car sales should rise by more than 10 per cent this year.

Last year the group increased worldwide car sales revenue by 13 per cent to DM 18.7bn (\$8.98bn), slightly less than half group revenue of DM 38.9bn. Revenue from commercial vehicles amounted to DM 18.9bn, while other activities, including motor and pump sales, produced DM 1.3bn.

Dr Prinz said that the number of Daimler-Benz cars registered in West Germany in the first eight months of this year was up 8 per cent on last year.

He said the company's market share had fallen, but its policy was to aim for steady growth and stable capacity utilisation, avoiding as much as possible fluctuations stemming from the economic situation.

Daimler-Benz increased its exports of cars by 3 per cent in the first eight months of this year, while the West German car industry as a whole suffered a 5 per cent setback in exports.

Dr Prinz said that competition in truck markets had become much more intense.

Middle East markets for trucks had shrunk and competition was therefore much sharper in European markets. The industry's profits on truck sales would be affected as a result, he said.

Daimler-Benz truck exports are lower than last year, but the group has extended its market share in European export markets.

In West Germany, its commercial vehicles have at least held on to their market share, with heavy-duty trucks gaining some ground to take nearly 60 per cent of their market.

Daimler-Benz executives have pointed out that at the larger end of the truck range, the group's plant at Würth is producing at about its normal capacity of 100,000 a year. They say it is difficult to forecast the market for light commercial vehicles under 6 tonnes, but they are hoping for a slight increase in sales this year.

Referring to the smaller 190 compact class of cars, launched late last year, Dr Prinz said that 50,000 were registered in West Germany in the first eight months of this year, more than any other comparable vehicle.

Dr Prinz said that more than half the purchasers of the compact models were new customers for Daimler-Benz.

The company plans to produce 109,000 of the 190 models this year.

State aids Daf's big investment

DAF TRUCKS of Holland is in the final stages of putting together a financing package for a FI 600m (\$200m) investment programme, Mr Art van der Padt, chairman, said yesterday.

The money will be raised from various banks and the Dutch Government has already said the programme qualifies for state support under the country's scheme to encourage industrial innovation.

Mr Van der Padt would not say how much state cash would be involved but other sources suggest it would be FI 140m.

The cash will be used during the next five to six years on the development of a new range of products and improving production techniques at the Daf factories in the Netherlands and Belgium. Mr Van der Padt said much of it would go towards the development of Daf's diesel engines.

The recent purchase by a Dutch consortium of a 37.5 per cent stake in Daf, put up for sale by International Harvester of the U.S., was an important step towards achieving the right financial package for investment, he said.

The share sale increased the Dutch Government's involvement in Daf. The Dutch state mines already had a 25 per cent stake

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ORIFLAME INTERNATIONAL SA

Interim Report and Dividend

The Interim report of Oriflame International SA for the six months ended 30th June, 1983 is available from the offices of Morgan Grenfell & Co. Limited, New Issue Department, 21 Austin Friars, London EC2N 2HB during usual business hours.

Dividend Payment

An interim dividend of US\$0.21 per share has been declared by the directors under the authority given at the Annual General Meeting, to be paid on 22nd November, 1983. Shareholders on the principal register in Luxembourg at the close of business on 18th October, 1983 will receive their dividends in US dollars and those on the UK branch register at that time will receive theirs in sterling. Dividends will be payable to bearer shareholders from 22nd November, 1983 on presentation of coupon no. 3 to the paying agents, Banque Indosuez, at 39 Allée Scheffer, 2520 Luxembourg; 62/64 Bishopsgate, London EC2N 4NR; and 1 rue de la Rôtisserie, 1204 Geneva, Switzerland.

The address of the Registered Office of Oriflame International SA has changed to: 3 Avenue Pasteur, 2371 Luxembourg.

Carrian fate in the balance as debt plans withdrawn

BY ROBERT COTTRELL IN HONG KONG

THE SURVIVAL of Hong Kong property group Carrian hangs in the balance following the withdrawal of debt restructuring proposals for its principal public company, Carrian Investments Limited (CIL).

Creditor banks had been asked to decide by Monday whether or not to support the scheme drawn up by CIL's merchant banking adviser Hambro Pacific, but not all committed themselves to do so. Bankers say that Hambro has now withdrawn the proposals, but has told lenders that the scheme commanded sufficiently widespread support to suggest further discussions would be worth while.

The Carrian group owed banks some US\$1.1bn at year-end 1982, a figure which subsequent asset disposals has reduced by approximately one-third. Hambro's scheme would have required CIL, creditors to write down loans in exchange for new preference shares. A scheme proposed by merchant bank Wardley for Carrian Holdings (the unquoted parent of the group) simply asked creditors to defer claims for interest and principal repayments. CIL and Carrian Holdings stopped paying interest on debt in January this year.

The Hambro scheme also featured a proposal to appoint Mr John Boyer, former deputy chairman of the Hongkong and Shanghai Banking Corporation, as principal creditors' representative in Carrian's management. Mr Boyer is being retained as a consultant by Carrian pending a decision on the group's future.

A key factor in upsetting CIL's rescue hopes was a large four-day police raid on Carrian's headquarters beginning Saturday, which culminated in the seizure of several boxes of documents. Police say the raid was triggered by "allegations of fraud," but have declined to be any more specific. Police also searched offices of other firms associated with Carrian.

Apart from the questions begged by the police raid, bankers are highlighting two other areas of concern relating to Carrian. They remain anxious for details of the full extent of loans to Carrian Holdings made by Bumiputra Malaysia Finance, the Hong Kong arm of Bank Bumiputra Malaysia.

BMF is known to have been a large lender to Carrian and bankers suggest its exposure may be even greater than was

earlier appreciated.

Bankers are also waiting the outcome of proposals to sell China Underwriters, the publicly-quoted insurance subsidiary of CIL, to Malaysian interests. The sale, which Carrian hoped to complete by September 8, is still awaiting approval from Hong Kong's regulatory authorities.

Some bankers believe that Carrian is rapidly approaching the end of its active life, following almost a year of complex negotiations since it first declared "liquidity difficulties" in October last year. They point out that, without an agreement on debt restructuring for both CIL and Carrian Holdings, the companies remain vulnerable to a winding-up petition from one of the about 50 creditor banks.

The group, with a negative net worth, would find such a petition hard to resist. Yet any such restructuring agreement would probably be impossible to reach unless and until Carrian received a clean bill of health from the police, and until bankers were sure that they had a comprehensive financial picture of the secretive and labyrinthine group as a whole.

Japan to revise yen loan quotas

TOKYO — Japan's policy of increasing yen syndicated loan quotas gradually irrespective of fluctuations in the yen-dollar exchange rate may be modified when yen syndicated loan quotas to Japanese banks are set for the latter half (October to March) of fiscal 1983, according to the Finance Ministry.

The quotas will now be set in the light of market realities. Quotas totalling ¥700bn (\$2.87bn) for the first half (April to September) are now used up by most banks, but some are leaving part of their quotas unused.

Because of difficulty in finding good borrowers, some

Japanese banks have engaged in stiff competition to get mandates and become agents.

The supply of yen syndicated loans has been largely limited to foreign governments and governments of developing countries, and to international financial institutions, because corporate borrowers have been reluctant to borrow because of exchange risks.

A final decision on October-March yen syndicated loan quotas is due to be taken towards the end of this month or early next month.

Dollar syndicated loan quotas in October-March will probably decline from the total of \$8bn for the April-September period

because the market has been shrinking.

Undisclosed amounts for possible fresh relief loans to Brazil and other Latin American countries, which were included in the April-September quotas, will be carried over into the next period.

The Tokyo Stock Exchange plans to raise the commission on equity transactions to ¥0.035 per share from ¥0.030 starting October 1, according to approval by a board of directors meeting on September 20. Commission on convertible and warrant bonds will also be raised, but details have not yet been worked out.

Reuter

Pakistan to ban foreign reinsurance

By Mohammed Aftab in Islamabad

FOREIGN companies engaged in reinsurance business will be banned in Pakistan, according to a proposal now awaiting Government approval.

Such companies have nearly half of the Rs 1bn (\$75m) a year reinsurance business, while the other half is already handled by the state-owned Pakistan Insurance Corporation (PIC).

Officials said that saving scarce foreign exchange and revenue needs of the Government are behind the move. The reinsurance business is shared between the PIC and nearly 40 private companies. Already, the PIC handles all the Government's reinsurance business.

The official committee appointed five years ago, has now proposed that the foreign companies should be banned in the reinsurance field. All life insurance is already under Government control since its nationalisation in 1974.

After allowing the PIC to do most reinsurance business, whatever is left is now proposed to be controlled by the Pakistan Banking Council (PBC), a Government body overseeing all nationalised banking since 1974. The PBC will establish panels of Pakistani insurance companies to undertake reinsurance business.

The committee also recommended the tightening up of general insurance in Pakistan,

Australian retailers' profits soar 21%

By Michael Thompson-Noel in Sydney

DAVID JONES, the Australian retailer controlled by Adelaide Steamship Company (Adsteam), reported a 21.6 per cent increase in consolidated operating profit for the year to July 30, 1983, from A\$15m to A\$23.2m (US\$20.2m).

It has declared an unchanged final dividend of 10 cents per share, payable on December 8, for a total of 20 cents per share (17.5 cents previously).

Sales in Australia were 6 per cent higher, at A\$653m, with second-half turnover said to have been particularly strong in New South Wales, Adelaide and Melbourne.

"Gross margins were maintained on these improved sales, while overheads continued to be well-controlled," the company said.

However, the U.S. subsidiaries (including Buffums, and Eastman and Capital Office Supply Company), were hit by general business demand, though producing a small improvement in profit.

Extraordinary profit for the group was A\$3.7m (previously A\$7.1m), making a total profit for the year of A\$26.9m (previously A\$23.1m).

Humes, the Australian concrete, steel and plastics group, saw a 17.6 per cent improvement in net profit in the year to June 30, at A\$21.5m (US\$13.7m) of which overseas interests contributed 26 per cent.

The final dividend is 6 cents per share, payable on October 27, for a total of 10 cents (unchanged).

DFC backs ANZ offer

By Our Sydney Correspondent

DEVELOPMENT Finance Corporation (DFC), the Australian investment bank, has recommended acceptance of Australia and New Zealand Banking Group's (ANZ's) revised A\$91.5m (US\$20.9m) cash and share takeover offer. ANZ is offering A\$11 per share for all DFC's A\$3m ordinary shares, or cash and shares in any combination. The offer is conditional on a 98 per cent acceptance level. DFC's latest full year profit was A\$11.5m, against A\$7m previously.

TO THE HOLDERS OF SETTSU PAPERBOARD MFG. CO., LTD.

6% CONVERTIBLE BONDS DUE 1992

NOTICE OF FREE DISTRIBUTION OF SHARES AND ADJUSTMENT OF CONVERSION PRICE

Pursuant to Clause 7(B) of the Trust Deed dated December 22, 1977 under which the above described Bonds were issued, you are hereby notified that a free distribution of Shares of our company at the rate of twelve (12) shares for each one hundred (100) shares held will be made to shareholders of record as of September 30, 1983.

As a result of such distribution, the Conversion Price at which shares are issuable upon conversion of said Bonds will be adjusted pursuant to Condition 5(C) of the Bonds from 410.5 Japanese Yen to 366.5 Japanese Yen effective immediately after said record date.

SETTSU PAPERBOARD MFG. CO., LTD.

Dated: September 15, 1983

MPH and Bersatu in satellite town venture

BY WONG SULONG IN KUALA LUMPUR

THE investment arms of Malaysia's two leading political parties representing the Malays and Chinese, have reached a multi-billion dollar deal to develop a satellite town outside Kuala Lumpur.

Permodalan Bersatu and Multi-Purpose Holdings, respectively the investment arms of the ruling United Malays National Organisation and the Malaysian Chinese Association, are to set up a joint company to develop the 1,450 acre Kepong Estate, 20 km north of the capital.

The estate is to be converted into a satellite town with 20,000 residential houses and commercial units, spread over a period of 10 to 15 years. The joint company, to be called Multi-Purpose Bersatu, will be 51 per cent owned by MPH and 49 per cent by Bersatu.

MPH is to sell the Kepong Estate to the joint company for 38m ringgit (\$18.6m). The estate was originally owned by Kuala Lumpur-Kepong, a major plantation group, which sold it to MPH in 1979 for 33m ringgit because it could not get the authorities to lift the order gazetted the estate as "parkland."

Tan Sri Ibrahim Mohamed and Mr Tan Koon Swan, the respective heads of Bersatu and

MPH, have also disclosed that the two groups are finalising another multi-billion dollar joint venture, this time with Bersatu having 51 per cent and MPH 49 per cent.

The project is understood to be the development of 1,700 acres of agricultural land in Cheras, south of Kuala Lumpur, into another satellite town. The land is owned by MPH.

Tan Sri Ibrahim and Mr Tan said the Kepong deal was in response to a call by Dr Mahathir, the Malaysian Prime Minister, for a non-racial approach to business and commercial development.

Both UMNO and MCA had been political allies since 1955, and it was appropriate for them to enter into a business partnership as well, they said.

MPH, which was set up seven years ago, is now one of the 10 biggest companies on the Kuala Lumpur and Singapore Stock Exchanges. Bersatu has a much smaller capital and operational base.

In the past, MPH activities have generated considerable political controversy. Recently the Chinese group undertook a major reorganisation programme designed to depoliticise its activities by making MPH into an investment and holding company.

NOTICE TO THE HOLDERS OF TOSHIBA CORPORATION

(Tokyo Shikoku Denki Kabushiki Kaisha)

7% CONVERTIBLE DEBENTURES DUE 1989

Pursuant to Clause 16(B) and (C) of the Trust Deed dated October 30, 1979 under which the above mentioned Debentures were issued, notice is hereby given as follows:

1. On May 23, 1983, the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of September 30, 1983 in Japan (September 29 in New York City), at the rate of 0.1 new share for each share held.

2. Accordingly, the conversion price at which the above mentioned Debentures may be converted into shares of Common Stock of the Company will be adjusted effective as of October 1, 1983 (Japan Time). The conversion price in effect before such adjustment is Yen 196.20 per share of Common Stock, and the adjusted conversion price will be Yen 198.90 per share of Common Stock.

TOSHIBA CORPORATION By: The Bank of Tokyo Trust Company as Trustee

Dated: September 15, 1983

NOTICE TO HOLDERS OF NIPPON KOGAKU K.K.

(Nippon Kogaku Kogyo Kabushiki Kaisha)

5% U.S. DOLLAR CONVERTIBLE DEBENTURES DUE MARCH 31, 1992

Pursuant to Section 3.05 of the Fiscal Agency Agreement dated as of February 23, 1982 under which the above mentioned Debentures were issued, notice is hereby given as follows:

1. On August 29, 1983, the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of September 30, 1983 in Japan (September 29 in New York City), at the rate of 0.1 new share for each share held.

2. Accordingly, the conversion price at which the above mentioned Debentures may be converted into shares of Common Stock of the Company will be adjusted effective as of October 1, 1983 (Japan Time). The conversion price in effect before such adjustment is Yen 667.60 per share of Common Stock, and the adjusted conversion price will be Yen 666.90 per share of Common Stock.

NIPPON KOGAKU K.K. By: The Bank of Tokyo Trust Company as Fiscal Agent

Dated: September 15, 1983

REINSURANCE

AXCO CONNING LTD

We wish it to be known that Axco-Conning Ltd. has never had any connection with Mr. Alex Cockburn. The Company is in fact headed by Mr. Richard Lane.

Axco-Conning Ltd. provides the following services:

- Reinsurance Underwriting Information Services
- Reinsurance Broker Marketing Services
- General Insurance and Reinsurance Consultancy
- Specialist Reporting Services
- Client Counselling Services
- Business Travellers Information and Assistance Services

CONNING OVERSEAS LTD

providers of:

SECURITY ASSESSMENT SERVICES

- Financial Audit Service
- Insurance Security Report
- Security Committee Advisory Service

13 St. Pauls Churchyard, London EC4P 4DX
Telephone 01-235 9621 Telex 887867

Norton Simon, Inc.

has been acquired by

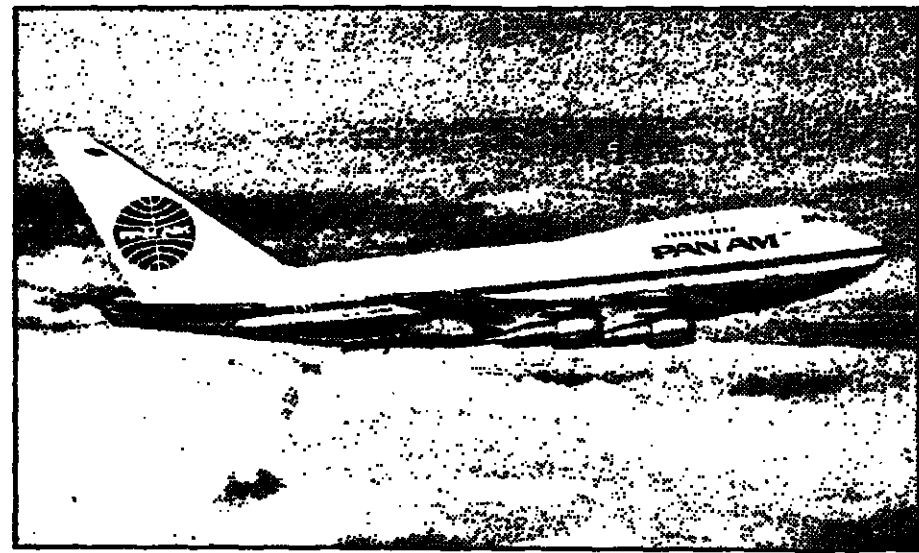
Esmark, Inc.

The undersigned acted as financial advisor to Norton Simon, Inc. in this transaction and assisted in the negotiations.

Salomon Brothers Inc

One New York Plaza, New York, New York 10004
Atlanta, Boston, Chicago, Dallas, London (affiliate)
Los Angeles, San Francisco, Tokyo (affiliate)
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INTL. COMPANIES & FINANCE

Switzerland's 'Big Five' banks
look towards record year

BY JOHN WICKS

SWISS BANKS look like book-
ing another profits record in
1983. First-half results from the
"Big Five" have shown higher
earnings from virtually all
operations, and the banks have
forecast a continuation of this
trend for the rest of the year.
The third quarter figures to be
published about the end of next
month will provide the next
measure of events.

In 1982, Switzerland's five top
banks — Union Bank of Switzer-
land, Swiss Bank Corporation,
and Credit Suisse, the "Big
Three," and Swiss Volksbank
and Bank Leu — reported a rise
in combined net profits of some
14.3 per cent to a record of
almost SwFr 1.2bn (\$550m).
This growth was much faster
than the 8.3 per cent increase
in the balance sheet total, result-
ing partly from such technical
matters as the rise in the dollar
and in the gold price. Much the
same improvement in perform-
ance was booked by most of the
country's other banks.

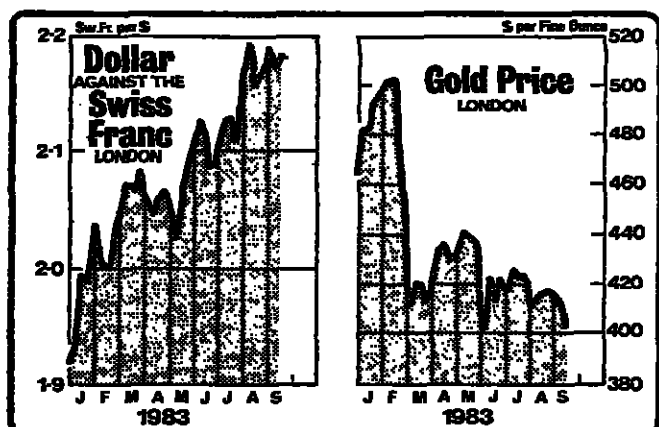
Although no profit figures are
published for the first six
months, the banks' interim
reports are positive in respect
of earnings. All the "Big
Five" speak of gratifying
results for the period. Credit
Suisse specifying that gross
earnings had reached their
highest level ever. The same
thing would seem to apply to
the others, as Swiss Bank Cor-
poration, Swiss Volksbank and
Bank Leu have all stated cate-
gorically that earnings were
higher than for the first half of
1982.

This improvement is partly
the result of a higher volume
of business. However, the growth
in balance-sheet totals varied
considerably from bank to bank
— between 1.2 per cent for the
Volksbank and 9.2 per cent for
Swiss Bank Corporation — over
the first half and was due in
part to a further strengthening
of the dollar and an increase in
bullion accounts. There would
therefore appear to have been
an improvement in performance
above that tied to business
growth.

Profits were evidently higher
in all fields of activity. With
the stock exchanges having
worked at peak levels, the banks
have benefited particularly from
a jump in securities transac-
tions. They also did very well
in foreign-exchange and in
precious-metal trading, and in
the letter-of-credit sector. Of

Swiss banks enjoyed a strong start to the year,
according to the half-year statements of the Big Five,
and the balance sheet figures for the first three-
quarters, expected around the end of next month, look
like supporting the trend. But movements in the
bullion and foreign exchange markets play a part

particular importance for the
banks has been the return of
interest patterns to more
normal levels since early last
year. A distortion in such pat-
terns had hit Credit Suisse,
Volksbank, the Cantonal and
regional banks particularly
badly in 1981. Net first-half
interest income was well up on
comparable 1982 first-half
figures, despite a slight down-



ward trend in the second
quarter.

At the same time, rationalisa-
tion and automation projects
have succeeded in cutting back
operational costs.

Unlike their competitors in
the U.S. or Germany, Swiss
banks have no real sovereign-
risk problem. They naturally
stand to lose in any case of a
major payments crisis in Latin
America or elsewhere, but rela-
tively modest sums are involved
on this occasion. At present,
bankers in Switzerland are
much more concerned at the
sharp rise in domestic credit
risks. Apart from the growth
in bad debts, a natural by-
product of recession, banks have
felt it necessary to bail out a
considerable number of their
business clients in the interest
of the national economy and
their own reputation. Alone, the

doubtless mean that even a very
good year in 1983, in an under-
lying sense, brings restricted
published net earnings.
At home, the banks continue
to be faced by a number of
problems, real or potential.
Next year will see a popular
vote on the "Banking Motion"
backed by the Social Democratic
Party and the unions. This is
aimed at combating what its
supporters see as abuse of the
banking-secrecy rule and an un-
acceptable domination of the
national economy by financial
interests.

There is little chance that the
motion will be accepted. The
1977 scandal involving Credit
Suisse's Chiasso branch, which
promoted the referendum, is
hardly topical, quite apart from
the fact that Left-wing motions
tend to be thrown out almost
on principle by the electorate.

Nevertheless, the mere exis-
tence of the motion has already
led to a considerable tightening
of controls over the banks,
while the draft of a revised
Banking Act incorporates a
number of demands embodied
in the text of the Socialist
proposal.

In respect of the new Banking
Act, there is particular opposi-
tion to a clause which would
introduce compulsory insurance
of individual deposits of up to
SwFr 70,000, with full coverage
on the first SwFr 20,000 and
partial insurance of the
remainder. The Bankers' Asso-
ciation claims that established
banks do not need the insur-
ance scheme, that it could give
an unfair advantage to the state-
guaranteed Cantonal banks and
that it might even encourage
the operations of fly-by-night
banks out for high returns at
high risk.

The association is, also, not
happy at suggestions that the
offences of "negligent breach
of banking secrecy" and "un-
successful incitement to contra-
vene banking secrecy" should be
removed from the penal
code, seeing them as a further
attempt to chip away at this.
It is felt that the principle has
already been weakened by such
moves as the signing of a legal-
aid and an anti-insider agree-
ment with the U.S. authorities.
At the same time, there are
some qualms about the growing
clout of the Swiss Banking
Commission, the industry's
control authority, which has
been looking closely at banks'
risk provisions — but has also
been considering whether
serious offences by a bank
employee should not in future
lead to sanctions on the bank
itself in cases where "due care"
was not guaranteed.

Despite these and other mis-
givings—for example, in connec-
tion with stricter reporting pro-
cedures and possible hidden-
reserve limitations—banks have
some reason to be satisfied this
year. Not only have virtually
all capital market restrictions
been lifted by the Swiss National
Bank, but more importantly
still, Parliament in February
voted against proposals to intro-
duce a so-called bank-client tax.
Three alternatives, one originat-
ing from the government itself,
were rejected, two of which
would have had a serious effect
in particular on foreign use of
Swiss banks' fiduciary accounts.

Norton Simon, Inc.

has been acquired by

Esmark, Inc.

We acted as financial advisor to
Norton Simon, Inc. in this transaction.

Goldman, Sachs & Co.

New York Boston Chicago Dallas Detroit
Houston Los Angeles Memphis Miami
Philadelphia St Louis San Francisco
London Tokyo Zurich

September 15, 1983

Goldman
Sachs

Esmark, Inc.

has acquired

Norton Simon, Inc.

We served as financial adviser to Esmark, Inc., assisted in the
negotiations and acted as a dealer manager for its tender offer.

Oppenheimer & Co., Inc.

Members New York Stock Exchange, Inc.
New York, Chicago, Fort Lauderdale, Houston, Los Angeles, Seattle, London
MEMBER SIPC

September 15, 1983

Norton Simon, Inc.

has been acquired by

Esmark, Inc.

The undersigned assisted in the negotiation of this
transaction and acted as financial advisor
to Norton Simon, Inc.

LAZARD FRÈRES & Co.

September 15, 1983

New Issue

September 14, 1983

SallieMae

Chartered by Act of Congress

\$500,000,000 11.70% Notes

Dated September 20, 1983
Price 100%Due July 5, 1988
Cusip #863871 AK 5, Series B-88Interest is payable on January 5 and July 5 and accrues from September 20, 1983. The Notes will be issued in Book-Entry form only. The minimum
purchase amount is \$10,000 with multiples of \$5,000 in excess thereof.These Notes are the obligations of the Student Loan Marketing Association, a U.S. government-chartered, private corporation established by the Higher
Education Act of 1965, and are not obligations of, or guaranteed by, the United States. The Notes are legal for investment by savings banks, insurance
companies, trustees and other fiduciaries under the law of many states.

This offering is made by the Student Loan Marketing Association with the assistance of a nationwide Selling Group of recognized dealers in securities.

Roger C. Pastore
Vice President, Corporate FinanceMitchell A. Johnson
Fiscal Agent

Student Loan Marketing Association

1050 Thomas Jefferson Street, N.W. Washington, D.C. 20007

This announcement appears as a matter of record only.

Notice of Purchase

European Investment Bank
9% United States Dollar Bonds of 1978,
Due September 15, 1990Notice is hereby given to Bondholders that
The Nikko Securities Co., Ltd. as Purchase
Agent for account of such bank, has purchased
during the twelve-month period ending
September 14, 1983, U.S. \$4,000,000 principal
amount of such Bonds.On September 15, 1983 the principal amount of
Bonds remaining in circulation was
U.S. \$80,000,000.

Luxembourg, September 15, 1983

Weekly net asset value



Tokyo Pacific Holdings (Seaboard) N.V.

on 12th September, 1983, U.S. \$82.18

Listed on the Amsterdam Stock Exchange

Information: Pierson, Hekking & Pierson N.V.,
Herengracht 214, 1016 BS Amsterdam.VONTOBEL EUROBOINDINDIZES
WEIGHTED AVERAGE YIELDS
PER SEPTEMBER 13 1983

	Today	INDEX	%	Year's
		Last week	High	Low
US\$ Eurobonds	11.95	12.11	12.54	11.23
DM (Foreign Bond Issues)	7.58	7.58	7.73	7.23
HFL (Bearer Notes)	8.31	8.32	8.67	7.43
Can\$ Eurobonds	13.31	13.33	13.55	12.62

J. Vontobel & Co. Bankers, Zurich - Tel: 010 411 488 7111

UK COMPANY NEWS

Sphere
Drake
£23.5m
deficit

Sphere Drake Insurance, part of Alexander Howden, the insurance broking group owned by Alexander and Alexander Services of the U.S., yesterday revealed it suffered a deficit balance in the profit and loss account of £23.5m for the year ending in December 1982 as a result of allegedly irregular reinsurance deals, and general underwriting trends.

The group said that its financial statements reflect discrepancies made by Alexander and Alexander in investigations following their acquisition of the Howden group as they affected Sphere Drake Insurance.

"Amongst other things during 1982 it became apparent that certain reinsurance arrangements entered into with Southern International Re Company SA of Panama (a company secretly owned or controlled by four former group directors) were apparently irregular."

Southern International Re Company SA now appears not to have been registered or licensed to write reinsurance. Accordingly, liabilities that had been reinsured by Southern International Re Company SA reverted to the company.

Alexander and Alexander has said that all valid claims will be met. The share capital of Sphere Drake has been increased by £2m "A" ordinary shares of £1 each fully paid. A capital contribution of £2.5m was also made through the Alexander Howden Group.

The group said that an insurance agency payment with the Automobile Association Insurance Services had been "premptorily cancelled." The group said that, after advice, AAIS had no grounds "whatsoever" for such action and that their conduct amounts to a repudiatory breach of contract.

Robert Douglas

FOLLOWING an interim deficit of £90,000 Robert M. Douglas Holdings returned to profits in the second half and finished the year with a small pre-tax surplus of £2,000 compared with £1.7m for the previous 12 months.

However after all deductions there was an attributable loss of £1.03m, against a £1.25m profit for the year ending March 31, 1983.

With the loss per share given at 0.00 (profit 0.00) on a 60c basis, a reduced final dividend of 1.30p is being paid, and along with the lower interim, cuts the year's payout by half to 1.75p.

Turnover of this civil engineer, builder, and contractor expanded from £109.59m to £134.52m.

Burmah profits little changed

PRE-TAX profits of oil, gas exploration and production group Burmah Oil increased slightly from £30.3m to £31.3m for the first half of 1983, on turnover, net of duties, up from £719.8m to £765.2m.

The directors say that although figures for the two halves are similar, the 1982 result was depressed by certain exceptional costs, particularly in relation to the Tabbert caravan business. They add that the underlying trading position has not yet benefited from the upturn in economic activity.

Apart from a traditionally stronger second six months, the group will also benefit from the elimination of certain loss-making activities. Against this, directors state that the group will have a higher investment in exploration in the current year, and overall trading conditions

remain difficult. Earnings per £1 share are shown as 5.42p, compared with 4.95p, and in order to reduce disparity the interim dividend is increased to 3.5p (1.5p) net—last year's final payment was 7.5p.

The interim increase should not be seen as any indication of the level of total distribution in respect to 1983 trading, directors point out.

For the half year profits, before tax, were divisionally split as to: lubricants and fuels £21m (£21.8m); exploration and production £17.6m (£19.5m); specialty chemicals £1.4m (same); retailing and distribution £1.6m loss (£2.3m loss); shipping £2.7m profit (£2.9m); investment £1m (£1.9m loss); Quinton Hazell £1.6m (£2.5m); investment income and unallocated central expenses £0.4m

(£2m); net interest charge £12m (£11.6m).

Lubricants and fuels operations generally maintained their overall profit in spite of the loss of an important export contract, which reduced profits by £2m.

The lower operating profit from the exploration and production side was largely attributable to the reduction of the group's interest in gas production in Pakistan.

Difficult trading conditions in South Africa and Australia affected the profits from the specialty chemicals division and Quinton Hazell. However, specialty chemicals benefited from the successful performance of two recent acquisitions, Industrial Adhesives and Sericol.

The improvement in the investment division is mainly due to the elimination of losses in Tab-

bert, which traded at a small profit following major rationalisation in 1982.

The shipping sector maintained its operating profit. However, tanker freight rates remain depressed, the directors state, and the loss on tanker operations increased by £2.5m, largely because one VLCC had to be laid up on completion of a profitable time charter.

Tax charge for the six months was slightly lower at £22.5m (£22.8m), minority interests took £0.5m (£0.5m) and after extraordinary debits totalling £19.6m (£1.9m) for the period, there were attributable losses of £11.2m, compared with profits of £5.2m.

Some £18.2m of the extraordinary items arose from the cancellation of two VLCCs.

See Lex

Goldstone
loses AGM
fight against
dismissal

MR MICHAEL GOLDSTONE, who was dismissed last month as managing director of Ward and Goldstone, lost his battle yesterday to remain a non-executive director of the company his grandfather founded 91 years ago.

A poll of shareholders resulted in an eight-to-one vote in favour of removing him as a director of the company. This followed an initial show of hands by shareholders at the company's annual meeting in Manchester yesterday against the board's resolution to remove Mr Goldstone.

He was dismissed as managing director of the cable, wire and electrical accessories group on a policy difference over the future of the loss making cable division which the company is shutting with the loss of 550 jobs at three Salford factories.

The directors' closure sparked a range of questions directed at the board yesterday on how the closure would affect other parts of the business.

Mr Goldstone issued a writ earlier this week for wrongful dismissal and sent a letter to shareholders which included a claim that the company accounts relating to the cables division were "misleading" and an appeal to them to oppose his removal.

Mr Goldstone had refused to approve the Manchester company's accounts. These were accepted by the annual meeting yesterday although there were many abstentions.

Eagle Star jumps
£10.9m and lifts
interim payout 1p

INSURANCE GROUP Eagle Star Holdings pushed pre-tax profits up from £24m to £34.9m for the six months ended June 30, 1983 and the interim dividend is being stepped up by 1p to 5p net per share.

Underwriting losses for the period were trimmed from £35.8m to £32.2m mainly as a result of the absence of severe winter weather. However, losses were incurred in all major sectors and rates continue to be depressed.

The directors say opportunities for growth in premium income (up by £29.7m to £286m in the opening half, excluding life) are limited and in such circumstances, only a marginal increase was achieved.

They point out that claim costs benefited to some extent by reduced inflation but that this was more than offset in the employers' liability account by the need to increase provisions for industrial disease claims.

Investment income for the half year rose from £47.9m to £52.2m. Grovewood Securities improved its contribution by £2m to £3m, which reflected improved results for most companies within the group.

After a £4.9m higher deduction for tax and minorities Eagle Star's net surplus emerged at £19.4m, compared with £13.4m previously.

The increase in investment income was not significantly

affected by currency fluctuation. It was achieved despite reduced insurance cash flow during 1982 and the fall in rates of interest.

Overseas, improving trends in Australia continued, reflecting the hardening of market attitudes. In Belgium, results deteriorated due to intense competition which further depressed premium rates.

Productivity in South Africa improved substantially but in the U.S., where the group's insurance operation is comparatively small, the controlled expansion programme caused an added strain on results. In other territories results improved.

In the international sector marine and aviation, reinsurance and home foreign business continued to be unprofitable.

For the six months under review new worldwide life annual premiums totalled £27.7m (£19.9m), of which £21.4m (£11.4m) arose in the UK.

Worldwide new single premiums amounted to £48.6m (£56.9m) with the UK accounting for £43.6m (£51m). The decline was due mainly to the reduced amount of annuity business being placed following a fall in interest rates.

The directors say the main feature of the period was the exceptional increase in new individual life business. Much of this increase, they say, was mortgage-related business which arose from the new Miras system of tax relief on mortgages which led many borrowers to adopt the endowment-based method of mortgage repayment.

Other individual life business and individual pension arrangements for the self-employed and for company executives also showed encouraging progress.

A geographical analysis by territories of underwriting showed UK and the Republic of Ireland—premium income £202m, underwriting loss £25.7m and investment income £29.4m and respectively, Australia £16.6m, £1m loss and £1.7m; Belgium £14.2m, £3.4m loss and £1.9m; South Africa £34.9m, £1.4m profit and £2.1m; U.S. £10.6m, £2.2m loss and 0.7m; and other territories after adjusting the overseas unexpired risks provision, £0.2m, £1.3m loss and £1.1m.

The directors point out that the above results for the six months cannot be taken as providing a reliable indication of the results for the full year—pre-tax profits for 1982 totalled £63m and a final dividend of 10p was paid.

See Lex

Jones & Shipman losses mount

LOSSES at high precision machine tool maker Jones & Shipman rose further in the first six months of 1983. At the pre-tax level they totalled £63,000, which compares with £97,000 for the opening half of the previous year and £83,000 for the second six months.

The directors say they see no significant improvement in the immediate future and they are passing the interim dividend—last year's was 0.5p—followed by a 0.5p final. Future dividend policy will be determined mainly in the light of audited results for the full year and the trading outlook for 1984-85.

It is revealed that the group's break-even point has now been reduced to a level where it requires only a "comparatively modest," yet sustained, improvement in market conditions in order to achieve much better operating results.

First half turnover amounted to £8.21m (£8.96m). At the avail-

able level there was a loss of £75,000 (£489,000) after extraordinary debits of £108,000 (£210,000), being redundancy and termination costs, and taking in a tax credit last time of £218,000.

Loss per 25p share more than doubled from 2.3p to 5.4p.

The directors say that with limited exceptions, the markets for metal working machine tools remain depressed throughout the world, with UK worse than most.

They add that harsh cost reduction measures taken during the past two years have led to many savings but these have been more than absorbed by the impact of a declining volume of turnover and reduced margins due to the price cutting prevalent in most parts of the world.

● comment

Jones and Shipman is in a sad way. Once a world leader in precision machine tools, mainly grinding machines, J & S was one

of those companies that people believed could not fail. But not now. The company has retrenched and retrenched again in the face of collapsing demand.

Yet the losses mount and still there is no hint of an upturn that the company so desperately needs. And now the fear must be that J & S has been left behind on new technology.

Its basic tool room machines are probably still second to none but the question is whether its new NC machines have come too late and at too high a price to beat the Japanese and German competition.

The suspicion, in the City at least, is that J & S is gradually being squeezed out. If anyone with a bit more financial clout wanted to launch a bid the management might have a problem defending themselves. The alternative is probably more and more retrenching until eventually what was once unthinkable becomes possible. The shares closed at 22p 5p below par value.

JSD Computer sees improvement

BY PAUL BETTS IN PARIS

TRADING ACTIVITIES of JSD Computer Group International for the first half of 1983 were the highest since the business commenced, but profits were below expectations.

During the six months to June 30 turnover advanced 20.8 per cent to £2.2m, against £2.17m, but the taxable surplus dropped by £12,000 to £108,000.

Directors, however, expect an improvement in profits in the second half.

cent of the group's business. The interim dividend of this USM company, engaged in provision of contract and permanent computer personnel, is held at 0.6p per share.

"The setback in profits has been attributed to substantially higher than predicted costs of establishing an office in Los Angeles, an irrecoverable bad debt of £28,000 in Holland, and a decline in gross margins in the company's contract division."

Despite the approximate cost to date of £80,000 the directors say that the Los Angeles office

is now trading profitably. The company's pricing structure was such that immediate remedial action was not possible, due mainly to the long-term contractual nature of many of the commitments with clients.

However, as the additional costs incurred are non-recurring and with a revised pricing plan underway, the directors expect an improvement in group profits in the second half.

Last year pre-tax profits totalled £392,000 with turnover at £4.64m, and a final 1.5p dividend was paid.

Carlton given
boost by
battery section

A RETURN to a better level of trading at Carlton Industries has been mainly attributable to the battery division, where continued cost reduction measures in the factories in the UK, France and North America permitted greater efficiency in the first six months of 1983.

With interest charges down from £2.52m to £1.93m, pre-tax profits climbed from £2.11m to £4.44m. Sales of this UK-based manufacturer of batteries and whisky, which is 75 per cent owned by Hawker Siddeley Group, rose from £96.25m to £97.03m.

Trading profits advanced from £4.63m to £6.57m, with the battery division improving its contribution from £1.92m to £3.54m. Whisky was down from £2.11m to £2.07m; home improvement products were higher at £21,000 (£76,000) and Comben Group trading profits were up from £950,000 (£729,000). Parent company overheads were £13,000 lower at £190,000.

First half tax was £1.14m (£338,000), and minorities took £462,000 (£324,000). The interim dividend is raised by 1p to 3.5p net—last year's total was 2.5p net—pre-tax profits of £9.01m (£8,07m).

The directors say the lead acid battery market remains depressed and there has been virtually no increase in sales. Trading contributions in the battery division continue to be difficult and the profits per investment unit have been squeezed.

However, the battery division will probably be slightly lower than last year.

However, Comben Group (47 per cent owned) has been able to benefit from the better climate for house building.

DIVIDENDS ANNOUNCED

	Current payment	Date	Corre- Total	Total
			div. of	year
			spending	last
			div. year	year
Air Call	1.85	Nov 4	1.85	5.6
AMEC	3.5	Jan 2	2.5	6.5
Burmah Oil	3.5	Dec 30	1.5	9
Canal	0.8	Jan 6	0.6	2.7
Carlton Inds.	2.5	Jan 6	1.75	3.5
Robert M. Douglas	1.38	Oct 15	2.75	1.75
Carlton Inds.	2.5	Jan 13	7	1.7
Danish Bacon	2.7	Nov 25	2	4.5
Expamet	2	Nov 25	1.5	1.5
F & C Eurotrust	1.55	Oct 20	0.45	2.4
J. Hewitt & Son	0.8	Nov 2	0.45	0.9
Jones & Shipman	0.6	Oct 20	0.6	2.1
Legal & General	6	Dec 1	4.5	15.5
London United	5	Oct 19	5	11
George H. Rees	2.1	Nov 23	2.3	10
Slag Furnace	0.9	Nov 10	0.01	0.01
Slag Furnace	1.75	Nov 23	1.75	0
Systems Designers Int.	0.8	Nov 17	—	1.5
Woolworth	2	Nov 15	—	—

Dividends shown pence per share but except where otherwise stated = Equivalent after allowing for scrip issue. † USM stock increased by rights and/or acquisition issues. ‡ USM stock. † Increase to reduce disparity. ‡ USM stock throughout.

INTERIM RESULTS FOR THE SIX MONTHS ENDED 30 JULY 1983

'A useful improvement'

The half year results show a useful improvement in trading profit (divided this time equally between F. W. Woolworth and B & Q). Despite higher profits on sale of properties, but after the additional interest occasioned by the take-over, there remains a loss before tax. The 1982 figures have been restated to give a meaningful comparison as if Woolworth Holdings had owned F. W. Woolworth throughout 1982/83.

B & Q continued to forge ahead with turnover up 50% and retail profits more than doubled.

Prices in the Woolworth chain have been realigned to provide a more competitive stance; this, and the consumer boom, has helped to lift turnover by 9%. Net trading margins have been improved and the retail loss in the chain last year has been turned into a small profit. Stocks have continued to fall on a year-to-year basis, with advantages in cash flow and interest charges on working capital, but a question-mark remains to be resolved by the year-end over the extent of stocks which are old or

redundant, which current systems do not adequately identify.

The process of initial analysis, to which I referred in my Annual Statement, is now complete and there is no quick and easy panacea. We have now moved on to the reflective period where task forces of managers at all levels are fully involved in establishing solutions to a series of specific problems and assessing opportunities.

We are, however, unlikely to start implementing many of these in time to affect materially the second half's trading. Furthermore, the surge in general consumer spending in 1982, which particularly benefited the Woolworth chain in the fourth quarter last year, cannot be assumed for the second half of 1983.

The Board has declared a dividend of 2p net of associated tax credit which will be paid on 15 November 1983 to shareholders on the register on 14 September 1983.

John Beckett, Chairman.

GROUP INTERIM ACCOUNTS (UNAUDITED)

	ACTUAL	PRO-FORMA	PRO-FORMA
	6 months ended	6 months ended	Year ended
	30 July	31 July	29 January
	1983	1982	1983
	£000	£000	£000
Turnover (excluding VAT)	541,613	468,400	1,124,003
Profit before interest and property disposals	12,013	2,200	44,910
Interest paid less received	(18,334)	(20,886)	(40,650)
(Loss)/profit before property disposals	(6,321)	(18,686)	4,260
Surplus on property disposals	4,562	312	16,243
(Loss)/profit before taxation	(1,759)	(18,373)	20,503
Taxation	—	—	—
(Loss)/profit on ordinary activities after taxation	(1,759)	(18,373)	20,503
Earnings per share	(3)p	(27)p	30p

In order to provide comparable information, the published results of F. W. Woolworth p.l.c. and Woolworth Holdings plc have been adjusted to indicate by way of pro-forma statement the financial results of the combined Group had it been in existence during the whole of the six months ended 31 July, 1982 and year ended 29 January, 1983. The interest owned by Woolworth Holdings plc has been calculated using interest rates applicable during the period to the acquisition of F. W. Woolworth p.l.c.

The figures in the pro-forma statement for the year to January 1983 were based on the full audited accounts filed with the Registrar of Companies and on which the auditors gave an unqualified report.

Woolworth Holdings plc, Woolworth House, 242-246 Marylebone Road, London NW1 6JL.

WOOLWORTH HOLDINGS



The ambitious individual strives not just for survival but for self-improvement. The successful international company operates in the same way.

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CITY STARS

BY PRU

ARIES, MAR. 21-APR. 20. Aries are energetic and enterprising people who are at their best in situations which require initiative and leadership. Although you will start out with good intentions, travel to work will be interrupted by unavoidable delays. Lunchtime could be spent by taking a brisk 3 minute walk to the Whitgift Shopping Centre, where you can visit the shops, restaurants or public houses and forget the morning problems. If, of course, you're more than a 3 minute walk from the Whitgift, then perhaps you should spend the lunch break exercising those special Arian qualities to optimum effect, when Mars forms a favourable aspect to Jupiter, and helps you to make the most of any opportunities which may crop up (see foot of page for one such opportunity).

TAURUS, APR. 21-MAY 21. The retrogressive movement of Venus, your ruler, could cause a certain slowing down of your timetable (this could also be attributed to the rush hour traffic). However, most Taurus will be intent on making life more varied and interesting and will have added scope for expansion into new premises. Be on the look out, therefore, for an extremely tempting offer, like a prestigious new office development, and don't reject it without serious consideration, after all it may lead to a most satisfying working environment which will delight your Taurus way of life.

GEMINI, MAY 22-JUNE 21. When Mars moves out of the money area of your solar chart, you can look forward to a more settled financial phase, and should then be able to plan your budget on a more sound and secure basis. Except for some adverse Mercurial movements, this planet shows a generally favourable trend in all matters relating to property. If you are planning a move, all should go well. Special meetings or journeys for business or pleasure (or perhaps both) can now be arranged, as it is now that the planets especially favour your plans. (Helpful hint: Croydon is quite favourable too!)

CANCER, JUNE 22-JULY 21. Your home loving style makes life extremely uncomfortable when commuting through the rush hour. Look for a new house closer to your office. Alternatively, think about moving your office out of town, which would not only make you a happier Cancerian, but could easily reduce your overheads as well. Typical Cancerians enjoy the arts, and when better to indulge your favorite pastime in the Fairfield Hall Complex in Croydon, where concerts, theatre, conferences and banquets take place, and if you think positively about your working environment could be only a short 8 minute walk away from your new office. (See below to fulfil your ambitions).

LEO, JULY 22-AUG. 21. If the New Moon falls on or around your birthday you can expect important changes in your life during the next 12 months. All Leos should feel the benefits of this lunar change, for it denotes the opening up of fresh possibilities and a greater incentive to make desirable changes in your working life. Perhaps a mysterious and interesting advertisement will catch your eye this morning. Consider its advantages and act upon them with true Leo vitality.

VIRGO, AUG. 22-SEPT. 21. Resolution is high at the moment, so if you have any long term plans to do with business or money making, something you read today could inspire you to bring them to fruition. Apart from a few ups and downs (normally associated with underground escalators) this is a time when life may become very tedious. A 5 minute walk along quiet suburban streets (to or from East Croydon Station, which is, after all, only 14 minutes from Central London by rail) would be very stimulating when compared to the hustle-bustle of city pavements. With Mercury in your sign your sense of organisation will be much improved, don't let an opportunity to also improve your working life slip by.

LIBRA, SEPT. 22-OCT. 21. You will have very few difficulties dealing with any new propositions that arise. If you had any misgivings concerning a certain plan of action, you will now be able to see your way clearly. Unplanned travel, or perhaps changes at work will be to your advantage. Whether you plan to launch a new venture or better your surroundings, you should certainly make your best efforts soon. Venus will provide satisfying progress in the aims of Librans. With important property transactions being well expected, an invitation to view a beautiful new office show suite will be well received. (See below to obtain details).

SCORPIO, OCT. 22-NOV. 21. From an astrological viewpoint it looks as if you are moving into a very expansive phase, with more scope for utilising your talents and boosting your earning potential, so think positively about moving into a new working environment. If you then entertain clients, you will be happy in the knowledge that they would be comfortable in the 250 bedroomed Holiday Inn Hotel, Croydon, which would be only 5 minutes walk away from your new office. Of course, they in turn would appreciate your generosity. They may, however, already realise that out of town hotel rates are less costly than in town ones.

SAGITTARIUS, NOV. 22-DEC. 21. At present Sagittarians are in a highly fortunate planetary phase which is likely to continue for several months to come. Jupiter, your ruling planet, will not only help you to be more optimistic, but will draw important opportunities towards you and enable you to take the most advantage of them. Thus it is a time when you will find it much easier to relax. Take that 10 minute trip to one of your local 18 hole golf courses and forget the worries of the past few months. Many Sagittarians will find this difficult as there aren't too many golf courses in town, don't worry because you will, this morning, read something that will help you to overcome this minor problem and force you to take a fresh look at your working environment. (Taking a look at the foot of this page may also help).

CAPRICORN, DEC. 22-JAN. 20. During the next few months you will benefit from the planet Jupiter, which is moving into your sign, and is utilising helpful trends and directing your efforts towards future possibilities, especially if you are planning a business move. Whatever is begun now stands every chance of success. So it seems that events taking shape around you will ultimately favour your aims and interests. (One such event has already taken shape and is now available for viewing, see below).

AQUARIUS, JAN. 21-FEB. 19. If you have a special aim or objective then the pattern of events will continue to favour your plans. Aquarians do not enjoy the harsh working environment of city life. Most Aquarians, in fact, would be well advised to consider the alternatives available. Lower overheads, limited running costs and lower wage bills are all part of the ultimate Aquarian dream. Luxurious offices in the heart of a landscaped setting would suit your relaxed approach to life, and with your ruling planet, Uranus, influencing changes in your day to day affairs, you look forward to some pretty spectacular progress. (To speed up that progress, see below).

PISCES, FEB. 20-MAR. 20. Because Pisceans are ambitious people, this seems to be an extremely fortunate time for striving to further business ventures. You could surprise everyone today with a brilliant idea. (Just to help you try this one: "How about reducing our overheads by moving to a more peaceful working climate, which would not only please us, but make the staff happier too?") If you are involved in business affairs, this is a splendid time for establishing useful contacts, discussing plans and signing agreements.

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A Development by Prudential Pensions Limited

Woolworth cuts loss to £1.7m and pays 2p interim

FOR THE six months ended July 30 1983 Woolworth Holdings, stores group, has cut its losses from £18.37m to £1.76m at the pre-tax level and to 3p per 50p share, against 27p. Turnover amounted to £541.61m, excluding VAT, a rise of £73.21m, and a 2p interim is being paid.

Figures for the first half include results of recently-acquired F. W. Woolworth, while comparative figures have been restated on a pro-forma basis as if this company had been owned throughout 1982-83.

Dividing this time, equally between F. W. Woolworth and the d-i-y chain, B & Q Retail, trading profits expanded from £2.2m to £12.01m. B & Q continued to forge ahead with turnover up by 50 per cent and retail profits more than doubled the directors state.

They explain that managers, at all levels, are fully involved in establishing solutions to a series of specific problems and assessing opportunities. The company is, however, unlikely to start implementing many of these in time to affect materially the second half's trading.

They add that the surge in general consumer spending in 1982, which particularly benefited the Woolworth chain, and the fourth quarter last year, cannot be assumed for the second

half of the current year. The pre-tax figure for the first six months included much higher property disposal profits of £4.56m (£32,000), but was after interest charges of £18.33m (£30.85m). There was again no tax.

Prices in the Woolworth chain have been realigned to provide a more competitive stance, which together with the consumer boom, has helped to lift turnover by nine per cent.

Net trading margins have improved and the retail loss in the chain last year has been turned into a small profit.

See Lex

Oriflame shows slight downturn

FIRST HALF results at Oriflame International SA are in line with its expectations. In terms of sales, its underlying growth was 16 per cent over the comparable period last year, although this has been masked once again by the strengthening U.S. dollar against other currencies in which it trades, says the Swedish chairman, Mr Jonas of Jochnick.

Taxable profits of this Luxembourg-based international group of direct sales companies which produce and market their own

brand of cosmetics, were down slightly from U.S.\$3.6m to U.S.\$3.56m in the six months to June 30 1983. Sales, excluding turnover taxes, totalled \$18.53m compared with \$18.7m.

The group's first-half performance has again been boosted by its Scandinavian market. Of last year and has increased Lagonda, the Swedish mail order business, maintained the improvement seen towards the end of its contribution to group profits. It is now in the process of establishing Lagonda operations

in Norway and Finland.

First half tax took \$302,000 (\$452,000), leaving net profits up from \$3.15m to \$3.25m, and earnings per \$1.50 share are up as \$0.61 (\$0.63). An interim dividend of \$0.21 (\$0.20) is being paid. To the UK investor, this represents an increase of 17.2 per cent over 1982 at the half year exchange rates. Mr Jochnick says.

Some 16.25 per cent of the group's shares are traded on the London Stock Exchange.

Second half uplift by George Scholes

Following a second half uplift in pre-tax profits from £1.84m to £2.46m, the taxable surplus at George H. Scholes for the year to June 30 1983, showed a marked increase from £4.63m to £4.83m. The net final interim has been effectively lifted from 9.33p to 12p, which raises the total from an adjusted 13.33p to 17p.

Turnover of this electrical engineer and maker of "Wylex" electrical products, expanded sharply from £18.54m to £22.76m. Tax amounted to £1.13m (£1.45m).

Television Services on target for full year

PRE-TAX profits of USM concern Television Services International are on target for the first half of 1983, on turnover of £1.08m, including results of Platypus Holdings for eight months.

Comparatives, which are those of the Platypus Group for the 12 months ended October 31 1982, are £119,000 and £1.24m respectively.

The directors are confident the company will, for the full year, "comfortably obtain the level of profits"—not less than £300,000—as set out in last January's circular. As stated then, there

will be no interim dividend, but the directors intend to recommend a final payment.

Tax figure for the six months was £78,000 (£88,000 for 12 months) and there was an extraordinary debit for the period of £10,000 being flotation costs. Before these items earnings per share are shown as 0.34p (0.32p), but after the same they are given as 0.2p losses (0.32p).

Television Services has acquired Adrian Munsey Productions, trading as Odyssey Video and Imagination Video, for £250,000.

Stag over £1m mark as trading improves

IMPROVED trading conditions and increased efficiency contributed to higher pre-tax profits at Stag Furniture Holdings. In the 26 weeks to July 1 1983, pre-tax profits almost doubled from £263,000 to £1.04m.

Sales of this Nottingham-based furniture manufacturer improved from £18.3m to £18.96m. The interim dividend is unchanged at 1.75p net—last year's total was 5p from pre-tax profits of £1.02m.

The directors say both sales and profit figures included a full half-year's contribution from Jaysee Furniture (Brighton)—acquired in April 1982—compared with only 12 weeks in the first half of 1982.

They hope that the improvement shown in the first half can be maintained in the second half, but at present the autumn order intake has proved to be rather disappointing.

First half tax was considerably higher at £470,000 compared with £186,000, and stated earnings per 25p share rose from 3.1p to 5.8p.

Panavia Air Cargo

A receiver was appointed to Panavia Air Cargo on September 9 1983. Panavia Air Cargo traded as British Air Ferries until March 1983 when it sold its name, UK operations and the relevant assets to a company which is today carrying on the business under the name of British Air Ferries. The receivership of Panavia does not affect the UK operations of the present British Air Ferries.

The receiver, Mr Adamson of Arthur Young McClelland Moores and Co., is seeking to clarify the position of various aircraft owned or leased by Panavia and also its other assets which were not included in the above sale.

Yearlings total £14m

Yearlings totalling £13.5m at 101 per cent have been issued this week by the following local authorities:

Manchester (City of) £2.5m; Daventry District Council £0.5m; Kirklees Metropolitan Borough Council £2.0m; North East Derbyshire DC £0.5m; Lincolnshire (Borough of) £0.25m; East Staffordshire DC £0.5m; Torfaen BC £0.5m; Bewley BC £0.5m; Thames Valley Police Authority £1.25m; Northavon DC £0.25m; Slough (Borough of) £0.5m; Tonbridge and Malling DC £0.25m; West Wiltshire DC £0.5m; Bournemouth (Borough of) £1.0m; Cambridge City Council £1.0m; Eastbourne BC £0.25m; Hartlepool BC £0.5m; Newbury DC £0.25m.

First Talisman

The recent rights issue by First Talisman Investments was taken up by shareholders as to 94.83 per cent. The remaining 5.17 per cent was left with sub-underwriters.

Nesco acceptance

The Nesco rights issue has met with an acceptance rate of 82.75 per cent. Nesco succeeded in selling the remaining shares in the market, enabling a distribution to be made to those shareholders not taking up their full entitlement. As a result underwriters will not be required to take up any of their commitment.

Cakebread Robey

Builder and timber merchant Cakebread Robey and Co advanced pre-tax profits from £354,000 to £278,000 in the first half of 1983, on higher turnover of £9.14m (£6.97m).

With earnings per 10p share given as 2.8p (2.2p) the interim dividend is being lifted from 7p to 8p. For 1982 a total of 2.7p was paid from pre-tax profits of £618,981.

The directors say the raised dividend does not imply an increase in the full year distribution.

Tax took £187,000 (£148,000) and net profits of £167,000 (£133,000).

Staffs Potteries back in profit

TIGHT COST control and a 9 per cent advance in sales, from £16.9m to £18.41m, has led to profits, before tax, of £117,000 for Staffordshire Potteries (Holdings) in the year ended June 30 1983, compared with losses of £380,000 last time.

At half-way there were losses of £172,000 (£294,000). Mr Bill Bowers, chairman, says he is encouraged by the sales increase achieved in the first two months of the current year in the home market, and by the continuation of the growth in exports. But he adds that he must remain cautious in view of the uncertainties in the world economy, particularly of continuing high interest rates.

There is a loss of per 25p share given as 2p (19.9p), but the dividend is again a nominal 0.01p. Although substantial progress was made in the reduction of borrowings—down by £1.3m, with stocks and working capital reduced by £1.2m—the chairman says that this remains the priority in our cash planning.

Combining marketing successes with a disciplined approach to costs resulted in substantial improvements in profits from both the hollow-ware and dinner-ware units of the Meir Park division.

The improvement in demand for our products is enabling returns to be reaped on earlier capital investment and the optimisation of productivity gains," says Mr Bowers.

Although margins have been under pressure, the Royal Winton division, which supplies

the gift and home wares market, made a "healthy contribution to profits". The chairman says that innovation and the identification of new product opportunities will be the key to the continued success of this sector. He adds that during the current year, Royal Winton will further expand its product development and design resources and will continue to benefit from the increasing use of the Meir Park facilities.

Sales to Western Europe increased by 38 per cent during the year with product acceptability being enhanced by more favourable exchange rates. The group is actively pursuing further penetration of these markets.

In the U.S. there are some signs that demand is improving, and having reduced stocks substantially, "we are well-placed to gain sales as this trend continues".

In Canada, however, demand remains depressed, although with big stock reductions operating costs were halved, the chairman states.

There were operating profits for the 12 months of £816,000, against £12,000 losses, but the pre-tax figure was after interest charges of £689,000 (£588,000). Tax was £87,000 (£83,000) and after dividends £181,000 (£102,000)—virtually all preference payments of £160,000 (£101,000)—there was a loss of £111,000. Last year this amounted to £1.49m which also included extraordinary debits of £370,000.

Significant advance by Air Call in first half

AN INCREASE in turnover and a significant advance in profits was achieved by USM company Air Call in the six months to June 30 1983.

With turnover up at £8.57m, against £7.37m, the taxable surplus moved ahead to £638,000 from £553,000. The interim dividend is unchanged at 1.85p net. During the period there were some important and potentially far reaching developments for this company engaged in telephone answering, paging, car telephone and medical deputising services. In May the Department of Industry issued a Radio Commission licence to Air Call and Mr J. O. Stanley, chairman, says that the 12 year licence should enable the group to substantially expand its range and quality of services.

Also in May the company acquired 75 per cent of Teledata, which provides advertising and media response services, and, says Mr Stanley, a natural extension of the group's existing telephone answering business.

The group is continuing to examine new areas for expansion either by acquisition or investment, or by the provision of services on a joint venture basis, he says.

Expansion has continued in the second half with the setting up of a joint company with Combind Network, a major telecommunications company in the U.S., to develop a network of communications centres throughout the U.S. Air Call will hold 50 per cent of the equity of the new company.

The chairman feels confident that developments of this type will benefit the future and coupled with new opportunities emerging in the world communications market, should ensure continued growth prospects.

Earnings for the first half rose from 4.96p to 1.98p after tax of £327,000 against £162,000, and minorities this time of £3,000. For the year to December 31 1982—pre-tax profits were £1.02m from turnover of £15.15m, and a final 3.75p dividend was paid.

Myson rises above £1m at six months' stage

FOR THE first half of 1983 the Myson Group pushed its pre-tax profits up from £823,000 to £1.02m. The figures were struck after deducting interest charges of £732,000, against £1.15m, and higher redundancy costs of £197,000, compared with £54,000.

Demand for building-related products continues to be erratic. After a relatively buoyant market in the first quarter, in many product areas there was a significant downturn for the same products in April and May.

First half turnover remained static at £2.68m (£25.49m) and trading profits came through at £1.95m (£2.02m)—the group manufactures heating and ventilating equipment.

Interest charges benefited very little from the recent £4.1m rights issue, working capital levels were reduced and borrowings, excluding net proceeds of the rights, were reduced by a further £1.7m.

There is again no interim dividend—the last payment was 1p in 1980.

Cambrian rights allotments

AS A result of the Cambrian and General Securities' rights issue, the new capital shares not taken up will now be allotted to the Ivan Boskey Corporation. Following the rights issue the total holdings of Mr Boskey and his family, including the Ivan Boskey Corp., amount to 4.8 per cent of the ordinary, and 7.8 per cent of the capital shares.

have been subscribed by existing holders or their nominees. The new capital shares not taken up will now be allotted to the Ivan Boskey Corporation. Following the rights issue the total holdings of Mr Boskey and his family, including the Ivan Boskey Corp., amount to 4.8 per cent of the ordinary, and 7.8 per cent of the capital shares.

AMEC

	6 months ended 30th June 1983	6 months ended 30th June 1982	12 months ended 31st Dec. 1982
Turnover	353.8	126.8	263.5
Profit before taxation	10.3	6.7	17.8
Profit after taxation	4.9	3.2	11.6
Earnings per Ordinary Share	7.53p	7.37p	26.4p
Dividend per Ordinary Share	3.50p	2.50p	9.0p

Notes:

1. Taxation on the profits for the six month periods has been calculated at the rate of 52%.
2. The results for the six month periods have not been audited.
3. The 1982 results are based on a merger with Fairclough Construction Group p.l.c. effective from 1st January 1982 and on an acquisition of William Press Group p.l.c. effective on 31st December 1982.

Points from the statement of the Chairman, Mr. Oswald Davies, C.B.E., D.C.M.

- Rationalisation being accelerated.
- Improved management controls introduced.
- Liquidity and cash resources remain strong.
- Board confident of future prospects of the Group.

AMEC p.l.c. is the holding company of the Fairclough and William Press Groups whose activities include civil engineering, building, surface mining, structural steelwork, engineering contracting and manufacturing, specialising in the energy and process industries.

Trade Indemnity

Interim Report

by the Chairman, Mr. Peter Dugdale, on the six months ended 30 June 1983

The Directors have declared an Interim Dividend of 2.26500 pence per Ordinary Share in respect of the financial year which will end on 31 December 1983. This Dividend carries a Tax Credit of 1.01357 pence, making a total of 3.37857 pence per share. The Interim Dividend for 1982 was 2.26500 pence per share which, with a Tax Credit of 1.01357 pence, made a total of 3.37857 pence per share.

The Dividend will be paid on 7 November next to Shareholders on the Register at the close of business on 24 October.

UNDERWRITING ACCOUNTS
PREMIUMS WRITTEN on the three open Underwriting Accounts in the first half of 1983 totalled £20,871,470, an increase of 20.2 per cent on the comparable figure for the first half of 1982.

THE 1981 UNDERWRITING ACCOUNT at 30 June 1983, after making provision for all known claims, showed a debit balance of £588,465. This compares with a credit balance of £798,048 on the 1980 Underwriting Account at the same stage a year earlier.

THE 1982 UNDERWRITING ACCOUNT showed at 30 June 1983 a credit balance of £1,511,213, after making provision for all known

claims. The credit balance on the 1981 Underwriting Account at the same stage a year earlier was £304,118.

Both balances exclude the Underwriting Contingency Reserve, which stood at £2,000,000 at the end of last year.

UNITED KINGDOM

Claims paid in the first half of 1983 on all three open Underwriting Accounts totalled £13.6 million, an increase of 32.0 per cent on the first half of 1982. However, so far in the second half of 1983 there has been a marked fall in the monthly level of claims paid and a reduction in total claims outstanding. Again, in both July and August, the number of business failures notified to the Company was lower than in the same months of last year, the first year-on-year reductions we have seen since January 1982.

The value of new business added to our books continued to grow in the first half of 1983. Projected annual premium income on new policies issued in this period was 21 per cent higher than in the first half of 1982, when the figures were 10 per cent above those for the same months of 1981.

13 September 1983.



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MINING NEWS

BIDS AND DEALS

Zambian copper group returns to profit

BY GEORGE MILLING-STANLEY

A STRICT programme of cost control, currency movements and higher metal prices have combined to return the state-controlled Zambia Consolidated Copper Mines (ZCCM) to profit in the first quarter of the current financial year.

The net profit for the three months to June 30 was kwacha 11.5m (£5.9m). This compares with a loss of K7.4m in the first quarter of the year to March 31 and a full-year deficit of K128m.

The profit for the latest period was struck after mineral export tax and an equity levy totalling K11.7m.

ZCCM attributed the turnaround to the success of the cost-cutting programme introduced early last year, the devaluation of the kwacha in January this year, the

improvement in metal prices and increased sales of lead and zinc.

The movements in metal prices and currencies led, for example, to a 46 per cent jump in the group's average realised price for copper between the first quarter of the last financial year and the latest period.

ZCCM is still cutting production of most metals, but improved demand is helping the group to reduce its high stocks of copper, lead and zinc.

No such healthy trend has yet become apparent in cobalt, however. Output jumped from the fourth quarter's 535 tonnes to 586 tonnes, but sales totalled only 589 tonnes.

Thus the group's success in cutting down stocks last year, even in the face of depressed demand, has been reversed in

the opening three months of the current financial year.

The group is still bedevilled by transport problems. Difficulties on the Tazara railway have severely affected the level of deliveries, resulting in a big increase in stocks in transit.

The improved performance will be some consolation to ZCCM's long-suffering shareholders, who are still waiting for the promised benefits of last year's merger between the former Roan Consolidated Mines and Nebanda Consolidated Copper Mines to appear.

Holders include the Anglo American/De Beers group's Zambia Copper Investments, with 27.3 per cent.

As before, ZCCM has not declared a dividend for the quarter.

Maxwell increases holding in Waddington

BY RAY MAUGHAN

THE TRADING performance of Hawkins & Tipson, marine rope and cordage group, has improved by £850,000 over the last 12 months and the directors will be recommending a 1.5p dividend for the year to August 31 1983 against 1p.

The 36p per share offer for the company by Evered, a Midlands engineering group which is headed by Mr Raschid Abdullah, has been pitched at what the Hawkins board describes as a "bargain basement price."

Mr Maxwell's BPCC failed last week in its £18m bid for the Leeds-based packaging and games group.

Under the rules of the Take-over Panel Mr Maxwell cannot make a full bid for Waddington until September 1984. However, he is allowed to purchase up to 29.9 per cent of Waddington's shares.

Commenting on today's share offer Mr Maxwell said: "We were offered this parcel of shares so we bought them."

Waddington's shares jumped 5p to 335p. In its bid offer Waddington made a cash offer worth 249.6p per share and an alternative share offer worth 278.2p per share.

Centreway sells Edward Jones stake

Gateway Industries, the investment holding company, has sold its 25 per cent stake in the Edward Jones Group.

Mr Perkin said production from the joint venture is likely to begin by the end of 1984, with Corona receiving income by the end of the following year.

The board said yesterday that the company would be seeking to expand the property development and mining interests with a view to establishing a sounder asset base and to decrease reliance on the contracting division as the source of profits.

Edward Jones shares yesterday closed 4p up at 32p.

CROWN HOUSE

Crown House has sold the share capital of its subsidiary Best and May (BM) to Standard Telephones and Cables for £502,000 cash.

In addition, all outstanding indebtedness of BM to Crown House, amounting to £4.55m, has been repaid by BM.

In the year to March 31 1983 BM made an operating profit of £189,000 on turnover of £21.1m.

Following the sale of BM, the Crown House group will no longer be engaged in electrical wholesaling.

Crown will use the proceeds of the sale to expand group liquid resources.

FBC HOLDINGS

The sale of FBC Holdings, the agrochemicals venture jointly owned by Fisons and The Boots Company, was completed on September 14.

Finalisation of the sale of FBC Holdings to Schering AG has been achieved more rapidly than originally expected. When details of the sale were announced on July 18 it was anticipated that completion would occur by the end of September.

The Group has received £60m from this sale, which eliminates net borrowings.

RANK DUBLIN SALES

Rank Organisation is to sell as going concerns its three cinemas in Dublin—the Odeon, Savoy and Metropole—to the Ward and Anderson group, which operates Dublin's Ambassador, Regent and Green cinemas.

Rank is selling the cinemas because they are outside the mainstream of its cinema business in the UK. The acquisition will complement Ward and Anderson's existing cinemas in Dublin.

BELL ELECTRONICS

Bell Electronics, which is liquidating the assets of its off-shore operating subsidiaries at Great Yarmouth and Aberdeen to Ferranti, has also started talks with DB Instrumentation with a view to a merger of its electronics operation based at Bracknell.

Results in brief

PROPERTY HOLDINGS (property investment) for year to March 31 1983: Final dividend 2.5p making 4.3p (3.5p); gross rental income £4.15m (£3.25m); rents payable and property outgoings £987,000 (£801,000); other income £180,000 (£149,000); depreciation and amortisation £5,000 (£7,000); administration costs £331,000 (£287,000); finance costs £1,48m (£1.12m); pre-tax profits £1.88m (£1.57m); tax £264,000 (£230,000); extraordinary credit £50,000 (£60,000); retained earnings per share 6.71p (6.37p).

CELTIC HAVEN (engineer and steel fabricator)—Pre-tax profit £117,000 (£63,000) for the year to March 31 1983. Turnover £298,000 (£2.5m). Tax credit £57,000 (£100,000 charge). Earnings per share 3.5p (6.1p). Final dividend 0.5p, making 0.75p (same).

Directors confident that group will show "useful profit in current year and at least maintain rate of dividends."

ARTHUR WOOD AND SONS (LONG-PORT) (easternware manufacturer)—For first half of 1983 group sales £1.5m (£1.4m). Profit £161,000 (£151,000) (losses £51,380)—tax £50,000 (nil). Directors say group's three manufacturing companies trading profitably and have substantial order book. Group should continue for the next six months with similar results as first half, they add.

LADBROKE INDEX

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Hawkins & Tipson trading upturn

BY RAY MAUGHAN

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Outlining the reasons why Hawkins' shareholders should reject the £3m cash bid, Hawkins chairman, Mr Alan Barrett, says that "your company, like Evered and so many others in British industry, has just come through three painful years of reconstruction and the rewards can already be seen."

Last year's operating loss was converted to a profit of £93,000 in the first half of this year and in the second half he estimates this to have increased to not less than £233,000, making a total

operating profit of not less than £325,000 for the year just ended.

It is estimated that turnover in the year just ended reached £12.7m against £17.02m in the previous 12 months and interest payable amounted to £256,000 leaving pre-tax profits at £69,000 before closure and disposal costs of £87,000, net of tax.

After a substantial payroll cut, Hawkins says that "sales per employee have increased by more than 90 per cent and overheads today are lower than four years ago in spite of punishing inflation."

Further regrouping and streamlining of rope and cordage production at Hallshaw in East Sussex will give lower costs in 1984. Seventeen acres of land near the centre of the town have been released and offers in excess of £500,000 have been received for five acres.

Cash conservation and disposal proceeds have combined to cut debts of £4m taken on in 1979 to £700,000. "With greatly reduced interest to pay," Mr Barrett says, "future profits will be largely for the benefit of shareholders."

SHARE STAKES

Whatlings—Epicure Holdings, with a subsidiary, is interested in 625,000 ordinary (5.6 per cent).

Rowland Gaunt—Queensway Securities has sold 50,000 ordinary, reducing its holding to 28,435 shares (9.47 per cent of issued share capital).

Walker and Staff Holdings has acquired 112,316 of its own ordinary shares, representing 4.99 per cent of the issued ordinary capital.

Lep Group—Border and Southern Stockholders Trust has purchased 145,470 shares, increasing its holding to 709,000 shares (9.98 per cent). Lake View Investment Trust has sold 212,577 shares, reducing its holding to 150,000 shares (2.14 per cent).

Shareholders Investment Trust and its subsidiary General Stockholders Investment Trust have purchased 450 shares and 655 shares respectively, increasing their holdings to 475,000 and 70,000 shares (7.77 per cent).

Dreamland Electrical—Throgmorton Trust interest in 1,455,000 ordinary has been reduced to nil. Penland Investment Trust has acquired an interest in 1,455,000 ordinary (8.9 per cent).

Yorkshire and Lancashire Investment Trust—By virtue of participating in the sub-underwriting of Y and L's recent acquisition of the Young Companies Investment Trust, Drayton Consolidated Trust has become interested in 1,798,948 ordinary, representing 7.03 per cent of the increased ordinary share capital.

Noble and Land—Select Investments now owns 320,000 ordinary, representing 5.6 per cent of the share capital.

ESR Ltd—The Morgan Guarantee Trust of New York interest in the company has now fallen below 5 per cent and stands at 7,562,056 ordinary shares.

Tilbury Group—Suter holds 1,050,000 ordinary after taking into account the recent bonus issue.

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Accountancy Appointments

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A leading international bank whose extensive overseas activities include several major foreign subsidiaries requires a Chief Financial Officer to become responsible for all aspects of financial control, budgeting and accounting from a headquarters base in the City. Active participation as a senior member of management in the development of strategy and commercial policy is a vital part of the function.

Applicants must be graduate accountants or MBA's with substantial experience at this level in an international environment in a large scale financial, commercial or industrial corporation. Skills in man management, financial analysis and large computer based accounting systems are important. Age guideline 35-45.

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This is an opportunity to make a significant contribution to the management of a manufacturer and distributor of quality consumer products, with a turnover of approximately £6m. The Company is part of a highly successful British group, and should soon benefit from a major reorganisation. Candidates must be qualified accountants, probably aged 30-45, with substantial experience in a manufacturing environment, preferably consumer goods. Knowledge of computerised accounting systems, standard costing and stock control is essential. The position requires a strong

personality and the ability to communicate fluently. Conditions of employment are attractive, and assistance with relocation expenses will be provided if appropriate. Applications, which will be treated in strict confidence, should contain relevant details of career and salary progression, age, education and qualifications. Please write to Geoffrey Thiel, quoting reference 1219/FT on both envelope and letter.

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Written applications containing career details should be forwarded, in confidence, to Richard Norman, F.C.A., or Robert N. Collier at our London address quoting reference number 4169.

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There are two newly created positions. One involves the monitoring of the new company operated ventures, dealing with the full range of reporting requirements of partners and corporate management. The position may require trips to Aberdeen and needs an individual with a strong personal profile to cope with the representative aspects of the role. Previous oil company experience would be an advantage.

With the second appointment, the company is seeking to strengthen its budgeting and forecasting facilities with the further

development of computerised systems in this function. An individual with the blend of forecasting and data processing skills will be involved with all physical areas of the company's activity both new and established.

In return for the excellent promotional prospects afforded by the company's growth rate, it demands a high level of personal motivation and determination. Flexibility, initiative and enthusiasm are essential personal attributes for successful integration into the existing team.

Please reply in confidence giving concise career and personal details and quoting Ref. ER634/FT to J.J. Cutmore, Executive Selection.

Arthur Young McClelland Moores & Co.,
Management Consultants,
Rolls House, 7 Rolls Buildings,
Fetter Lane, London EC4A 3TH.



Arthur Young McClelland Moores & Co.
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APPOINTMENTS WANTED

CHARTERED ACCOUNTANT

Age 48, trained by large City firm, former merchant banker, stock exchange investment, corporate finance and investigation specialist. seeks position with City firm in one or more of these areas.

Write Box A.8279, Financial Times
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Aged 30 to 35, applicants should be qualified accountants with some experience of management in industry. Knowledge of DP applications is highly desirable, and experience in dealing with the requirements of a USA parent company will be useful.

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Please write, enclosing full personal and career details to Michael Ping, quoting reference FT/453/P.



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Becket House, 1 Lambeth Palace Road, London SE1 7EU.

Financial Controller Electronics c.£20,000

For those who have already experienced the drudgery surrounding many finance appointments this will seem like a breath of fresh, even spring-like, air (albeit in September). Briefly, I have been retained to find an individual capable of providing a creative financial management input to what is an expanding autonomous company within the Schlumberger organisation.

Schlumberger is recognised as one of the world's most successful and truly trans-national companies. Its management philosophy leans heavily on the concept of a high level of autonomy for the companies within the group and indeed each individual's contribution within that business. As a result the potential career progression can be matched by few other companies within the world.

As Financial Controller you will be responsible for a team providing financial analysis in support of new product introductions, and the associated expansion of manufacturing facilities. In addition you'll have the responsibility for an expanding DP team and the management and financial accounting functions. Your involvement in the company's financial business planning will be paramount. Reporting directly to the General Manager, you will be a key member of the senior executive team.

You will recognise this as an opportunity to become deeply involved in the overall running of a business. It's likely that you'll be aged 28-40, of Graduate status and possess formal accounting qualifications. Success will ensure future progression.

Please forward a comprehensive curriculum vitae to
Tim Davies, Macmillan Davies Personnel
Consultants, The Old Vaults, Parliament Square,
Hertford SG14 1PU. Tel: (0992) 552552.

**Macmillan
Davies**
Consultants



Macmillan Davies International Search Executive

Financial Controller Manufacturing North East

c. £16,000
+ Car.

An expanding industrial manufacturer with an exciting product range requires a widely experienced financial controller.

The main tasks will be to install first class costing and reporting systems, to plan and arrange the company's financing, and to help the managing director to develop the business.

The position will appeal to an energetic accountant with extensive manufacturing systems experience, all-round financial management abilities and a positive personality. The prospects for the right person are very good indeed.

Write in confidence with brief career details, quoting reference L/313, to: C. I. McBride, Executive Selection Division, Peat, Marwick, Mitchell & Co, Alredale House, Albion Street, Leeds LS1 5TY.

**PEAT
MARWICK**

Our client's rate of growth has been dramatic over recent years following a multi-million pound investment programme with a current turnover well in excess of £25 million. Their business plan identifies considerable future market growth and as a consequence the company needs to add further professional strength to their finance and commercial function.

Young Commercial Accountant

circa. £11-£14,000 South East

Whilst this appointment will have particular financial and management accounting responsibility, it will also include a broad range of management involvement in the business. We need to find a person who can make an effective contribution to the development of D.P. based control systems, key project activities and staff management.

Candidates must certainly be qualified and technically competent and have had considerable exposure within a developing D.P. environment. Age range is likely to be 25-32 and we are looking for an unusual degree of creativity and flexibility with acute commercial awareness rather than an accountant who merely processes numbers and data.

The appointment will offer an attractive salary package and is located in a pleasant area of Kent.

Brief but comprehensive career details to G. J. Cassell, New Appointments Group, Personnel Consultants, 5 Park Road, Sittingbourne, Kent. Tel: (0795) 75431.

nag New Appointments Group
Personnel Consultants

Internal Auditor

BANKING

c.£26,000 tax free

Kuwait

Our client is a leading Kuwaiti bank with an extensive national and international branch network. Reporting to the General Auditor, he will be responsible for planning and supervising the work of a substantial and well established internal audit team. Rapid career development prospects are excellent.

Candidates, aged around 30, must be professional accountants with at least five years' post qualifying audit experience with a strong involvement in commercial banking.

Ideally including auditing of UK branches of overseas banks. Familiarity with American banking practices and with audit software would be advantageous.

Salary is around £26,000 tax free and the benefits include furnished accommodation, forty days annual home leave and children's school fees.

Please send full career details, in confidence, to A. R. Duncan at Bull, Holmes (Management) Limited, 45 Albemarle Street, London W1X 3FE, quoting Ref: 327.

**Bull
Holmes**
PERSONNEL ADVISERS

Financial Controller

West of Scotland

Executive Appointment

The Schlumberger Group, recognised as one of the world's most successful organisations in the modern technology industry, requires a Financial Controller for their Scottish Business Division of Sangamo Controls. This autonomous company is itself a market leader in electrical controls and the fast developing energy management industry.

Reporting to the General Manager, you will lead, manage and develop the finance function, to ensure the co-ordinated provision of financial information both for the Division and for Group Headquarters in Paris.

**SANGAMO
Schlumberger**

Qualified, you will have demonstrated significant achievements in your career to date, including development of computerised systems - an IBM system 34 is presently in use. A succinct communicator with a strong personality, you will be expected to have a major impact on the business, both in financial control and commercial development.

The salary and benefits package is commensurate with the position, and career prospects within the Group are excellent. Please send full c.v. in the first instance to:

Alison Lees,
Personnel Manager,
Sangamo Controls,
Industrial Estate,
Port Glasgow, Renfrewshire.

Handwritten signature: *Handwritten signature*

Accountancy Appointments

Chief Internal Auditor Insurance

Salisbury
to £20,000+car & benefits

UK Provident is a successful, rapidly growing, life insurance company. This new appointment has been created by the Board to establish an internal audit function to contribute to the maintenance of the company's high level of financial control.

Reporting to the General Manager, you will initially be responsible for developing and implementing a comprehensive programme of financial auditing in an increasingly complex computer-based accounting environment. A positive contribution to the further growth of the business is also expected, as scope exists for the evaluation of operational as well as financial activities.

Candidates will be Chartered Accountants, over 30 years of age, with extensive auditing experience, preferably gained in a financial services or commercial sector company. Knowledge of

computer-based systems and their development is essential. A self-starter, the individual must also possess a positive personality and well developed communication skills.

Applications, which will be treated in confidence, should contain relevant details of career and salary progression, age, education and qualifications.

Please write to Kevin Rotherham, quoting reference 1196/FT on both envelope and letter.

Deloitte Haskins + Sells
Management Consultants
128 Queen Victoria Street, London EC4P 4JX

Corporate Investigations

North Midlands to £16,000+car

An important opening has arisen for a graduate accountant, preferably ICMA, or MBA to join a small team working at the centre of a £multi-billion International Engineering Group with an extensive range of interests.

The role, which is intellectually challenging, is primarily concerned with investigations into matters of corporate importance throughout the Group, with a particular concentration on a variety of financial and management control issues. The work involves regular exposure of the highest level.

A sound all round business training with specific experience of large scale manufacturing management control systems is required (the latter for one key element of the work only). Personal qualities must include well developed skills in analysis, communication and team management, coupled with the ambition and drive to develop a career well beyond this particular role.

The age guideline is late 20's/early 30's. Base location is North Midlands. Relocation assistance will be available if necessary.

Please reply, quoting ref. L 81, to:

Brian H Mason
Mason & Nurse Associates
1 Lancaster Place Strand
London WC2E 7EB
Tel: 01 240 7805

Mason & Nurse
Selection & Search

GUIDE TO ACCOUNTANCY RECRUITMENT CONSULTANTS

On Thursday, September 22 1983, the Financial Times proposes to publish a recruitment feature for newly qualified Chartered Accountants to coincide with publication of the list of successful candidates in the Institute of Chartered Accountants Part II examination.

This feature will give 100% coverage of newly qualified ACAs. (A complimentary copy will be sent to all at their home address.) As part of this feature we will be including a comprehensive guide to recruitment consultants serving the accountancy sector. Entries, which will include company names, address and telephone number, will be charged at £45. Additional information can be included at £10 per line.

To book space or for further information call:
FRANCIS PHILLIPS
on 01-248 4782

Management Consultants

Successful Business or Financial Managers

to £25,000+car

London, Birmingham and Manchester

We are the UK arm of one of the largest international accounting and management consultancy practices.

As consultants, we provide services to a variety of industrial clients both large and small, across a wide range of sectors. This might involve advising senior management on such matters as:

- MIS design and implementation
- profit improvement reviews
- marketing and business strategies
- cost management programmes
- new product development and pricing

We now need additional consultants to join our professional team. You will have a good first degree and a recognised accountancy qualification. Your career will be based in profit driven industrial companies and should have exposed you to a variety of functional areas. You should have had six years' experience since qualifying leading to a senior management position. This may include previous consulting experience.



Arthur Young McClelland Moores & Co.

A MEMBER OF AMSA IN EUROPE AND ARTHUR YOUNG INTERNATIONAL

We can offer the variety of working on a wide range of assignments, often as a member of a multi-discipline team. We will also provide a continuing training programme to build on your existing skills.

The positions will be based in London, Birmingham and Manchester. We offer you the opportunity to enhance your career in a creative, achievement-oriented environment not only by broadening your experience but by involvement in the management of a fast growing practice.

Age indicator: 28-35. If you believe that you can meet our requirements write to Ian Tomlinson (quoting Ref. FM/2/FT) giving concise career and personal details. If you prefer, telephone in confidence for an initial discussion. **Arthur Young McClelland Moores & Co., Management Consultants,** Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 3TN. Telephone: 01-831 7130.

Finance Manager - Europe

c. £17,000 + car

BOC nowsco Limited, a subsidiary of Nowasco Well Service Limited of Canada, is a major international oilfield service company with sales in excess of US\$150m per annum. The Company is seeking to recruit an experienced financial manager to take responsibility for the accounting activities in its European operations.

Reporting to the General Manager—Europe, the Finance Manager will be responsible for all aspects of day-to-day accounting and financial reporting; the further development and introduction of a computerised accounting package and considerable involvement in the development and implementation of an appropriate tax and financial management strategy.

It is essential that candidates are qualified (preferably C.A.) and have experience of managing day-to-day accounts activities in an international environment. Ideally this would have been gained in a multi-site energy industry company and would have included exposure to international tax and financial management problems.

In addition to the salary offered a generous benefits package will include a company car, a profit-share scheme and contributory pension and accident insurance plans. The position will be based in Great Yarmouth and relocation expenses will be reimbursed as agreed. Some travel will be involved.

Applicants should send a comprehensive curriculum vitae in the first instance to:—
Ian R. Blackmore, International Personnel Manager
BOC-NOWSCO LIMITED
Boundary Road, Harveys Industrial Estate
Great Yarmouth, Norfolk



Corporate Finance-USA Director Designate

In order to fulfil their plans for expansion in the U.S.A. Heron International wish to fill this important new post for Heron Financial Corporation, the holding company for their U.S. activities.

The work will involve principally the negotiation and documentation of property transactions, financial/banking arrangements and commercial and corporate transactions particularly acquisitions. The candidate should be fully experienced in these matters, preferably in a U.S. context, and must be able to deal with the complex and detailed legal, tax and accounting implications arising from the transactions envisaged.

The position will be most suitable for a candidate with a legal or accounting background either in a professional firm or in a large corporation or with merchant banking experience. It is unlikely that anyone with less than 10 years' relevant experience will have the ability to take on and succeed in this demanding position.

Although the post will be based initially in London a considerable amount of travelling to the U.S.A. can be expected.

Salary, benefits and other terms are negotiable but will be amply rewarding for the right candidate and it is envisaged that a Board Appointment will be made at the end of 12 months.

Please write in the strictest confidence to: Harry Dobin
Heron International PLC
Heron House, 19 Marylebone Road, London NW1 5JL.



Young Financial Managers

An outstanding career opportunity for a high calibre Accountant Aged Mid Twenties c.£19,000 p.a. Thames Valley

Mars Confectionery has a record of profitable growth which has made it the leading manufacturer in the UK's largest packaged goods market.

Sound financial management has enabled us to maintain our impressive record of commercial success and this, combined with internal development, creates a need to appoint a high-calibre young Accountant to join our highly professional team.

Responsibilities will include the management of a small group involved in either financial planning, financial accounting or management accounting as well as contributing to the overall financial management of the company.

This position will be of appeal if you are currently working in industry, or if you are in the profession and are looking to gain experience in a fast moving industrial environment.

Our need therefore, is for a qualified Accountant (A.C.A., A.C.M.A., or A.C.C.A.) with a good degree and an impressive professional track record. Good communication and interpersonal skills are essential for success in our environment.

We offer the successful man or woman a substantial remuneration package which includes a salary in a range from £17,000 to £24,000 p.a., and, where appropriate, assistance with relocation to the Thames Valley. Career prospects and opportunities for further development are excellent either within Mars Confectionery or other Mars Group Companies in the UK or abroad — and not necessarily limited to financial management.

Please write with brief details of age, qualifications and experience to: George Oakham, Personnel Department, Mars Limited, Dundee Road, Slough, Berks.



Assistant European Financial Controller

Windsor - c.£15,000 + bonus, car, etc.

INMAC is a highly successful and rapidly expanding international group, marketing a wide range of computer accessories.

They now need a qualified accountant to develop efficient operating systems throughout Europe and to assist the European Financial Controller in the overall management of the company's financial and administrative affairs.

Candidates should have had at least two years' appropriate experience since qualifying. Some experience with a well run international trading company would be particularly welcome.

Commercial nous and strong personal qualities are required, and prospects for advancement into general management are described as excellent.

Please reply in confidence, quoting ref 2550/L, to E. M. Nell, Peat, Marwick, Mitchell & Co., Executive Selection Division, 165 Queen Victoria Street, London EC4V 3PD.



Treasurer

The UK branch of Wood Gundy Limited, a major Canadian Investment House, requires a Treasurer for its International Operations. Based in London, duties will include management of Financial Accounting and Securities Departments totalling 60 persons.

The successful candidate will be a Chartered Accountant, aged 27-35 preferably with relevant experience in the securities industry.

A highly competitive remuneration package is offered.

Applicants should send a detailed curriculum vitae to Mr. W.J. Meredith, Wood Gundy Limited, 30 Finsbury Square, London EC2A 1SB.



Financial Appointments

ASSISTANT CONTROLLER — EUROPE

C. London £14,000+car
This computer hardware group, worldwide turnover \$1 billion, manufactures and markets IBM compatible equipment throughout Europe. As a key member of the finance team this young qualified accountant will act as a Controller for growing and newly established profit centres and review all aspects of business policy. Candidates can expect early international promotion. Call Bill Currie, B.A. — Ref: 6892

BANKING ANALYST

City £11,000+Subsidised Mortgage
Our client seeks a Graduate Accountant (23+) to work in their Financial Services Division. Duties will embrace forecasting, management accounts analysis, budgeting and variance analysis, and corporation and personal tax computations work. You will have already gained experience in the Financial Sector either in an analytical role whilst qualifying, or as an External Auditor for a bank. The ability to think clearly and express yourself lucidly is essential. Call Alistair Primrose, A.C.I.S. — Ref: 6783

FINANCIAL ANALYST

London to £14,000
High job satisfaction is undoubtedly one of the carrots offered by this well known multinational. Creative involvement in project appraisal, profitability assessments, budgeting and long term strategic planning will provide fresh stimulus for experienced analysts and an excellent training ground for recently qualified accountants of the right calibre. Call Valdek Cegiowski, M.A. — Ref: 6849

INTERNATIONAL BANKING

Accountant, AIB or MIRA £13,500
Our client a prominent U.S. Multinational Banking Corporation is constantly looking for highly motivated professionally qualified individuals who aspire to a career in International Banking. Initial openings are in European Audit which is seen as the training ground for potential management and provides valuable exposure to the bank's operations. Call Ian Dutton B.Sc. — Ref: 6896

TREASURER/ASST TO FINANCE DIRECTOR

Berks £16,000
A small publicly-quoted group is seeking an ambitious young graduate accountant to join their Head Office to learn about their Treasury function and carry out project work for the Finance Director. The right person would move to a board level role in a subsidiary within about 2 years. Candidates should be qualified and in their late 20's. Call Jane Woodward B.A. Ref: 6859

Personnel Resources Limited
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LEADING SPECIALISTS IN FINANCIAL APPOINTMENTS

Financial Controller

High Tech London
up to £18,000 + benefits

Our client is a young, high growth, high tech systems house with projects in Europe and the U.K., which is backed by a substantial private group.

An attractive new opportunity has arisen for an ambitious qualified accountant, aged 27-35, to make a major contribution to the future growth of the business.

Reporting directly to the M.D., the controller will be a key member of the management team and will be responsible for developing the accounting management information and cash management systems, including foreign currency.

The successful candidate should have sound experience of computer systems and project costing and the ability to impose stringent financial controls, but above all will be able to produce evidence of commercial flair, high motivation and the determination and drive to succeed and grow with the Company.

Please send adequate details in confidence to: Peter T. Willingham (Ref: LM 50) or telephone for a Confidential Career Summary form. Spicer and Pegler Associates, 36-40 St. Mary Axe, LONDON EC3A 8BJ. Tel: 01-283 3570.



NEWLY QUALIFIED ACCOUNTANCY APPOINTMENTS

Thursday
22nd September 1983

The Financial Times has arranged with the Institute of Chartered Accountants to publish a list of those candidates who were successful in the recent Part II examinations.

We propose to publish the list in our issue of Thursday, 3rd March 1983, which will also contain several pages of advertisements under the heading of "Newly Qualified Accountancy Appointments." This feature will give 100% coverage of newly qualified ACAs (a complimentary copy of 22nd September will be sent to all at their home address).

Advertising rates will be £1.50 per single column centimetre. Special positions are available by arrangement at premium rates of £37.50 per s.c.c. Newly qualified Accountants, especially Chartered, are never easy to recruit — don't miss this opportunity!

For further details please telephone
01-248 4782 or 01-236 9763

TAX PLANNING & Financial Control

Our clients, London based Chartered Accountants, offer a unique concept in financial control and management services to an international clientele. To power further expansion they now wish to appoint an outstanding Chartered Accountant aged under 40, specialising in taxation and possessing a high degree of accounting skill. A very substantial rewards package is envisaged.

The specification includes a mix of one-off consulting assignments as well as a portfolio of international and UK casework including complex offshore planning. Overseas clients include major corporations and private individuals.

For full job description write in confidence to Mark Lockett at John Courtis & Partners, 104 Marylebone Lane, London W1M 5FU, showing clearly how you meet our client's requirements, and quoting MLR/9036.



John Courtis and Partners

TECHNOLOGY

EDITED BY ALAN CANE

NASA AWAITS THE GO-AHEAD FOR SPACE STATIONS IN THE 1990's

Industrial parks that spin in space

BY DAVID FISHLOCK

THE National Aeronautics and Space Administration is planning an "industrial park" in earth orbit for the early 1990s, circumnavigating the globe every 90 minutes. Such a scheme for a permanent U.S. presence in space was outlined by Mr John Hodge, director of the special task force of about 25 assigned last year to the job of planning a multi-purpose space station.

NASA's U.S. \$9bn plan — not yet finalised — is expected to go to the White House this autumn in the hope of getting President Reagan's support for its first funds in 1985. Mr Hodge, speaking at Stanford University in California last Friday, said NASA hoped to have its space station in orbit by 1991. It would be big enough to accommodate up to eight people at a time, spending 3-6 months at a stretch in space. It would be put in orbit and serviced by the Space Shuttle.

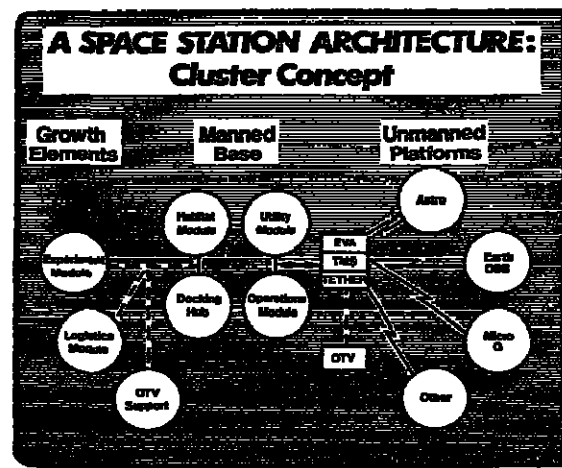
At present, Space Station is seen as a cluster of different

Grumman, Lockheed, McDonnell Douglas, Martin Marietta, Rockwell and TRW. Each received last summer a \$500,000 contract to examine missions "that require or would materially benefit from a permanent Space Station in low earth orbit."

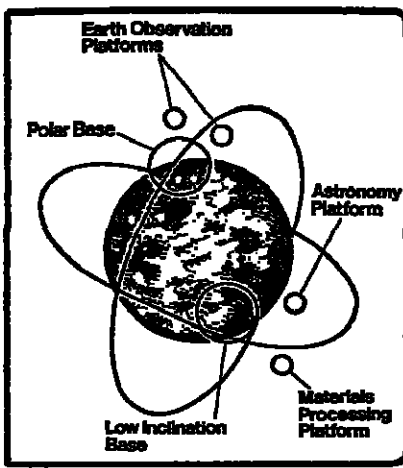
Since their reports landed in spring, the task force has sharply increased the estimated cost of its "industrial park," from \$4bn-5bn to \$7bn-9bn. The latest estimate is based on a facility capable of carrying out a total of 107 missions between 1991-2000.

"We're trying very hard to reach and involve user communities," says Mr Terry Flinn, Hodge's aide on policy matters. He says the contractors stressed the importance of man's presence in space and the task force is trying hard to get "the proper mix of man and machine."

The accompanying sketch shows the cluster of facilities which might come together as NASA's first industrial park in



The concept of facilities clustered in space includes both manned and unmanned stations. Stations will be industrial plants, some will look inwards to Earth, others to the stars.

SPACE STATION DEFINITION
PRELIMINARY MISSION DATA BASE (1991-2000)

SCIENCE AND APPLICATIONS	
Astrophysics	22
Earth Science and Applications	5
Solar System Exploration	10
Life Sciences	6
Materials Science	4
Communications	1
COMMERCIAL	
Materials Processing in Space	11
Earth and Ocean Observations	14
Communications	14
TECHNOLOGY DEVELOPMENT	
Materials and Structures	5
Energy Conversion	3
Computer Science and Electronics	2
Propulsion	2
Controls and Human Factors	5
Space Station Systems/Operations	5
Fluid and Thermal Physics	4
TOTAL	
	107

The first U.S. space stations will fulfil commercial, research and development roles. Basic Science research projects still form an important part of the workload.

requirements for a space station.

ESA and Japan are studying elements they might develop for inclusion in the industrial park. Italy, in studies of its tethered satellite system, will include the possibility of applying tether concepts to a space station.

But the biggest uncertainty seems to be the role of the U.S. Department of Defense. The interest of the Pentagon in space as a new battleground has been growing rapidly. The U.S. Air Force created a Space Command just one year ago; the U.S. Navy more recently.

For the first time last year the Department of Defense spent more on space than civil

gallium arsenide photo-voltaic arrays, regenerative fuel cells and nuclear systems; cryogenic fluid management; thermal management; crew systems and life support, including development of prolonged extra-vehicular activity for the crew, and the development of human capabilities, including faster responses to situations and crises.

The task force has the support of a small research and development effort within NASA's space research and technology programme. This is chiefly in such areas as systems control and data management, regenerative life support, and power systems. As Flinn sees the task: "we've got to get it to the state where a project director is willing to bet his reputation on it." John Hodge, his boss, is himself one of NASA's first flight directors.

Why manned? Grumman, one of the task force's contractors, cites as one reason "the very first manned Skylab flight, when the team of three astronauts was able to repair the launch-damaged laboratory and save that extremely expensive orbiting array." Grumman believes that "human adaptability and versatility in the space milieu were demonstrated repeatedly in the Skylab."

The task force is also paying heed to international interest, although no commitments have been made yet. Several countries have asked how they can participate in such a venture. The European Space Agency, W. Germany, Canada and Japan are all making separate but parallel studies of mission

FINNISH RED CROSS INTERFERON

Providing tools for research

"OUR DOORS are open to researchers, even to the commercial world." So says Professor Harri Nevalinna, at Finland's Blood Transfusion Service in Helsinki, whose unit is one of the leading producers of interferon in the world for research.

Much controversy still surrounds the drug Interferon — hailed at one time as a possible "wonder cure" for cancer and a few other diseases. After initially encouraging results some researchers gave false hope that interferon was the panacea for cancer.

Now some 20 years on researchers are still trying to find out what makes Interferon tick. There remains the belief that interferon does have a role to play in eradicating disease particularly cancers but there is still a lot of basic research work to be done.

The Finnish Blood Transfusion Service is happy to provide its particular versions of Interferon — there are a number — at cost price to a number of leading research centres. The service became involved with Interferon production thanks to Kari Cantell who, in the early 1960s, decided to develop methods to produce enough of the material to enable trials to start.

Until 1980 says Hanna-Leena Kauppinen who runs the Interferon production department "we were the largest and the only group producing it." Then the biotechnology companies developed methods to produce Interferons with the hope of producing in far greater quantities than the blood transfusion services which use the white cells in blood.

For the Finnish Blood Transfusion Service, white cells in the blood are often a waste product. But these are the very cells which can be used to make Interferons using conventional technology. White cells are removed from the donated blood because using all the blood cells during a transfusion can sometimes set up an adverse reaction in a patient.

The basic principle used by the Blood Transfusion Service, Ms Kauppinen explained, was to stimulate the white cells to produce Interferons. "We collect the white cell fractions and remove any residual red cells. This may sound very simple but it is a crucial part of the process," she explained.

The purified cells are then held in a culture medium to keep the cells alive and an influenza virus is introduced.

This virus causes the white cells to produce alpha interferon. After six hours the interferon is diffused into the culture medium.

The interferons thus produced are very dilute so the final step is to purify and concentrate the interferon by 100 times. But even at today's production rate the group can only produce enough of the drug to treat 1,000 patients so its production methods remain very much a research tool.

Commercial companies such as Celtech in the UK and research centres around the world including the Karolinska Institute in Stockholm and the Anderson Institute in Houston have researched into Interferons.

But why does the Finnish National Blood Transfusion Service continue to make Interferons when so many others are now in the field — including Celtech — who produce the material using biotechnology?

When Cantell first produced Interferon in quantity there was no other supplier. Demand came from research centres all over the world. The group specialised in producing alpha interferons because white blood cells produce at least eight sub-types so early experiments were centred around mixtures of Interferons.

When single Interferons (made by biotechnology) came along in 1980 we thought that this would diminish demand for our production," said Professor Harri Nevalinna at the service. True, there was a drop in 1981 but now demand is as strong as ever.

The reason was increasing interest in the Interferon sub-types. Single Interferons said Ms Kauppinen did not produce as promising a result in the fight against cancer as did the mixtures. No-one really understood how the different Interferons interacted and so researchers are now turning back towards the type of Interferons that the transfusion service provides.

"This year we produced 50 per cent more than last year," said Ms Kauppinen. "The question still remains whether or not Interferon has a future?" said Professor Nevalinna. Until that question is answered the blood transfusion service is happy to continue to produce Interferon for whoever wants it. ELAINE WILLIAMS

Newspapers
Small job equipment

A.M. VARTTYER has introduced a screen and keyboard digital phototypesetting equipment which at £15,495 is expected to bring the technique to small jobbing printers and setting companies as well as in-plant printing departments and even small newspapers.

The user sits at what amounts to a word processor coupled to an advanced digital photo-deck. When text is perfected on screen (12 inches, 14 lines of text) the setter will produce output on film or paper in one of 16 different type faces and 163 sizes from four to 85 point. The unit, designated Comp/Edit 6000, uses the Spirscan digitising and imaging system and "prints" each character on the face of a CRT for exposure of the film or paper. A communications option allows the Comp/Edit 6000 to accept text from other word processors, computers and remote terminals, giving remote typesetting. More on 0442 42351.

ATE
File transfer

MEMBRAN SAYS it can now provide file transfer between any two of its MEM33005 automatic test equipments (ATE). The link provides a fast and convenient way to transfer ASCII and binary files from one tester's computer to another or from a programming station to a tester.

The effect is to eliminate the need for the physical transfer of disc pack, magnetic tape or floppy disc. Using the link, test programs, data and results—even comments and commands—can be sent, between equipments, in the same building or on different sites. More on 0202 893335.

facilities — hence Hodge's term "industrial park" — some manned and some unmanned, that will serve both common research objectives and high specific missions. Hodge says NASA is making "an unusually extensive definition of a potential Space Station."

This is partly at least in response to critics who said that its Space Shuttle failed to meet potential users' requirements sufficiently. No previous NASA project has had such resources devoted to the planning stage. Experts are allocated to the task force as and when Hodge needs them.

He has also had mission analysis studies performed by eight aerospace contractors: Boeing, General Dynamics,

space. It comprises both manned and unmanned satellites. It is seen as serving both as a laboratory in space and as an operating base from which satellites could be serviced, large structures assembled, and an orbiting terrestrial vehicle (OTV) could base itself. As a "first step," the task force has outlined a scheme involving a manned base and a small unmanned platform at 23.5 degrees, with a second unmanned platform in polar orbit (see sketch).

Six technology challenges beyond the Space Shuttle technology have been defined by the task force. These are advanced end-to-end information systems based on fault-tolerant software; high-capacity electrical power generation by such systems as

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No man is an island on our Planet

Think about the number of separate items of electronic equipment you have in your organization: computers, VDUs, word processors, printers, facsimile machines, viewdata terminals... Each one purchased piecemeal by different departments from different manufacturers. Each one ticking away, doing its own job, in total isolation from all the others.

Then think of the effect on your business if they could all communicate with each other. Think how it would smooth your operations, improving efficiency, improving productivity. Saving time, saving money.

That's precisely what the Rascal-Milgo Planet can do for you.

Planet is a low-cost, easy-to-install, electronic "ring main" into which you plug all

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RSP 008

THE MANAGEMENT PAGE: Marketing

EDITED BY CHRISTOPHER LORENZ

Advertising

Frank Lowe turns West for growth

Feona McEwan on a merger that has significant implications

IT IS four years since the first of Britain's new wave of advertising agencies began to grab attention. Breakaways, many of them from older and more traditional advertising houses, they argue that small is best and more importantly most creative.

Some are now sadly dead, others have been taken over by more robust bigger brothers. But the remainder—such as Leagas Delaney, Cold Greenlees Scott, Bartle Bogle Hegarty—are flourishing and continue to set a new pace for the industry.

Yesterday the new agency brigade notched up another win when one of its number—Lowe Howard Spink—became one of the first British agencies to gain a controlling interest in the UK subsidiary of an American multinational. A merger has been agreed between British-based Lowe and American-owned Wasey Campbell-Ewald.

The new company, of which Lowe has a majority shareholding, will be known, rather wordily, as Lowe Howard Spink Campbell-Ewald and will be headed by Frank Lowe as executive chairman. Bill Murphy, chairman of Wasey, will also be on the board.

Not everyone in the industry is enthusiastic about the merger. Some believe that keying into a multinational network is likely to dilute the very creative strengths that put the Lowe Howard Spink agency where it is today.

It is nonetheless something of a triumph for Mr Lowe, a colourful figure in the industry—and not only because of the famous hand-knit sweaters that are his hallmark. He made his name as a collector of creative talent in his Collett Dickinson Pearce days when he worked on a clutch of legendary campaigns which won a bevy of creative awards, including the surrealist Benson

and Hedges cigarette campaigns, the Heineken lager which refreshes the parts other beers cannot reach, and the Fiat "handmade by robots" ads.

It was in May 1981 that Lowe, then managing director of GDP, together with his deputy Geoff Howard-Spink—who, it has been said, has a sympathetic way with marketing men, broke away from their *alma mater* to go it alone. They took some £12m of business with them. For an agency that set up shop just two years ago, acquiring control of the London end of an American multinational is sweet music indeed. "It's extremely exciting," says Frank. "I could never have imagined that after just two years we'd be in this position."

Though forthcoming with his thoughts about the deal, Lowe is very reluctant to talk about financial arrangements. He will not disclose what the merger is worth, either personally or in terms of the value placed on his company.

Overnight, the deal sends the agency leaping up the league table into the top 12 with a billing estimated at some £50m. Previously, Lowe Howard Spink billed about £18.4m, placing it 42nd in the chart, and Wasey around £30m, making it 22nd, according to Campaign.

The mixture of U.S. and UK interest in the new agency is what makes the merger so intriguing, and it will be watched closely by the industry. Wasey's parentage is of particular significance since it leads ultimately back to the largest advertising network in the world, the American publicly quoted Interpublic Group. This consists of three worldwide systems: McCann-Erickson, SSC&B Lintas, and Marschall Campbell-Ewald Worldwide.

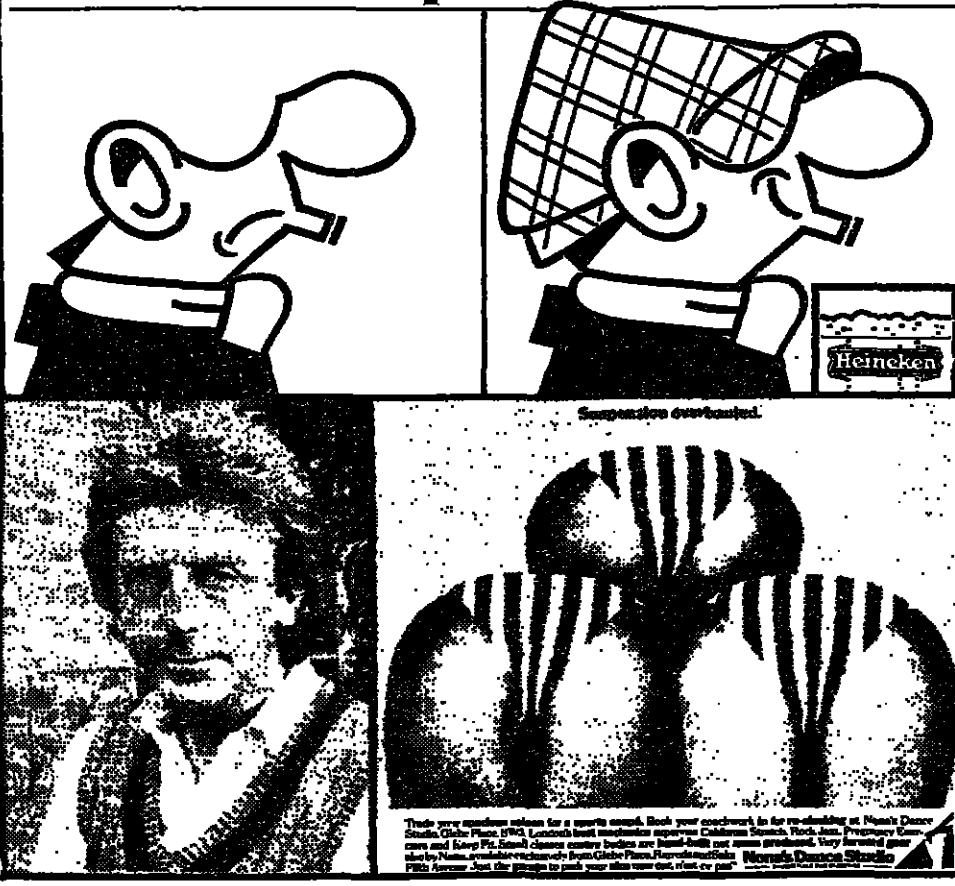
Wasey is a subsidiary of the latter. What this family tree means to Lowe Howard Spink—it has

a 55 per cent shareholding and Marschall Campbell-Ewald's 45 per cent—is a key-in to an international network it has sorely needed. Earlier this year, Lowe lost the Parker pen account, despite clever campaigns when the company placed all its worldwide ads with its major agency, the international Ogilvy and Mather.

The link with the Lowe operation should give Wasey's creative boost it needed following the loss of blue chip business and senior management moves.

The story is that Wasey first approached Lowe, attracted by its award winning work and select client list, but in an intriguing volte face, the seduced turned seducer. "It is the first time," says Les Delano, American president of Marschall Worldwide, "we have expanded our business through holding a minority stake in a leading agency. Marschall's mission is to build a highly entrepreneurial and flexible worldwide system with emphasis on real creative work."

Heineken refreshes the parts other beers cannot reach



Frank Lowe's creativeness has spanned Heineken, which involved a £4m advertising budget, to Nomad's Dance Studio, with a budget of just £0.4m.

"This is all part of a battle plan," says Delano, "to have creative the best agency in each market around the world. The last thing we're trying to do is to be a traditional American advertising system. We want homegrown talent deeply embedded in the local culture, not merely a branch of an American agency."

In due course it is thought the new agency will seek a public listing to finance future expansion.

The merger is also seen as a confidence booster to the UK's creative talent. Delano has no doubts. "If, like many people in America, you believe the best advertising is done in the UK, and I happen to believe that it is, it's very important for people trying to build up a creative system worldwide to have a frontrunner in the UK. Frank attracts great creative talent and he's certainly demonstrated that over the years."

Major clients of Lowe Howard Spink include Whitbread, British Airports Authority, Lloyds Bank, Carreras

Clients put in the hot seat

BY ANTONY THORNCROFT

LAST FRIDAY morning 55 marketing executives, mostly of middle rank and employed by such respectable companies as General Foods, United Biscuits, Whitbread and Cadbury, arrived at Trinity College Oxford to be transmogrified. If all went well, by Monday lunch time they would be advertising executives, and not just solemn account executives but whizzy creative types.

The happening was the sixteenth Creative Circle Role Reversal seminar, the most successful event in the calendar of the Creative Circle, a club for the cream of creative talent in the UK's advertising agencies. The purpose of the three days is to give advertisers an insight into how agencies work with the hope that they will, in future, provide clearer briefs and appreciate the problems in creating campaigns.

It can be a chastening experience for the marketing executives. The agency participants relish the role of client and are quick to destroy the pretension, woolly thinking, and bravura of the delegates. This is their chance to be on the dominating side of the table and they do not waste the opportunity.

On arrival the delegates are divided into agencies, four or five in each group, and given their briefs. They compete against three other "agencies" for one of three accounts. This year the accounts, devised out with copious statistics, were real enough to be genuine. One "client" represented independent grocers seeking a campaign to halt the slide in sales; another was attempting to revive the fortunes of independent fishmongers; and the third "client" was a consortium defending book shops.

The delegates make two presentations of their creative ideas and invariably have their first offering torn to shreds. Their campaign is based around a video commercial produced with the help of a VTR crew.



Marketing executives become advertising executives: Creative work was consistently sound rather than erratically brilliant

ing agencies as independent. Over the years almost a thousand executives have been "creative" for a few days and many must now be in senior positions. It would be bold to claim that the course has transformed the relationship between advertiser and agency, but such role reversal could have implications for other areas. One thing it does provide is an opportunity for contacts to be made among two groups—marketing clients and agency directors—who are likely to meet often again throughout their careers. The seminar offers creative directors a wonderful opportunity to show off in front of men and women who, if not now, in a few years time will be responsible for choosing advertising agencies.

The only disturbing feature of the whole occasion, as the director Paul Hoppe of the Simmons Consultancy pointed out at the finale, was the very low view that the delegates obviously have of advertising men. In assuming their personas they also became creepy and crawly, eager to lie if it made the client happy, and quite solid in their principles. But they might also have concluded that working in an agency was good fun, despite difficulties of winning an account.

Most participants thought the course, which cost £475, was worthwhile. Perhaps its main benefit is for management training—in every "agency" one or two individuals came to the fore to dominate the team, but few of the marketing executives will now regard their advertising agencies as independent.

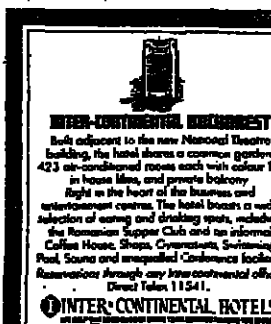
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SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

Thursday September 15 1983

33
EEC proposes
new dairy
levy, Page 42

WALL STREET

Public paper plans sap sustenance

LITTLE sustenance was identified yesterday to enable Wall Street to undertake a renewed onslaught on market pinnacles in the face of the current strong gusts of Treasury funding, writes Gordon Cramb in New York.

The Dow Jones Industrial average, having veered gently either side of its overnight position, managed a 5.38 firmer finish at 1,229.47 on moderate volume similar to Tuesday's at 73.5m. In the broader market, advances had a narrow 792 to 717 edge over declines.

Government bond values fared less well as institutions adjusted their holdings ahead of the inflow of new paper.

Dealers in the credit markets pointed out that a morning markdown there had returned prices to their levels before last Friday's publication on news of a contraction in U.S. money supply. "We have seen a complete retracing of steps," said one securities house operator.

He added that the Treasury package at \$14.25bn was big but not unmanageable, and that enthusiasm existed particularly for the longer-term issues on the way next week.

Pricing, as yet unresolved, was the critical determinant as usual. "There is a

price at which the Treasury can unload virtually anything it wants," the dealer commented.

A mid-morning intervention by the Federal Reserve to aid the market with \$700m in customer repurchase arrangements did not prompt any substantial rally, and Fed Funds remained at 9 1/2 per cent - a level which the market is coming to believe reflects the authorities' target for a stable monetary policy.

The stock market, meanwhile, gave the dramatic scaling-down of Baldwin-United a rough reception. Its planned sale of the MGIC investment unit prompted a 5 1/4 drop to \$54 against a high over the past year 10 times greater at \$554.

The spectacular upward performance was provided by KN Energy, the subject of a takeover bid from Mesa Petroleum. Mesa, which had privately acquired 3.9 per cent of the Colorado gas pipeline concern at some \$44.50 a share, offered a share exchange for the remainder valued at an estimated \$54.25 each.

KN, already \$2 up on Tuesday at \$45 before the news emerged, jumped a further \$11 to \$56.

Northwest Energy, another takeover target, again attracted attention when a group led by the privately held Ivan Bosky Corporation reported that it now held a 5.6 per cent stake. This was widely believed to be with the aim of speculative profits rather than control, however, and NWEC stock firmed just 3/4 to \$37 1/4.

Williams Companies, off 5/4 at \$25 1/4, on Monday offered \$30 a share for NWEC, eclipsing a previously agreed leveraged buyout led by Allen and Co and valued at \$31 apiece.

In the high technology sector Coleco,

which failed to deliver on time the equipment needed for Federal approval of its new Adam product line, slid 1 1/4 to \$38 1/4. IBM at the same time firmed 5/4 to \$122 1/4 and the recently favoured Hewlett-Packard 3/4 to \$43. On the American Stock Exchange Wang was steady in active trading at \$30 1/4.

Of the Detroit automotive giants, Ford was buoyed by news of the intended closure of its unprofitable Rouge steel plant. It put on 1 1/4 to \$60 1/4. Chrysler preferred stock was suspended as the company said it would catch up on four years of omitted preference dividends. The common stock picked up 3/4 to \$28 1/4. Stores group Dayton Hudson added 1 1/4 to \$32 1/4, while Southland in the food sector suffered from a renewed bribery probe of senior executives, dipping 1 1/4 to \$40.

Credit markets drifted downward throughout the day to leave the 12 per cent 2013 Treasury bond about 3/4 off at 102 1/4. The three-month Treasury bill was discounted at 9.11 per cent against the overnight 9.07 and the six-month at 9.24 against 9.17.

Dealers said the favour accorded to the long end of the new Treasury funding exercise - including the sale of \$3.5bn in 20-year bonds a week today - was to the detriment of the auction of \$8bn in two-year notes yesterday evening.

The auction produced an average 10.91 per cent yield up from last month's 10.73 per cent.

LONDON

Technical rally claws back losses

EQUITY markets rallied in London yesterday from Tuesday's depressed levels, mainly on technical considerations. A forecast that the UK economic recovery is accelerating and remarks from Shell that the North Sea contains 50 per cent more oil awaiting development or discovery were helpful factors in taking the FT Industrial Ordinary share index 4 points higher to close at 699.8.

The volume of business in the leaders remained subdued while company news and bids again provided plenty of interest.

South African golds gave further ground throughout the session in the face of sustained selling from all the Continental dealing centres, Johannesburg in late trading in New York. Details, Page 37; Share Information Service, 38-39.

AUSTRALIA

OIL AND GAS stocks came in for some heavy profit-taking in Sydney yesterday to lead a widespread decline in prices for the second day running. Investors took their cue from Wall Street's lower close and the All Ordinaries index slid 5.2 points to 725.8, bringing its loss over two days to 10.5. The oil and gas index slumped 17.7 points to 750.6, following a 21 point drop the day before.

HONG KONG

PERSISTENT fears for the political future of Hong Kong which sent the local currency to an all-time low against the U.S. dollar yesterday pervaded the colony's stock exchanges.

The Hang Seng index fell 18.23 points at one stage to 888.03, but recovered slightly in sporadic late short covering to finish 17.7 points off at 889.09 - its first below-800 close since June 10.

SINGAPORE

HESITANT trading in Singapore saw prices open easier and fall steadily to the close, when the Straits Times index was off 8.56 at 969.46.

Most sectors were weaker. In banks, DBS fell 5 cents to S\$9.60 and OCBC 10 cents to S\$10.80, while in properties Selangor dropped 15 cents to S\$6.45.

Plantations and motor groups were mixed but shipyards fell. One of the few gainers in a mixed industrial sector was North Borneo Timbers, 1 cent ahead at S\$2.10.

SOUTH AFRICA

SELLING pressures increased towards the close in Johannesburg as the bullion price slipped closer to the \$400 level. Gold miners bore the heaviest losses, with Free State Geduld dropping R4 to R53.25 and Gold Fields SA R4.5 off at R143.

Industrials held firm, however, with investors hoping the gold price setback would be only temporary.

CANADA

GOLD MINES were the heaviest losers as Toronto stocks drifted lower at mid-session after moving in a narrow range throughout the morning.

Lake Shore Mines traded 15 1/2 lower at C\$48 1/2, Campbell Red Lake was C\$4 off at C\$34 and Dome Mines C\$4 down at C\$19 1/2. Lac Minerals improved, though, by C\$1 1/4 to C\$33 1/4.

TOKYO

Attention shifts to speculatives

THE CONTINUED decline on Wall Street combined with increased margin debts and the tense situation in Lebanon to push down blue chips in Tokyo yesterday, writes Shigeo Nishiwaki of Jiji Press.

The Nikkei-Dow index ended the day in slow trading at 9,274.11, off 25.22. Turnover amounted to 290.92m shares, up from Tuesday's 258.42m. Declines outnumbered advances 411 to 237, with 189 shares unchanged.

TDK lost Y70 to Y5,270. Sony Y50 to Y3,680. Matsushita Electric Industrial Y30 to Y1,630. NEC Y20 to Y1,420. Hitachi Y12 to Y878 and Canon Y20 to Y1,430.

Buyer interest in the pre-holiday market shifted to speculative issues, with Nippon Lase scoring a maximum gain of Y200 to Y1,290 on renewed rumours of the cornering of the issue. Aoki Construction advanced Y30 to Y1,080 on expectations of its participation in a project to construct a second Panama canal, while Mitsubishi Metal gained Y34 to Y469, and other non-ferrous metal stocks also firmed.

Fujisawa Pharmaceutical, which lost Y80 to Y940 Tuesday on reports of an industrial spy case involving its employees, regained Y20 to Y960 because of smaller than expected selling by foreign investors in the morning and widespread expectation that the case would not affect the drug maker's management. Other pharmaceutical issues were mixed.

Nippon Steel eased Y3 to Y169 and Kawasaki Steel Y1 to Y173. The two issues had been in favour because of buying by foreigners.

The Bank of Japan bought Y100bn worth of seven issues of 7.7 per cent government bonds in the morning to bring life to the bond market, which had tended to lose strength the previous day because of selling by major securities houses. Towards the close, three trust banks offered to buy 10-year government bonds and interest-bearing bank debentures for a total of Y30bn.

Yield on the barometer 7.7 per cent government bonds, with six years remaining to maturity, and 7.5 per cent government bonds, with 9 1/2 years remaining, fell 0.02-0.03 per cent from Tuesday to 7.61 per cent and 7.95 per cent, respectively.

Outstanding bonds held by 16 major securities houses at the end of last week stood at Y1,680bn, a sharp gain of Y290bn compared with a recent low registered in mid-August. This reflects major securities houses' active buying of massive bonds sold by city and trust banks.

Major brokers sold some of their holdings on Tuesday, but said they would no longer sell such bonds in large lots because their holdings were at the optimum level.

EUROPE

Retrenching amid bargain hunters

WALL STREET'S purposeful retreat to lower levels on Tuesday set the pattern for European bourses yesterday, and the dollar's renewed vigour had a further subduing effect on equities.

Bargain hunters injected a touch of firmness in Frankfurt after a dismal start had brought sharp losses across the board.

Most leaders managed to recover much of their early losses and a few achieved marginal gains, but the Commerzbank index was still 8.4 points adrift at 912.7.

Banks, chief target of the bargain hunters, were a bright spot. Dresdner added DM 1.70 to DM 170.70 and Deutsche rose DM 1 to DM 301 after sinking to DM 298. Commerzbank shed DM 1, though, at DM 186.50.

Motor and chemical stocks also came in for attention. BMW ended unchanged at DM 378 after trading down to DM 373.20. VW was 50 pf off at DM 215.50 and Daimler closed DM 3 off at DM 568.50 after DM 555.

In chemicals, Hoechst's loss was reduced to 10 pf at DM 151.60 and Bayer was 80 pf short at DM 147. BASF was unchanged at DM 147.60.

Domestic bonds were virtually unchanged in a market lacking impetus.

In Amsterdam, stocks were narrowly mixed with the gainers concentrated among international groups like Royal Dutch, up F1 2.60 to F1 140.00, and Unilever, F1 4 ahead at F1 226.50. Exceptions were Hoogovens, 20 cents off at F1 35.20, and Akzo, which increased its opening losses to trade 80 cents down at F1 78.50.

Banks ABN and NMB held firm at F1 363 and F1 145 but Amro gained 50 cents to F1 60.50, regaining its loss of Tuesday.

Domestic bond prices were steady, with the 9 per cent state loan which successfully raised F1 4bn at 101 per cent on Tuesday, trading at 101.1.

Active trading took prices broadly lower in Paris, where the Bank of France's decision to raise the call money rate by 1/4 point to 12 1/2 per cent contributed to the sombre tone.

Rubbers, hotels, food and engineering fell, with Michelin down FFr 21 to FFr 802. Club Méditerranée off FFr 20 to FFr 695. Perrier FFr 4.9 down to FFr 325.1 and Radiotechnique FFr 18 lower at FFr 415.

Thomson-CSF shed FFr 6.4 to FFr 186.5 despite forecasting an improvement in its communications business, and Creusot-Loire fell FFr 3 to FFr 64 when its directors put off their decision on a Government restructuring plan.

Firming interest rates and a spreading public sector strike unsettled investors in Brussels. Prices closed lower after moving uncertainly in moderate trading.

Société Générale was a rare gainer, BFr 25 to the good at BFr 1905.

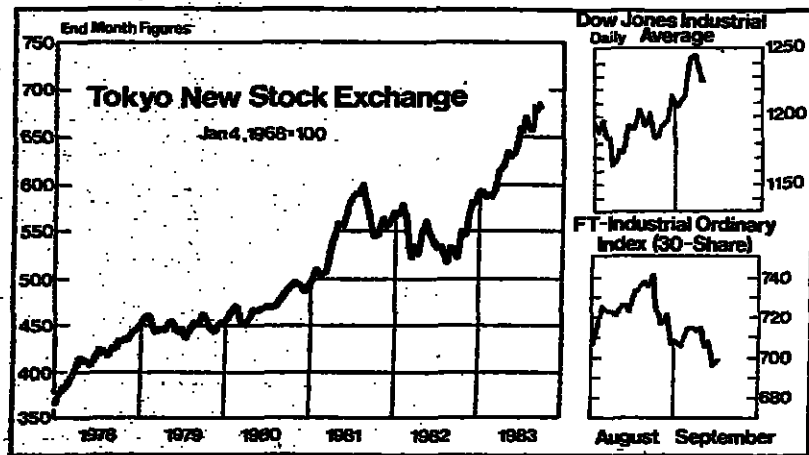
In Zurich, prices ended narrowly mixed in cautious trading with interest focussed on selected financials. Leading industrials held their ground.

Technical sales ahead of Friday's account settlement sent prices sharply lower in Milan, but late defence intervention by institutions reduced the early losses and took a few issues higher.

Madrid prices again reversed the trend, rising steadily in quiet trading to lift the bourse index 0.52 points to 118.23.

The downturn in New York and other major stock markets failed to motivate Stockholm investors and prices remained mixed in nervous, moderate trading. Most international issues were unchanged to lower, though Atlas Copco gained SKr 6 to SKr 117. Agra shed SKr 5 to SKr 350 and Asea SKr 3 to SKr 410.

KEY MARKET MONITORS



NEW YORK	Sept 14	Previous	Year ago
DJ Industrials	1229.47	1224.09	923.01
DJ Transport	583.69	581.05	375.45
DJ Utilities	131.74	131.21	116.23
S&P Composite	165.36	164.80	123.10

LONDON	Sept 14	Previous	Year ago
FT Ind Ord	699.8	695.8	576.2
FT-A All-shares	447.06	445.30	354.53
FT-A 500	483.05	480.28	392.20
FT-A Ind	432.50	431.25	362.95
FT Gold mines	666.8	674.2	364.0
FT Govt secs	80.82	80.82	77.86

TOKYO	Sept 14	Previous	Year ago
Nikkei-Dow	9274.11	9299.33	7096.3
Tokyo SE	582.09	585.65	532.77

AUSTRALIA	Sept 14	Previous	Year ago
All Ord	725.8	731.3	493.4
Metals & Mins	598.1	603.8	403.2

AUSTRIA	Sept 14	Previous	Year ago
Credit Aktien	55.14	55.15	48.64

BELGIUM	Sept 14	Previous	Year ago
Belgian SE	131.4	132.06	100.26

CANADA	Sept 14	Previous	Year ago
Toronto Composite	2568.9	2580.6	1615.0
Montreal Industrials	459.77	457.70	284.91
Combined	432.19	430.47	277.88

DENMARK	Sept 14	Previous	Year ago
Copenhagen SE	n/a	204.22	85.58

FRANCE	Sept 14	Previous	Year ago
CAC Gen	133.0	134.2	98.8
Ind. Tendance	141.8	143.1	114.1

WEST GERMANY	Sept 14	Previous	Year ago
FAZ-Aktien	307.86	310.42	224.6
Commerzbank	912.7	921.10	680.2

HONG KONG	Sept 14	Previous	Year ago
Hang Seng	889.09	905.26	1092.69

ITALY	Sept 14	Previous	Year ago
Banca Com.	197.49	197.79	183.13

NETHERLANDS	Sept 14	Previous	Year ago
ANP-CBS Gen	139.3	139.6	88.8
ANP-CBS Ind	111.4	112.6	68.3

NORWAY	Sept 14	Previous	Year ago
Oslo SE	210.88	210.6	104.37

SINGAPORE	Sept 14	Previous	Year ago
Straits Times	969.46	978.02	633.4

SOUTH AFRICA	Sept 14	Previous	Year ago
Gold	923.2	924.6	636.5
Industrials	948.0	946.5	616.4

SPAIN	Sept 14	Previous	Year ago
Madrid SE	116.23	115.71	100.83

SWEDEN	Sept 14	Previous	Year ago
J & P	1507.33	1504.74	628.61

SWITZERLAND	Sept 14	Previous	Year ago
Swiss Bank Ind.	336.6	337.1	248.4

WORLD	Sept 13	Prev	Yr ago
Capital Int'l	178.7	180.0	134.5

GOLD (per ounce)	Sept 14	Prev	Yr ago
London	\$403.375	\$408.875	
Frankfurt	\$401.75	\$406.75	
Zurich	\$402.50	\$407.50	
Paris (fixing)	\$408.00	\$407.08	
Luxembourg (fixing)	\$408.75	\$407.25	
New York (Sept)	\$408.40	\$414.50	

Cash in on the Leasing Boom in America

The Equipment Leasing Industry in the United States financed nearly \$35 billions' worth of capital assets in 1981 and \$47 billions' worth in 1982. And the growth rate is expected to be phenomenal in the coming years.

In America just about anything can be leased - from motor cars and family homes to high technology equipment and computer peripherals.

In 1982 Share values of Leasing companies in the United States have registered an increase of up to 18500% compared to par value. Making the Leasing Industry one of the highest return-on-investment sectors in the United States.

Invest in Elbee.

ELBEE INTERNATIONAL INC. is incorporated in Hoboken in the state of New Jersey, U.S.A.

ELBEE's objective is to provide global investment opportunities to Non-resident foreign investors through the lucrative business of Direct Leasing and Lease Underwriting and a broad range of financial services through a network of branches.

Public issue to be traded on the O.T.C. market in U.S.A.

ISSUE OPENS ON SEPTEMBER 15, 1983

Projected Volume of Business and Net Return on a Capital Stock of U.S.\$ 5 million

Capital Structure	
Authorised Capital	:25,000,000 shares of US \$ 1 each.
To be Issued Capital	:5,000,000 shares of US \$ 1 each.
<hr/>	
Offer	
5,000,000 shares of US \$ 1 each. Minimum shares per application is 500 and thereafter in multiples of 100.	
<hr/>	
Dividend	
The Company should be in a position to earn adequate profits to declare a dividend of not less than 15% from the second year of full operations.	

Particulars	1983	1984	1985	1986
Capital Stock	2,000,000	5,000,000	5,000,000	5,000,000
Volume of Business (Total Capital Employed)	2,500,000	10,000,000	14,500,000	25,000,000
Operating Income	100,000	1,000,000	2,900,000	5,000,000
Net Operating Profit	100,000	275,000	1,035,000	1,525,000
Net Profit		27.5%	35.0%	30.5%
Operating Income				
Net yield on Capital Stock		5.5%	20.7%	30.5%

Elbee's Credentials

Elbee International, Inc. has been promoted by the established Industrial and Banking Group, the RAMON GROUP, who has profitable industrial and business enterprises in India, UK, USA and other countries of the world. Group turnover in 1982 was in excess of US\$ 100 million. The management of Elbee is headed by a group of professional managers.



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Continued on Page 36

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

[illegible]

Continued on Page 32

Sales figures are unimpaired. Yearly highs and lows reflect the previous 52 weeks plus the current week but not the latest trading day. Where a split or stock dividend amounted to 25 per cent or more has been paid, the year's high/low range and volume figures are shown for the year prior to the split/dividend. Notes: figures of dividends are annual distributions based on the latest declaration.

a-dividend also extrinsic; b-annual rate of dividend plus stock dividend; c-including dividend; dtr-called; e-new; yearly low; f-dividend declared or expected; g-12 months; h-dividend declared or expected; i-10%; j-dividend declared or expected; k-dividend declared after split-up or stock dividend; l-dividend paid this year; m-entitled declared or no action taken; n-latest date of dividend; o-dividend declared; p-dividend declared; q-inclusive issue with dividends in arrears; r-new issue in the past 52 weeks; s-the high/low range begins with the start of trading; t-dividend declared; u-dividend declared; v-dividend declared or paid; g preceding; 12 months; plus stock dividend; e-stock split; Dividends begin with date of split; s-sales; i-12 months; j-12 months; k-12 months; estimated; l-value on ex-dividend or ex-dividend; m-dividend; n-dividend; o-dividend; p-dividend; q-dividend; r-dividend; s-dividend; t-dividend; u-dividend; v-dividend; w-dividend; x-dividend; y-dividend; z-dividend; aa-dividend; ab-dividend; ac-dividend; ad-dividend; ae-dividend; af-dividend; ag-dividend; ah-dividend; ai-dividend; aj-dividend; ak-dividend; al-dividend; am-dividend; an-dividend; ao-dividend; ap-dividend; aq-dividend; ar-dividend; as-dividend; at-dividend; au-dividend; av-dividend; aw-dividend; ax-dividend; ay-dividend; az-dividend; ba-dividend; bb-dividend; bc-dividend; bd-dividend; be-dividend; bf-dividend; bg-dividend; bh-dividend; bi-dividend; bj-dividend; bk-dividend; bl-dividend; bm-dividend; bn-dividend; bo-dividend; bp-dividend; bq-dividend; br-dividend; bs-dividend; bt-dividend; bu-dividend; bv-dividend; bw-dividend; bx-dividend; by-dividend; bz-dividend; ca-dividend; cb-dividend; cc-dividend; cd-dividend; ce-dividend; cf-dividend; cg-dividend; ch-dividend; ci-dividend; cj-dividend; ck-dividend; cl-dividend; cm-dividend; cn-dividend; co-dividend; cp-dividend; cq-dividend; cr-dividend; cs-dividend; ct-dividend; cu-dividend; cv-dividend; cw-dividend; cx-dividend; cy-dividend; cz-dividend; da-dividend; db-dividend; dc-dividend; dd-dividend; de-dividend; df-dividend; dg-dividend; dh-dividend; di-dividend; dj-dividend; dk-dividend; dl-dividend; dm-dividend; dn-dividend; do-dividend; dp-dividend; dq-dividend; dr-dividend; ds-dividend; dt-dividend; du-dividend; dv-dividend; dw-dividend; dx-dividend; dy-dividend; dz-dividend; ea-dividend; eb-dividend; ec-dividend; ed-dividend; ee-dividend; ef-dividend; eg-dividend; eh-dividend; ei-dividend; ej-dividend; ek-dividend; el-dividend; em-dividend; en-dividend; eo-dividend; ep-dividend; eq-dividend; er-dividend; es-dividend; et-dividend; eu-dividend; ev-dividend; ew-dividend; ex-dividend; ey-dividend; ez-dividend; fa-dividend; fb-dividend; fc-dividend; fd-dividend; fe-dividend; ff-dividend; fg-dividend; fh-dividend; fi-dividend; fj-dividend; fk-dividend; fl-dividend; fm-dividend; fn-dividend; fo-dividend; fp-dividend; fq-dividend; fr-dividend; fs-dividend; ft-dividend; fu-dividend; fv-dividend; fw-dividend; fx-dividend; 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ru-dividend; rv-dividend; rw-dividend; rx-dividend; ry-dividend; rz-dividend; sa-dividend; sb-dividend; sc-dividend; sd-dividend; se-dividend; sf-dividend; sg-dividend; sh-dividend; si-dividend; sj-dividend; sk-dividend; sl-dividend; sm-dividend; sn-dividend; so-dividend; sp-dividend; sq-dividend; sr-dividend; ss-dividend; st-dividend; su-dividend; sv-dividend; sw-dividend; sx-dividend; sy-dividend; sz-dividend; ta-dividend; tb-dividend; tc-dividend; td-dividend; te-dividend; tf-dividend; tg-dividend; th-dividend; ti-dividend; tj-dividend; tk-dividend; tl-dividend; tm-dividend; tn-dividend; to-dividend; tp-dividend; tq-dividend; tr-dividend; ts-dividend; tt-dividend; tu-dividend; tv-dividend; tw-dividend; tx-dividend; ty-dividend; tz-dividend; ua-dividend; ub-dividend; uc-dividend; ud-dividend; ue-dividend; uf-dividend; ug-dividend; uh-dividend; ui-dividend; uj-dividend; uk-dividend; ul-dividend; um-dividend; un-dividend; uo-dividend; up-dividend; uq-dividend; ur-dividend; us-dividend; 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(Incorporated in the Republic of South Africa)

REPORT FOR THE QUARTER ENDED 30 JUNE 1983

(Unaudited group results)

1. Dividend No. 41 of 30 cents per share was declared on 1 June 1983 and paid on 18 August 1983.
2. Preference dividend No. 5 of 37.5 cents per share was declared on 1 June 1983 and paid on 18 August 1983. This is the final dividend of this nature as the preference shares were automatically converted into ordinary shares on 1 July 1983.
3. Attention is drawn to previous announcements regarding the dispute which arose during June 1983, over coking coal supplies from Hlobane Colliery to ISCOR. The dispute, together with other related matters, was finally resolved through General Mining Union Corporation Limited and a circular containing further details will be forwarded to shareholders in the near future.
4. The increase of R5.6 million in net income before taxation, compared with the previous quarter, is mainly attributable to a reversal of provisions previously made. Certain provisions were no longer considered necessary, following the settlement of the dispute with ISCOR.
5. Extraordinary income of R0.6 million is included in the results of the quarter under review in respect of the sale of General Drilling Company (Pty) Ltd. to RUC Mining Contracting Company (Pty) Ltd.
6. Loans of R17.5 million were negotiated during the quarter for the purpose of financing capital expenditure. This brings the total of loans negotiated for this purpose, during the year ended 30 June 1983, to R166.8 million of which R134.8 million had been drawn

On behalf of the Board
S. P. ELLIS

T. L. DE BEER

Johannesburg, 15 September 198.



BRITISH FUNDS

FINANCIAL

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1983		Stock	Price £	+ or -	Yield	
High	Low				Int.	Rr

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BANKS—Continued

[illegible]

DRAPERY AND STORES

90	152	Thorne F. W. 10p	170				
95	143	Tobacco Trade 1931	202				
98	140	Walter Thompson 10p	170	-1	014	5	12.5
100	229	U. E. 10p	229				
101	132	Univac 10p	207	-3	14.8	3.1	22.8
102	330	Utd Scientific	433		45.0	2.1	17.7
103	25	Walter P. G. 25c	57				
104	45	Ward & Gold	80		2.0	0.3	3.6

Stock	Price	+ or -	Div. Yld.	5 Yr. Gr.
-------	-------	--------	-----------	-----------

Hillman (A.) 10p	232	2.40	34
2856 Farm 10p	232	8.0	34
2857 Hillman (A.) 10p	232	8.0	34
2858 Hillman (A.) 10p	232	8.0	34
2859 Hillman (A.) 10p	232	8.0	34
2860 Hillman (A.) 10p	232	8.0	34
2861 Hillman (A.) 10p	232	8.0	34
2862 Hillman (A.) 10p	232	8.0	34
2863 Hillman (A.) 10p	232	8.0	34
2864 Hillman (A.) 10p	232	8.0	34
2865 Hillman (A.) 10p	232	8.0	34
2866 Hillman (A.) 10p	232	8.0	34
2867 Hillman (A.) 10p	232	8.0	34
2868 Hillman (A.) 10p	232	8.0	34
2869 Hillman (A.) 10p	232	8.0	34
2870 Hillman (A.) 10p	232	8.0	34
2871 Hillman (A.) 10p	232	8.0	34
2872 Hillman (A.) 10p	232	8.0	34
2873 Hillman (A.) 10p	232	8.0	34
2874 Hillman (A.) 10p	232	8.0	34
2875 Hillman (A.) 10p	232	8.0	34
2876 Hillman (A.) 10p	232	8.0	34
2877 Hillman (A.) 10p	232	8.0	34
2878 Hillman (A.) 10p	232	8.0	34
2879 Hillman (A.) 10p	232	8.0	34
2880 Hillman (A.) 10p	232	8.0	34
2881 Hillman (A.) 10p	232	8.0	34
2882 Hillman (A.) 10p	232	8.0	34
2883 Hillman (A.) 10p	232	8.0	34
2884 Hillman (A.) 10p	232	8.0	34
2885 Hillman (A.) 10p	232	8.0	34
2886 Hillman (A.) 10p	232	8.0	34
2887 Hillman (A.) 10p	232	8.0	34
2888 Hillman (A.) 10p	232	8.0	34
2889 Hillman (A.) 10p	232	8.0	34
2890 Hillman (A.) 10p	232	8.0	34
2891 Hillman (A.) 10p	232	8.0	34
2892 Hillman (A.) 10p	232	8.0	34
2893 Hillman (A.) 10p	232	8.0	34
2894 Hillman (A.) 10p	232	8.0	34
2895 Hillman (A.) 10p	232	8.0	34
2896 Hillman (A.) 10p	232	8.0	34
2897 Hillman (A.) 10p	232	8.0	34
2898 Hillman (A.) 10p	232	8.0	34
2899 Hillman (A.) 10p	232	8.0	34
2900 Hillman (A.) 10p	232	8.0	34

1983	Low	Stock	Price	-	Net	CW	E
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46	Howell, J. J.	102	-6	7	50
50	Howell, J. J.	133	-6	7	50
52	Hughes, J. J.	32	-1	1	0
54	Hughes, J. J.	32	-1	1	0
56	Hughes, J. J.	32	-1	1	0
58	Hughes, J. J.	32	-1	1	0
60	Hughes, J. J.	32	-1	1	0
62	Hughes, J. J.	32	-1	1	0
64	Hughes, J. J.	32	-1	1	0
66	Hughes, J. J.	32	-1	1	0
68	Hughes, J. J.	32	-1	1	0
70	Hughes, J. J.	32	-1	1	0
72	Hughes, J. J.	32	-1	1	0
74	Hughes, J. J.	32	-1	1	0
76	Hughes, J. J.	32	-1	1	0
78	Hughes, J. J.	32	-1	1	0
80	Hughes, J. J.	32	-1	1	0
82	Hughes, J. J.	32	-1	1	0
84	Hughes, J. J.	32	-1	1	0
86	Hughes, J. J.	32	-1	1	0
88	Hughes, J. J.	32	-1	1	0
90	Hughes, J. J.	32	-1	1	0
92	Hughes, J. J.	32	-1	1	0
94	Hughes, J. J.	32	-1	1	0
96	Hughes, J. J.	32	-1	1	0
98	Hughes, J. J.	32	-1	1	0
100	Hughes, J. J.	32	-1	1	0

37	Jordan (T) 10p	94	80	50	2
39	Kalamnion 10p	96	56	12	89
35	St. John A. Smith Hm	96	22	07	54

OIL AND GAS—Continued

Lot	Stock	Price	%	Net	Ctr
1275	Burnham L	184	+4	170	7.1
1276	Do Lr 100 1/2	173	+4	167	7.1
1277	Hillman 100 1/2	173	+4	167	7.1
1278	Do Lr 100 1/2	173	+4	167	7.1
1279	Do Lr 100 1/2	173	+4	167	7.1
1280	Do Lr 100 1/2	173	+4	167	7.1
1281	Do Lr 100 1/2	173	+4	167	7.1
1282	Do Lr 100 1/2	173	+4	167	7.1
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1481	Do Lr 100 1/2	173	+4	167	7.1
1482	Do Lr 100 1/2	173	+4	167	7.1
1483	Do Lr 100 1/2	173	+4	167	7.1
1484	Do Lr 100				

[illegible]

625	Do 40cc Pl R5	925	0200c	0
485	Impala Plat 20c	960d	085c	0
245	Lyndburg 12 1/2c	610	040c	0
352	Riv. Plat 10c	790	-70	054c

Central African

210	Falcon Pn 50c	240	070c	42
16	Winkie Co 2 1/2	22	05c	07
18	Zam Cor SBD 20	18	-	-

MINES—continued									
1963		Stock	Units	Per	Per	Per	Per	Per	Per
High	Low								
Australians									
28 1/2	43	13 1/2	WACAM 20c	17					
45	51	32	Walcott Explo NL	43	1 1/2				
85	111	60	Walden Resources	50					
25	35	25	Walden Resources	25	2				
85	111	60	Walsham NL	74					
105	135	80	Walsham NL	105					
142	162	100	Walsham NL	142					
105	135	80	Walsham NL	105					
142	162	100	Walsham NL	142					
105	135	80	Walsham NL	105					
142	162	100	Walsham NL	142					
105	135	80	Walsham NL	105					
142	162	100	Walsham NL	142					
105	135	80	Walsham NL	105					
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142	162	100	Walsham NL	142					
105	135	80	Walsham NL	105					
142	162	100	Walsham NL	142					
105	135	80	Walsham NL	105					
142	162	100	Walsham NL	142					
105	135	80	Walsham NL	105					
142	162	100	Walsham NL	142					
105	135	80	Walsham NL	105					
142	162	100							

[illegible]

REGIONAL AND IRISH STOCKS

The following is a selection of regional and Irish stocks, the latter being quoted in Irish currency.

		IRISH	
		1st % of Sales, 1976	1975
Alkerm Int. 20p.	62	Allegiance Gas	88
Baby's Own 10p.	217½	Amert	110
Cargill & Rowe 2½	119½	Cannock (F.)	110
Chetney Pkg 25p	32	Concrete Products	72½
Chetney Sec 10p	26	Healdon (Holds.)	76
Horizon Brews.	7½ - 3	Irish Roads	33
Irish (Lon) 25p	910	Jacob	81
I.O.M. Suez 1½	187	Tea in G.	46
Procter (S. H.)	500	Unilever	84

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A selection of Options traded is given on the London Stock Exchange Report page

"Recent Issues" and "Rights" Page 39

This service is available to every Company dealt in on Stock Exchanges throughout the United Kingdom for a fee of £700 per annum for each security

On Test Wings (a) (b) (c) Hexagon Services Ltd
High Wycombe. 0494 33377 4 Gt St Helens, London EC

[illegible]

Investment Fund SA
9 Dam, Luxembourg Tel 47971


Jardine Fleming and Co Ltd
46th Floor, Connaught Centre, H

[illegible]

Co Ltd	Fixed Int	108 3
Bar. 0707-42311	Spec Sls	123 3

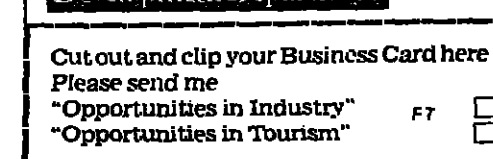
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Developing Countries

Cut out and clip
Please send me
*Opportunity
*Opportunity



Abbey Unit Tsl. Mngrs. (a)
1.3 Sl Paul's Chevrolet ECAP 40%

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AA Friendly Society

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COMMODITIES AND AGRICULTURE

Downtrend
in cocoa
futures
reversed

By Richard Mooney

COCOA PRICES on the London futures market rallied yesterday, reversing the downtrend which had trimmed the December price by 255 in three trading days. December delivery cocoa ended the day at £1,411.50 a tonne.

Dealers said the rise was prompted by the overnight performance on the New York market and encouraged by speculator selling of previous purchases because an "oversold" situation had developed. Reports that both the Ivory Coast and Cameroon had asked buyers to accept deferment of contracted deliveries also influenced the decline.

The deferment requests were made because early season drought had resulted in late West African crops.

In contrast, the London sugar market fell sharply with the December price ending at £173.30 a tonne, down 27.35 on the day.

Once again this reflected the trend in New York where dealers were concerned that 600,000 tonnes of sugar from an unsuccessful Brazilian export tender might be offered against the futures contract.

In Brussels, meanwhile, the EEC Commission has authorised the export of 40,500 tonnes of white sugar and 20,000 tonnes of raws at its weekly tender. The result was broadly in line with traders' expectations and had little impact on the market.

Results of the sixth British sugar beet test carried out on September 12 and published yesterday, showed average root weight of 599 grammes, compared with 516 at the same stage last year, and sugar content at 15.82 per cent, against 16.69 per cent.

A British Sugar official said recent rains had helped roots put on weight, but depressed sugar content.

EEC proposes
dairy super levy

By John Wyles in Strasbourg

THE EEC Commission yesterday filled in the details of its plan to discourage excess dairy production by means of a punitive levy.

It proposes that a "super levy" equal to 75 per cent of the target price should be imposed on production over and above a ceiling level fixed somewhat higher than 1981's total output.

The super levy is the centrepiece of the Commission's plan for reining in the ballooning costs of the EEC's dairy surplus.

Under the details adopted yesterday, so-called intensive milk production would also suffer an additional level of 4 per cent of the target price.

The proposals will now be sent to the Council of Ministers for negotiation as part of the package of reforms and spending economies called for at the Stuttgart summit in June.

They are being vehemently opposed by the EEC dairy industry and are subject to strong reservations in many member states. However, Commission officials say that they would cut the costs of dairy expenditure — about 30

per cent of total farm spending — by more than ECU 1bn per year.

The Commission says this sum would fully cover the costs of disposing of the surplus generated by a 6 per cent rise in dairy output in 1981. But since 1981 output was rather more than 10 per cent above EEC dairy consumption, the proposed levy will still leave the Community budget to carry a considerable burden of disposal costs.

The Commission proposal does not envisage any exemptions.

This was to have been fixed at the 1981 total production figure under the outline proposal produced by the Commission in July, but it has now been decided to fix the ceiling at 1 per cent above the 1981 total to allow for two annual increases in consumption of 0.5 per cent.

Those farmers who would be subject to the additional intensive levy are those who are producing more than 15,000 kilograms per hectare of forage and whose total production is more than 60,000 kilos a year.

More pressure on metals

By John Edwards

METAL PRICES came under renewed pressure yesterday, especially in the afternoon when it looked as if gold would sink below \$400 an ounce.

The bullion spot price was lowered to \$401.75 at the afternoon fixing, but the market rallied to close at \$402.375, still \$3.50 down on the previous close.

Although high grade copper closed virtually unchanged in late afternoon dealings, the three months slipped by 29 to

\$1,078 a tonne in reaction to the gold "scare".

Zinc values fell sharply again, hit by further heavy speculative selling. Expected tender support failed to exert any influence on the three months quotation slumped to \$555 and the market then rallied to \$558.75 a tonne, £11.75 lower than the previous close.

Aluminium lost ground again. The three months quotation closed \$14 lower at \$1,027.75 a tonne and moved down to \$1,097 in late dealings.

Ministry
orders
straw fires
inquiry

By Our Commodities Staff

THE MINISTRY OF Agriculture has ordered an inquiry into strawburning by farmers, in response to "the large amount of public concern".

Mr Michael Jopling, Agriculture Minister, said he was not convinced that legislation was the answer but that it might be necessary to tighten up the existing code of practice.

Friends of the Earth, the conservation group which launched a campaign last month calling for a ban on strawburning, said there was more than enough evidence already available. "The public wants action, not another inquiry."

THE International Natural Rubber Organisation has unanimously appointed Mr Harvey Adams of the U.S. as buffer-stock manager.

Meanwhile, the Rubber Growers Association (RGA), incorporated in London in 1907, has transferred its domicile to Kuala Lumpur to reflect the present situation where most Malaysian plantations are now Malaysian-owned.

AT LEAST 45 people have died in Iran, the Indonesian half of New Guinea after eating meat from pigs with anthrax. Indonesia's hopes of clearing itself of foot-and-mouth disease have been dashed. An outbreak in Java has hit 20,000 of the island's 4.5m cattle and buffalo.

MALAYSIA is confident of maintaining its position as the world's top rubber producer, supplying 45 per cent of world needs, said Prime Minister Mahatir Mohamad, responding to Indonesian claims that it intends to become the top rubber producer.

THE U.S. will be able to meet both domestic and foreign demand for farm products despite a sharp fall in output, says Agriculture Secretary John Block.

Drought raises vegetable prices

Vegetarians have something to beef about. Barbara Dalzell explains why

Growers of other crops faced similar problems, albeit with less fanfare.

The cabbage growing area is down by about 12 per cent this year and supplies are down by 20 per cent. Mr John Emmott, of Thames Valley Growers, says: "We need steady rain over the next four weeks or this situation may get worse."

Both white and green cabbages have been hit. Prices will probably rise slightly. White cabbage is now 24-34p a pound and may go up to 28-35p a pound, while green cabbage, now 18-25p may rise to 25-35p.

Brussels sprouts growers are also praying for rain. Plantings are down 12 per cent and supplies are down by 25 per cent overall.

Prices are likely to be around 30-35p a pound even when the main crop is being picked, and frozen vegetable stocks are also low.

Cauliflower growers had problems in succession planting because of the weather. Supplies are expected to be down 20 per cent on average and the current 40-50p per head price could go as high as 60p later in the year.

Carrot growers have probably been hardest hit. The crop has simply not grown as well during the drought, says Mr John Barry, marketing director of Greens of Soham.

Supply is expected to be down 40 per cent on average, and carrots will be small and rather rubbery. The summer crop of 12-15p a pound could rise to 25-30p.

Yield is also down for parsnips and turnips and prices will be 25-30p a pound. Onion growers have better

Coming up
roses at
New Covent
Garden

By Barbara Dalzell

FRUIT, vegetable and flower sales at New Covent Garden market reached an all-time record in the 1982/83 financial year ended March 31.

The Covent Garden Market Authority (CGMA) annual report published today shows that the authority made an operating profit of £11.78m, compared with £735,000 the previous year. Property sales accounted for £1,024m of the profit while the remaining £153,000 came from the market.

Market throughput went up by 11.55 per cent on the previous year's figures, from £229m to £255m—£213m from the fruit and vegetable market and the remainder from the flower market.

When the market moved to Nine Elms in Vauxhall in 1974 it borrowed money for the new market from the Ministry of Agriculture. At the beginning of the 1982/83 financial year the outstanding debt amounted to £23.11m, of which £7.40m was interest bearing.

Total interest-bearing debt increased to £12.17m, but the Covent Garden Market was nearly halved—from £15.90m to £3.96m.

All available space in the flower market was let throughout the year, but 8 per cent of trading space was vacant in the fruit and vegetable market. By the end of the year, more than 10 per cent of the trading area was vacant.

Mr Peter Firmin-Smith, Chairman of the CGMA, says that many existing practices must change.

He calls for new ventures in marketing and distribution, perhaps different trading hours, more efficient use of space in the market, a closer relationship with suppliers and buyers, and exploitation of the potential for flowers and plants trade.

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PRICE CHANGES

Commodity	Sept. 14, 1983	Sept. 15, 1983	Month ago
Unbleached cotton	10.00	10.00	0.00
Metals	210.50	210.50	0.00
Aluminium	1810.00	1810.00	0.00
Copper	1058.50	1058.50	0.00
Lead	1087.25	1087.25	0.00
Gold	401.75	402.375	0.625
Silver	244.65	244.65	0.00
Free mkt.	244.65	244.65	0.00
Platinum	1810.00	1810.00	0.00
Palladium	226.00	226.00	0.00
Quicksilver	1058.50	1058.50	0.00
Spot	1058.50	1058.50	0.00
3 months	1058.50	1058.50	0.00
5 months	1058.50	1058.50	0.00
7 months	1058.50	1058.50	0.00
9 months	1058.50	1058.50	0.00
11 months	1058.50	1058.50	0.00
13 months	1058.50	1058.50	0.00
15 months	1058.50	1058.50	0.00
17 months	1058.50	1058.50	0.00
19 months	1058.50	1058.50	0.00
21 months	1058.50	1058.50	0.00
23 months	1058.50	1058.50	0.00
25 months	1058.50	1058.50	0.00
27 months	1058.50	1058.50	0.00
29 months	1058.50	1058.50	0.00
31 months	1058.50	1058.50	0.00
33 months	1058.50	1058.50	0.00
35 months	1058.50	1058.50	0.00
37 months	1058.50	1058.50	0.00
39 months	1058.50	1058.50	0.00
41 months	1058.50	1058.50	0.00
43 months	1058.50	1058.50	0.00
45 months	1058.50	1058.50	0.00
47 months	1058.50	1058.50	0.00
49 months	1058.50	1058.50	0.00
51 months	1058.50	1058.50	0.00
53 months	1058.50	1058.50	0.00
55 months	1058.50	1058.50	0.00
57 months	1058.50	1058.50	0.00
59 months	1058.50	1058.50	0.00
61 months	1058.50	1058.50	0.00
63 months	1058.50	1058.50	0.00
65 months	1058.50	1058.50	0.00
67 months	1058.50	1058.50	0.00
69 months	1058.50	1058.50	0.00
71 months	1058.50	1058.50	0.00
73 months	1058.50	1058.50	0.00
75 months	1058.50	1058.50	0.00
77 months	1058.50	1058.50	0.00
79 months	1058.50	1058.50	0.00
81 months	1058.50	1058.50	0.00
83 months	1058.50	1058.50	0.00
85 months	1058.50	1058.50	0.00
87 months	1058.50	1058.50	0.00
89 months	1058.50	1058.50	0.00
91 months	1058.50	1058.50	0.00
93 months	1058.50	1058.50	0.00
95 months	1058.50	1058.50	0.00
97 months	1058.50	1058.50	0.00
99 months	1058.50	1058.50	0.00
101 months	1058.50	1058.50	0.00
103 months	1058.50	1058.50	0.00
105 months	1058.50	1058.50	0.00
107 months	1058.50	1058.50	0.00
109 months	1058.50	1058.50	0.00
111 months	1058.50	1058.50	0.00
113 months	1058.50	1058.50	0.00
115 months	1058.50	1058.50	0.00
117 months	1058.50	1058.50	0.00
119 months	1058.50	1058.50	0.00
121 months	1058.50	1058.50	0.00
123 months	1058.50	1058.50	0.00
125 months	1058.50	1058.50	0.00
127 months	1058.50	1058.50	0.00
129 months	1058.50	1058.50	0.00
131 months	1058.50	1058.50	0.00
133 months	1058.50	1058.50	0.00
135 months	1058.50	1058.50	0.00
137 months	1058.50	1058.50	0.00
139 months	1058.50	1058.50	0.00
141 months	1058.50	1058.50	0.00
143 months	1058.50	1058.50	0.00
145 months	1058.50	1058.50	0.00
147 months	1058.50	1058.50	0.00
149 months	1058.50	1058.50	0.00
151 months	1058.50	1058.50	0.00
153 months	1058.50	1058.50	0.00
155 months	1058.50	1058.50	0.00
157 months	1058.50	1058.50	0.00
159 months	1058.50	1058.50	0.00
161 months	1058.50	1058.50	0.00
163 months	1058.50	1058.50	0.00
165 months	1058.50	1058.50	0.00
167 months	1058.50	1058.50	0.00
169 months	1058.50	1058.50	0.00
171 months	1058.50	1058.50	0.00
173 months	1058.50	1058.50	0.00
175 months	1058.50	1058.50	0.00
177 months	1058.50	1058.50	0.00
179 months	1058.50	1058.50	0.00
181 months	1058.50	1058.50	0.00
183 months	1058.50	1058.50	0.00
185 months	1058.50	1058.50	0.00
187 months	1058.50	1058.50	0.00
189 months	1058.50	1058.50	0.00
191 months	1058.50	1058.50	0.00
193 months	1058.50	1058.50	0.00
195 months	1058.50	1058.50	0.00
197 months	1058.50	1058.50	0.00
199 months	1058.50	1058.50	0.00
201 months	1058.50	1058.50	0.00
203 months	1058.50	1058.50	0.00
205 months	1058.50	1058.50	0.00
207 months	1058.50	1058.50	0.00
209 months	1058.50	1058.50	0.00
211 months	1058.50	1058.50	0.00
213 months	1058.50	1058.50	0.00
215 months	1058.50	1058.50	0.00
217 months	1058.50	1058.50	0.00

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar maintains firmer trend

Next week's U.S. Treasury refunding package of \$14.25bn was slightly below market expectations, but may have encouraged demand for the dollar on the foreign exchange market yesterday. The money supply will almost certainly remain within the Federal Reserve's revised target range this week, but the market was also nervous about predictions of a \$3bn to \$5bn rise, and tended to ignore the 1.4 per cent fall in U.S. retail sales in August, which dispelled any fears of any early overheating in the economy. In rather thin nervous trading the dollar showed further recovery during the early morning, but then held steady for the rest of the day. Sterling lost ground to the firmer dollar, but was slightly firmer against most other major currencies, and unchanged in terms of the D-mark.

DOLLAR — Trade-weighted index (Bank of England) 123.1 against 123.0 six months ago. Great Britain's money supply has given rise to cautious optimism as fears of a sharp rise in M1 during September have eased. The dollar had previously been at record levels on nervousness about higher U.S. interest rates as a result of the U.S. budget deficit and money supply growth.

The dollar rose to DM 2.6855 from DM 2.6790 against the D-mark, to FF 10.050 from FF 10.050 against the French franc.

8.0850 against the French franc; to SwFr 2.1345 from SwFr 2.1775 in terms of the Swiss franc; and to ¥245.25 from ¥243.90 against the Japanese yen.

STERLING — Trading range against the dollar in 1983 is 1.6245 to 1.4540. August average 1.5027. Trade-weighted index 84.5, against 84.7 at noon, 84.9 in the morning, 84.7 at the previous close, and 79.0 six months ago. The pound has been quite steady recently, but is beginning to look a little fragile against European currencies as upward pressure on interest rates eases. As with other currencies it is currently hostage to the varying fortunes and fluctuations of the U.S. dollar.

Sterling fell 35 points to \$1.4900-1.4910. It opened at \$1.4920-1.4930, and touched a

peak of \$1.4940-1.4950 in early trading, before falling to a low of \$1.4875-1.4885. The pound was unchanged at DM 4.0050, but rose to FF 12.08 from FF 12.0750, to SwFr 2.325 from SwFr 2.3250; and to ¥355.75 from ¥355.

D-MARK — Trading range against the dollar in 1983 is 2.7315 to 2.3320. August average 2.5726. Trade-weighted index 125.6 against 130.2 six months ago. Until the recent slowdown in U.S. M1 money supply, the D-mark had been at its lowest levels against the dollar for nearly 10 years, reflecting the large differential between U.S. and German interest rates. A softer tone in U.S. rates together with a rise in the German Lender's hard rate have served to narrow the gap however, as the Bundesbank has moved to counter excessive money supply growth.

The yen lost ground against the dollar in Tokyo yesterday. The yen finished at ¥244.47 up from an opening level of ¥244.10 and Tuesday's close of ¥243.90. Once again the market showed uncertainty ahead of tomorrow's U.S. money supply figures, with estimates over the past few weeks having been consistently wrong. Reluctance to take out fresh positions also reflected the closure of Japanese markets today for a public holiday.

FINANCIAL FUTURES

Eurodollars ease

Euro-dollar prices lost ground on the London International Financial Futures Exchange yesterday. Early trading saw contracts register little change from overnight levels and trading up to lunchtime was confined to a narrow spread. However U.S. centres entered the market on a more bearish note as fears of higher interest rates in view of another expected rise in U.S. M1 money supply this week, tended to outweigh more sensible economic indicators.

The market also had one eye on the latest two year Treasury note auction of \$8bn, including some \$3.5bn of new money. Volume was also hampered by a rather static cash market. The December contract opened unchanged from Tuesday's close at 89.83 and traded between a low of 89.75 and a high of 89.94 before closing at 89.75.

Gilt prices started on a weaker note after a softer tone in the U.S. bond market, touching a low of 106.02 for December delivery from an opening level of 106.10. However there was good support at these lower levels and despite an indifferent start to U.S. prices, Life contracts held up quite well, with the December value finishing at 106.11.

Short sterling contracts showed a slightly softer trend, reflecting a small upward correction in cash prices. However this was probably a reflection of uncertainty surrounding U.S. interest rates and the undertone remained fairly bullish. Hopes of a cut in UK clearing bank base rates are higher now than a month ago but the timing of such a move is still a point attracting conflicting views. The December contract opened at 80.32 but traded in a narrow four point range before finishing at 80.23.

LONDON

THREE-MONTH EURO-DOLLAR \$1m	Close	High	Low	Prev
Dec	89.75	89.84	89.76	89.83
March	89.83	89.85	89.83	89.83
June	89.83	89.85	89.83	89.83
Sept	89.83	89.85	89.83	89.83
Dec	89.83	89.85	89.83	89.83
March	89.83	89.85	89.83	89.83
June	89.83	89.85	89.83	89.83
Sept	89.83	89.85	89.83	89.83

CHICAGO

U.S. TREASURY BONDS (CBT) \$1m	Close	High	Low	Prev
Dec	71.15	71.27	71.13	71.30
March	70.30	71.12	70.28	71.14
June	70.15	70.28	70.12	70.29
Sept	70.01	70.11	70.00	70.15
Dec	69.83	69.90	69.81	70.04
March	69.14	69.20	69.13	69.17
June	68.97	69.07	68.96	69.12
Sept	68.80	68.91	68.81	68.92

U.S. TREASURY BILLS (NBM) \$1m

Close	High	Low	Prev
Dec	90.58	90.61	90.58
March	90.58	90.61	90.58
June	90.58	90.61	90.58
Sept	90.58	90.61	90.58

20-YEAR 12% NOTIONAL GILT £50,000

Close	High	Low	Prev
Dec	106.11	106.12	106.15
March	106.09	106.10	106.09
June	106.09	106.10	106.09
Sept	106.09	106.10	106.09

STERLING £25,000 \$ per £

Close	High	Low	Prev
Dec	1.4905	1.4905	1.4905
March	1.4905	1.4905	1.4905
June	1.4905	1.4905	1.4905
Sept	1.4905	1.4905	1.4905

DEUTSCHE MARKS DM 125,000 \$ per DM

Close	High	Low	Prev
Dec	0.3765	0.3765	0.3765
March	0.3765	0.3765	0.3765
June	0.3765	0.3765	0.3765
Sept	0.3765	0.3765	0.3765

SWISS FRANS SFR 125,000 \$ per SFR

Close	High	Low	Prev
Dec	0.4646	0.4646	0.4646
March	0.4646	0.4646	0.4646
June	0.4646	0.4646	0.4646
Sept	0.4646	0.4646	0.4646

JAPANESE YEN ¥125m \$ per ¥100

Close	High	Low	Prev
Dec	0.4116	0.4116	0.4116
March	0.4116	0.4116	0.4116
June	0.4116	0.4116	0.4116
Sept	0.4116	0.4116	0.4116

Previous day's open int. 118 (235)

Close	High	Low	Prev
Dec	0.4116	0.4116	0.4116
March	0.4116	0.4116	0.4116
June	0.4116	0.4116	0.4116
Sept	0.4116	0.4116	0.4116

Previous day's open int. 148 (188)

Close	High	Low	Prev
Dec	0.4116	0.4116	0.4116
March	0.4116	0.4116	0.4116
June	0.4116	0.4116	0.4116
Sept	0.4116	0.4116	0.4116

OTHER CURRENCIES

Sept. 14	£	\$	DM
Argentina Peso	157.60-16.00	11.9425-11.9525	11.9425-11.9525
Australia Dollar	1.5015-1.5025	1.1280-1.1290	1.1280-1.1290
Brunei Dollar	1.5015-1.5025	1.1280-1.1290	1.1280-1.1290
Canada Dollar	1.5015-1.5025	1.1280-1.1290	1.1280-1.1290
Denmark Krone	1.5015-1.5025	1.1280-1.1290	1.1280-1.1290
Finland Markka	1.5015-1.5025	1.1280-1.1290	1.1280-1.1290
France Franc	1.5015-1.5025	1.1280-1.1290	1.1280-1.1290
Germany Mark	1.5015-1.5025	1.1280-1.1290	1.1280-1.1290
Greece Drachma	1.5015-1.5025	1.1280-1.1290	1.1280-1.1290
Hong Kong Dollar	1.5015-1.5025	1.1280-1.1290	1.1280-1.1290
India Rupee	1.5015-1.5025	1.1280-1.1290	1.1280-1.1290
Indonesia Rupiah	1.5015-1.5025	1.1280-1.1290	1.1280-1.1290
Italy Lira	1.5015-1.5025	1.1280-1.1290	1.1280-1.1290
Japan Yen	1.5015-1.5025	1.1280-1.1290	1.1280-1.1290
Korea Won	1.5015-1.5025	1.1280-1.1290	1.1280-1.1290
Malaysia Ringgit	1.5015-1.5025	1.1280-1.1290	1.1280-1.1290
Netherlands Guilder	1.5015-1.5025	1.1280-1.1290	1.1280-1.1290
New Zealand Dollar	1.5015-1.5025	1.1280-1.1290	1.1280-1.1290
Norway Krone	1.5015-1.5025	1.1280-1.1290	1.1280-1.1290
Portugal Escudo	1.5015-1.5025	1.1280-1.1290	1.1280-1.1290
Spain Peseta	1.5015-1.5025	1.1280-1.1290	1.1280-1.1290
Sweden Krona	1.5015-1.5025	1.1280-1.1290	1.1280-1.1290
Switzerland Franc	1.5015-1.5025	1.1280-1.1290	1.1280-1.1290
Taiwan Dollar	1.5015-1.5025	1.1280-1.1290	1.1280-1.1290
Thailand Baht	1.5015-1.5025	1.1280-1.1290	1.1280-1.1290
United States Dollar	1.5015-1.5025	1.1280-1.1290	1.1280-1.1290
Yugoslavia Dinar	1.5015-1.5025	1.1280-1.1290	1.1280-1.1290

THE POUND SPOT AND FORWARD

Sept. 14	Day's spread	Close	One month	% Three months	% p.a.
U.S.	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Canada	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Netherlands	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Belgium	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Denmark	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Ireland	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
France	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Germany	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Italy	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Spain	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Sweden	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Switzerland	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Japan	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
South Africa	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
South Korea	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Thailand	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Philippines	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Malaysia	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Singapore	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Brunei	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Indonesia	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Maldives	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Mauritius	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Reunion	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Seychelles	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Tanzania	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Zambia	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Zimbabwe	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910

THE DOLLAR SPOT AND FORWARD

Sept. 14	Day's spread	Close	One month	% Three months	% p.a.
U.S.	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Canada	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Netherlands	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Belgium	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Denmark	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Ireland	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
France	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Germany	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Italy	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Spain	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Sweden	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Switzerland	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Japan	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
South Africa	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
South Korea	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Thailand	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910	1.4905-1.4910
Philippines</					

All these Bonds have been sold. This announcement appears as a matter of record only.

RANK XEROX

Rank Xerox Finance (Nederland) B.V.

(Incorporated with limited liability in The Netherlands)

ECU 50,000,000

11 3/4% Guaranteed Bonds Due 1988

Guaranteed as to payment of principal, premium (if any) and interest by

Rank Xerox Limited

(Incorporated with limited liability in England)

Société Générale de Banque S.A./Generale Bankmaatschappij NV.
Banque Bruxelles Lambert S.A. Kredietbank International GroupAlgemene Bank Nederland NV. Banque Générale du Luxembourg S.A.
Banque Indosuez Banque Internationale à Luxembourg S.A.
Banque Nationale de Paris Barclays Bank Group
Berliner Handels- und Frankfurter Bank County Bank Limited
Crédit Commercial de France Crédit Lyonnais
Deutsche Bank Aktiengesellschaft Istituto Bancario San Paolo di Torino
Lloyds Bank International Limited Société Générale

Amro International Limited Banca Commerciale Italiana Bank Banque Ippa Bank Max Fischer ECV Bank Mees & Hope NV
Banque de Luxembourg S.A. Banque de Commerce S.A. Banque de Commerce S.C.S. Banque Française du Commerce Extérieur
Banque de Luxembourg S.A. Banque Nagelemaekers Banque Paribas Banque Paribas Belgique S.A. Banque Privée de Gestion Financière «B.P.G.F.»
Banque de l'Union Européenne Caisse Centrale des Banques Populaires Caisse des Dépôts et Consignations
Bayerische Vereinsbank Aktiengesellschaft Chase Manhattan Capital Markets Group Chase Manhattan Limited Citicorp Capital Markets Group
Caisse d'Epargne de l'Etat, Luxembourg Compagnie Monégasque de Banque Continental Bank S.A. Copenhagen Handelsbank Creditanstalt Bankverein
Commerzbank Aktiengesellschaft Credit Commercial de France Credit Industriel d'Alsace et de Lorraine Credit Suisse First Boston Limited
Crédit Européen S.A. Luxembourg Credit Général S.A. de Banque Den Danske Bank af 1871 Aktieselskab Den norske Kreditbank (Luxembourg) S.A. DG Bank Deutsche Genossenschaftsbank
Den Danske Bank af 1871 Aktieselskab Dresdner Bank Aktiengesellschaft Enskilda Securities Skandinaviska Enskilda Limited
Dominion Securities Ames Limited European Banking Company Limited Financière Dewazay S.A. Hambros Bank Limited Roger Kirschen & Co. V.G.M. Kleinwort, Benson Limited
Lazard Frères et Cie Manufacturers Hanover Limited Merrill Lynch International & Co. Morgan Stanley International
Mitsubishi Bank (Europe) S.A. Morgan Grenfell & Co. Limited Morgan Guaranty Ltd
Nederlandse Middestandsbank nv Nomura International Limited Orion Royal Bank Limited Peterbroeck, Van Campenhout & Cie S.C.S.
Nippon European Bank S.A. PK Christiana Bank (UK) Ltd. Puissant Baeyens Poswick & Cie S.C.S. Rabobank Nederland
Pierson, Heiding & Pierson NV. The Royal Bank of Canada (Belgium) S.A. Société Européenne de Banque S.A. Société Générale Alsacienne de Banque
The Royal Bank of Canada (Belgium) S.A. Swiss Bank Corporation International Limited United Overseas Bank (Luxembourg) S.A. Van Moer Santerre & Co.
Sparekassen S.D.S. S.G. Warburg & Co. Ltd. Westdeutsche Landesbank Girozentrale Wood Gundy Limited Yamaichi International (Europe) Limited

New Issue - June 30, 1983

Esmark, Inc.

has acquired

Norton Simon, Inc.

We served as financial adviser to Esmark, Inc., assisted in the negotiations and acted as a Dealer Manager for its tender offer.

A.G. BECKER PARIBAS
INCORPORATED

September 1983



Nippon European Bank sa

A wholly owned subsidiary of the Long-Term Credit Bank of Japan, Ltd.*

Financial highlights

for the year ended 31st of March 1983 (in US\$ 000's)**	
Total assets	679,690
Loan Portfolio	398,109
Bill Portfolio	39,714
Deposits with banks	201,891
Capital and reserves	11,571
Profit after tax	943

Major areas of business

- Extending loans, mainly in the medium and long term fields
- Securities underwriting and trading
- Foreign exchange and money market transactions
- Consulting, organizing projects and financial counselling
- Merger, acquisition and joint venture formation services

*The shareholding structure changed as from July 4, 1983
**The above US Dollar amounts are calculated by converting our audited balance sheets at the middle rate for financial
Boulevard du Régent 40 B-1000 Brussels Telephone 51390 20 (10 lines) Telex 61393 61403 62522 NEBBRX B Dealers 62411 NEBBRX B

INTERNATIONAL CAPITAL MARKETS

INVESTORS STILL ON THE SIDELINES

\$80m bond for Sanwa Bank

BY PETER MONTAGNON, EUROMARKET CORRESPONDENT, IN LONDON

SANWA BANK yesterday launched a \$80m, seven-year, 12% per cent bond in the Euromarkets, adding to the long list of Japanese banks raising money for interest rate swap purposes.

The bonds were launched into a lacklustre market with investors still on the sidelines ahead of next week's large borrowing programme by the U.S. Treasury which is depressing the New York bond market. Reaction to the issue, which is priced at 99 1/4, was hardly enthusiastic because of the surfeit of Japanese bank paper in the market, but the bonds did benefit from their relatively high coupon and short av-

erage life of five years. They were quoted last night at a discount of 1 1/4 per cent just within their total fees of 1 1/4 per cent.

Lead managers of the Sanwa issue are Sanwa Bank (underwriters), Morgan Guaranty, Baring Brothers and Morgan Stanley. A telling indication of the bond market's general disaffection with bank paper came yesterday with a further drop in the price of the new 11 1/4 per cent Citicorp issue, which fell to a discount of nearly three points from its par issue price. Discounted yesterday as prices shed about 1/4 point on average, but deal-

ers noted that the \$300m, 11 1/4 per cent issue of Ontario Hydro was holding up well at 98 1/4 compared with its issue price of 99 1/4.

Elsewhere, Isveimer, the Italian regional development authority, has launched a \$50m, seven-year floating rate note with a margin of 1/4 per cent over six-month Libor through Nomura Securities. Korean Electric Power is also raising a \$30m, ten-year floating rate issue with the same margin through BA Asia and Lloyds Bank International.

In Switzerland a dual currency issue for Hudson's Bay Company of

at least SwFr 100m is expected soon through Soditec, while two private placements of SwFr 100m each were announced yesterday by Swiss Bank Corporation for Hydro-Quebec and Kyushu Electric Power.

The first bears a coupon of 6 per cent over seven years with an issue price at par and the second a coupon of 5 1/2 over five years at 99 1/4. Banque Paribas said yesterday that its issue of 150,000 warrants to buy 10 1/4 per cent U.S. Treasury bonds due in 2010 was trading yesterday at 23 after an exercise price of 94 1/4 had been set on Tuesday night. The warrants were first offered at \$28.

Swiss act against export agencies

By Our Financial Staff

THE Swiss National Bank has ordered an indefinite stop to public issues on the Swiss bond market for foreign export credit agencies.

In a circular sent to the banking community last weekend the bank said it would no longer grant a licence for some issues under its capital export regulations. Private placements and direct credits from banks will, however, be permitted under certain conditions.

The move follows growing criticism from the Swiss export industry about the use of the local capital market to finance export orders won by competitor nations. Yesterday the bank was at pains, however, to stress that it was sticking to its liberal policy on capital exports.

Borrowing in the Swiss capital market by foreign export credit agencies in the first seven months of the year amounted to around SwFr 900m, a small fraction of total new issue volume.

Borrowers this year have included Japan's Eximbank, Swedish Export Credit, Canada's Export Development Corporation and Banque Française du Commerce Extérieur. Another frequent borrower has been Austria's Kontrollbank.

All these entities will now be restricted to the private placement and direct credit market. The Swiss Foreign Trade Office has asked lenders to ensure that a contractual obligation on the part of the borrower to respect the Organisation for Economic Co-operation and Development consensus on export credit rates is written into the legal documentation for such deals.

In practice this should not prevent further borrowing in Switzerland by the export credit agencies that have tapped the market in the past.

Tiger deal on repayments

By Our Financial Staff

TIGER International, the financial troubled air cargo and transportation group, has reached debt restructuring agreements with the lenders to its subsidiaries North American Car and Tiger Air. This leaves only the Flying Tiger Line offshoot to achieve a similar major restructuring following the moratorium in February after the group had deferred payment of \$800m of interest and principal on half of its total borrowings of some \$1.18bn.

Repayments on \$325m of debt owed to 26 lenders by North American Car have been rescheduled over eight years instead of three. This allows the group to go ahead with its plans, which include the sale of a large part of its railcar leasing business to General Electric of the U.S. for \$140m.

TO THE HOLDERS OF
SETTSU PAPERBOARD
MFG. CO., LTD.

5 1/4% CONVERTIBLE BONDS
DUE 1996

NOTICE OF
FREE DISTRIBUTION OF SHARES
AND
ADJUSTMENT OF CONVERSION
PRICE

Pursuant to Clause 7(B) of the Trust Deed dated September 30, 1981 under which the above described Bonds were issued, you are hereby notified that a free distribution of Shares of our company at the rate of twelve (12) shares for each one hundred (100) shares held will be made to shareholders of record as of September 30, 1983.

As a result of such distribution, the Conversion Price at which shares are issuable upon conversion of said Bonds will be adjusted pursuant to Condition 5(c) of the Bonds from \$22.7 Japanese Yen to 466.7 Japanese Yen effective immediately after said record date.

SETTSU PAPERBOARD
MFG. CO., LTD.

Dated: September 15, 1983

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices which is published monthly. The following are closing prices for September 14.

U.S. DOLLAR	Issued	Bid	Offer	Change on day week	Yield	E.C. 8 1/4 92	15	181 1/2	182 1/2	+8 1/2	+8 1/2	7.9
STRAIGHTS						Japan Airlines 7 1/4 89	87	181 1/2	182 1/2	0	0	7.9
Amro D/S Fin 10 1/4 90	100	92 1/4	92 1/4	-8 1/4	0	New Zealand 7 1/4 89	15	181 1/2	182 1/2	-8 1/4	+8 1/4	7.8
Bank of America 8 88 XW	150T	86 1/4	86 1/4	0	+8 1/4	World Bank 8 1/4 92	20	182 1/2	183 1/2	0	0	7.9